

FINANCIAL TIMES

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Thursday September 3 1987

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South Africa after the
strike: the seeds
of dialogue, Page 18

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| Hong Kong | Ec1.00 | Netherlands | Ec100 | UAE | DR100 |
| India | Rs15 | Harvey | Ec100 | USA | Ec100 |

World News

Aquino calls inquiry into alleged US coup role

The possibility of US involvement in last Friday's abortive coup would be investigated, Philippines Defense Secretary Rafaelito Isto said after a cabinet meeting chaired by President Corazon Aquino.

The Cabinet also decided to give the coup leader, Colonel Gregorio Honasan, and other rebel officers 90 days in which to give themselves up. Page 3

Soviet Kabul talks

Soviet First Deputy Foreign Minister Vasil Vorontsov had talks in Kabul with Foreign Minister Abdul Wahid on prospects for a rapid solution to the strife in Afghanistan, Tass reported.

US space tests

Tests have begun on the engines to be used in the next launch of a US space shuttle in June, 1988. Page 4

Heysel fans extradited

The British Home Office said that 26 soccer fans would be extradited to Belgium for trial in connection with the 1985 Heysel stadium riot.

Yugoslav arrests plea

State auditors called for 92 people to be arrested in connection with the issue of up to \$500m of false promissory notes for a state-owned agro-industry.

Chagall in Moscow

The first major exhibition of the works of the late Marc Chagall opened in Moscow 60 years after the artist abandoned the Soviet Union. Page 39

Chad ceasefire ends

Libya bombed three towns in northern Chad, ending a ceasefire it announced on Monday to mark the anniversary of Colonel Muammar Gaddafi's revolution. Chadian officials said.

New Caledonia rally

With just over a week to go to a referendum on independence for the territory, loyalist forces in New Caledonia were preparing a massive rally to support continued French rule.

Pretoria press watch

The South African Government said it had established an agency to monitor newspapers' compliance with media restrictions.

China congress date

The 13th congress of China's Communist Party will open on October 25, the official news agency reported. Page 3

Spandau demolition

Workers began to dismantle parts of Spandau prison in West Berlin, little more than two weeks after its last inmate, Rudolf Hess, died there.

Czech farm reform

Czechoslovakia published a plan to restructure agricultural co-operatives, including the division of loss-making farms.

Israeli minister quits

Israeli cabinet minister Moshe Arens resigned over the Government's decision to scrap the Law of Return.

Salvadoran casualties

The Salvadoran military claimed they had killed 70 left-wing guerrillas in August; the guerrillas said they had killed or wounded 805 government troops.

Spain takes part

Spanish forces were taking part in the twice yearly Ocean Safari manoeuvres for the first time they had participated in major NATO naval exercises since joining the Alliance in 1982.

Computer disease

A Dane, aged 18, whose emotional development was inhibited because he spent up to 16 hours a day playing with his father's computer equipment had to be admitted to a mental hospital, a Danish medical journal reported.

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Business Summary

Lawson says UK rates high enough

Gulf tanker strikes reach highest level in seven-year war

BY ANDREW GOWERS, MIDDLE EAST EDITOR, IN LONDON

ATTACKS ON tankers in the Gulf by Iran and Iraq intensified yesterday to a level unprecedented in the seven-year war between the two countries.

In New York, Mr Javier Perez de Cuellar, the United Nations Secretary-General, began consultations with Security Council members after being invited by Iran to visit Tehran. One source said the suggested period of the visit was from September 10-13.

Iraq, which resumed attacks on Iranian shipping last Saturday despite strong pressure from the US and its allies not to do so, said it had two tankers yesterday. The previous day, 11, the number of ships it claims to have attacked in the last five days, of which seven have been independently confirmed.

Meanwhile, Iran was reported to have fired on five ships overnight, including the Korean-flag tanker Astro Pegasus, the Liberian-flag tanker Diamond Marine, the Cypriot-flag cargo vessel Leonidas Glory and the Greek-flag tanker Dafni. At least two of the ships, the Korean and Greek tankers, were badly damaged. Iran has now hit six ships since it began to retaliate for Iraq's raids on Monday, mainly through hit-and-run raids carried out by Revolutionary Guards operating in speedboats.

In Tehran yesterday, Mr Mir

Hussein Mousavi, the Iranian Prime Minister, promised more such attacks. "The policy of blow-for-blow will be followed in a calculated way" with a view to foiling "pressures and conspiracies in order to impose an American peace upon us," he was quoted by Tehran radio as saying after a cabinet meeting.

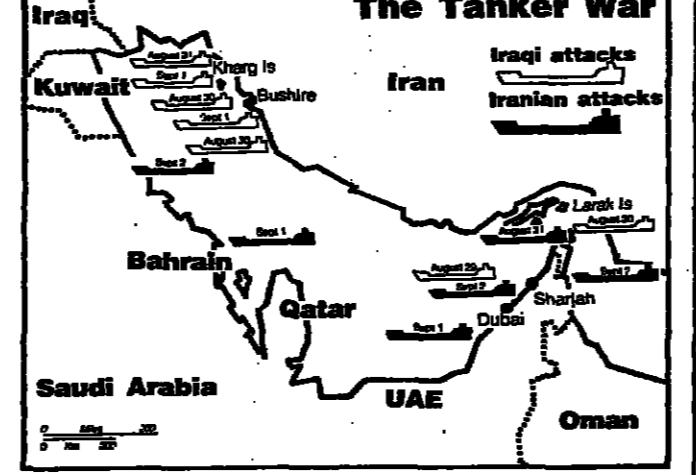
The latest upsurge in the tanker war, which began in earnest in 1984 but which had been suspended for six weeks until last Saturday, has caused alarm

in Washington and a number of European capitals. Officials are particularly alarmed about the widespread nature of the attacks, which are now seen as a serious threat to freedom of navigation in the Gulf.

As a result, London ship insurers yesterday raised war risk premiums for ships sailing into the Gulf by about 50 per cent with immediate effect. The pre-

Continued on Page 20

Editorial comment, Page 18



S Korea agrees date for presidential elections

BY RICHARD GOURLAY IN SEOUL

THE SOUTH KOREAN Government and opposition parties yesterday agreed on a December date for the first free presidential elections in 16 years, moving a step closer to loosening the military's grip on political power that has dominated the post-war period.

The agreement was reached during the first formal meeting between Mr Kim Young Sam, opposition party president, and Mr Roh Tae Woo, the Government's presidential candidate, since the Government conceded to popular demands for democratic reforms in early July.

They agreed elections before December 20 and set out a timetable for the remaining reforms that must be carried out before then. However, Mr Roh refused to concede to opposition demands for the release of political prisoners, which remains a key unresolved issue and dominated yesterday's meeting.

The National Assembly will start drafting precise revisions

to the constitution on September 10, which they will approve in early October before a national referendum on the new charter later that month.

The National Assembly will now have to ratify laws for the presidential election and the referendum and agree where general elections for its constituent members should be held.

Until now it has been a powerless institution that effectively only rubber stamped executive orders.

The new draft constitution removes the President's power to dissolve the National Assembly and limits his ability to declare martial law. The President will still choose his 26 member cabinet, but not from the National Assembly.

During yesterday's meeting Mr Kim urged the Government to release all political prisoners who are not allowed to support communism. Mr Roh did not rule out their release, but only said the Government would consider it. According to

the opposition Democratic Justice Party, there are 506 political prisoners still being held, most of whom have not been sentenced. The Government has made over 50 political arrests since it promised to restore democracy in early July.

Meanwhile, students continued to occupy campuses in Seoul for the second day - also the second day of the new term - demanding the release of political prisoners. They demanded the release of the student leader arrested last month for making allegedly defamatory remarks to foreign journalists.

Elsewhere in the country, strikes have broken out at the Hyundai Heavy Industries plant in Ulsan where Government pressure forced the management to allow workers to set up their own democratic trade union last month. Strikes that have halted much of South Korean industry in the last two months, and still affect more than 700 companies, have now cost the country over \$1bn in lost production, officials say.

Continued on Page 20

UK publisher to buy half share in Harper and Row for \$156m

BY TERRY POVEY IN LONDON

WILLIAM COLLINS, the UK book publisher, is to spend \$156m (£95m) acquiring a half share in Harper and Row, one of the leading US publishers from the American division of Mr Rupert Murdoch's international media conglomerate News Corporation.

Collins, in which News International, the UK unit of News Corporation, owns 42 per cent of the voting shares, is to pay for its stake by a £11m cash-for-two rights issue. Mr Ian Chapman, Collins chairman, said yesterday that the purchase was "a once in a lifetime opportunity, enabling us to go fully international".

One of the unique features of the deal is that since April executives from Collins have been conducting a major internal audit and rationalisation of Harper and Row's news' behalf.

As a result an estimated £15m has been cut off annualised costs, which should lead to a significant improvement in last year's pre-tax profits of \$5.7m.

Harper and Row has a strong position in the religious, medical, college and children's books market and a distinguished backlist of fiction and non-fiction" in general hardbacks and paperbacks.

Founded in 1817, two years before Collins, the US company has long had a close relationship with Collins and handled the American distribution of "A Day in the Life of America", the UK company's major recent publishing success with 915,000 copies sold.

A new chief executive is being actively sought in the US and the UK - although current thinking suggests that he will probably come from Britain.

Collins announced interim pre-tax profits of £7.3m yesterday, up from £6.6m's first half £5.11m.

Over the last year there have been a series of multi-million deals involving European, US and British book publishers. In June, Reed International acquired Octopus for £255m and International Thomson paid £210m for ABP.

Lex: Page 20

Technology: Ideas ferrets at play in the UK Defence Ministry

West Germany: Why owner-occupiers find it hard to sell

Tunisia: Trade deficit cut, IMF targets being met

Management: Advertising Israeli products in the occupied territories

Editorial comment: Escalation by Iraq; Privatisation in the Third World

The UK skills shortage: Time to stop passing the buck

Lombard: Time to revive tax reform

Lex: BATS: Hillsdown; William Collins and Harper and Row

Technology: Ideas ferrets at play in the UK Defence Ministry



Court backs Libya over frozen \$300m

BY DAVID LASCELLES, BANKING EDITOR, IN LONDON

LIBYA yesterday won a major court action to recover nearly \$300m of deposits placed with the London branch of Bankers Trust.

The US bank had refused to pay out the money, claiming that it was covered by a freeze which President Reagan imposed on Libyan assets in 1986.

In a High Court judgment with wide-ranging implications for the London-based international currency markets, Mr Justice Staughton ruled that the Libyan deposits were governed by English law and that the freeze did not extend to the branches of American banks located outside the US.

The case - the first of its kind to come to trial - was said by lawyers last night to set important legal precedents for the conduct of banking in London, particularly in limiting the extraterritorial reach of foreign governments.

The action was brought by the Libyan Arab Foreign Bank, which is wholly owned by the Libyan central bank, after Mr Reagan imposed his freeze as part of his anti-terrorism campaign. The Libyans sought the return of \$121m which they had deposited with Bankers Trust's London branch and a further \$161m which they had instructed the bank to transfer from an account in New York to London just before the freeze was imposed. The Libyans invoked the long-standing banking practice that money deposited in London was repayable there.

Bankers Trust refused to repay the deposits, claiming that it would be in breach of US law. The bank also argued that the money would have

OVERSEAS NEWS

Aquino Government to probe US role in coup attempt

BY ROGER MATTHEWS IN MANILA

THE PHILIPPINES Government announced yesterday that it would investigate possible American involvement in last Friday's failed coup attempt.

Mr Rafael Heto, the Defence Secretary, said after a meeting of the Cabinet chaired by President Corazon Aquino, that while US involvement had not been proved it was thought wise to consider the possibility.

Mr Heto's announcement was the latest in a series of statements by political, military and religious leaders, which seem likely to deepen public concern about the military rebellion while also underlining the extent of the disunity at the most senior levels.

The US embassy in Manila has already denied that any American personnel could have been linked to the uprising and repeated that President Reagan fully supported Mrs Aquino and her Government.

The only basis for the Government's investigation appears to be reports in several of Manila's 23 daily newspapers that Col Gregorio Honasan, the Clarke US airbase, had rescued Col Gregorio Honasan, the coup leader, when it became clear that loyal government troops were gaining the upper hand.

At the same time Mrs Aquino sharply rebuffed the call by Gen Fidel Ramos, the chief of staff



Heto: not proved.

for an urgent meeting of the National Security Council. Her Press secretary, Mr Teodoro Benigno, said she would be calling in congressional and business leaders but there was no question of the National Security Council meeting.

Other government officials, meanwhile, ridiculed the suggestion that the reported, but equally unnamed, provisional government and military junta had to have been set up by Col Honasan posed any threat to the country's stability. Mr Emmanuel Soriano, the National

Security director, said no one would pay any attention to the purported junta, again directly contradicting the views expressed by Gen Ramos, the previous day.

The Cabinet decided yesterday to give Col Honasan and other rebel officers 90 days to give themselves up, or face the prospect of losing their commissions and all other benefits. The search for the men, said officially to number about 200, was widened yesterday and moved closer to Manila.

More senior officers, including a brigadier general, have been sacked for supporting the coup while 220 air force personnel were released from detention. Another 330 air force staff are still being detained.

Families of the 300 army officers and men held on two navy vessels anchored in Manila Bay were yesterday allowed on board for what seemed to be relaxed and cheerful reunions.

Cardinal Jaime Sin, the politically influential archbishop of Manila, who had limited his comments to prayers for the safe delivery of the elected government, has now joined in the controversy over the coup, saying it had nearly been a successful because of the re-emergence of graft and corruption in government. "Ali Baba and his 40 thieves have resurfaced," he said.

TUNISIA IS meeting all the targets set out in the standby agreement it signed with the IMF last autumn and which ushered in a period of unprecedented austerity and structural changes in the economy. The Minister of Planning and Finance, Mr Ismail Kheil, now believes that, in spite of severe cutbacks in public expenditure and wages, the growth of GDP could reach 5 per cent for 1987 against initial projections of 4.4 per cent. Despite the devaluation of the dinar, which has fallen by 47.6 per cent against the French franc since August 1985 and 7.9 per cent against the US dollar, inflation is not expected to be above 8 per cent for the year as a whole. Hard currency reserves, at TD 94m, now cover two months' worth of imports whereas last summer they were non-existent.

A good cereal harvest of 1.8m tonnes, higher receipts from tourism, increased remittances from Tunisian expatriate workers and export revenues from fish and clothing have already cut the trade deficit by 30 per cent to \$182m. Tunisian Dinars (TD) (2292.2m) for the first six months of this year compared with the same period in 1986.

It is in this context that the major IMF targets are being respected. The current account deficit for the first six months of the year was TD 162.6m, slightly above half the projected figure for 1987. The budget deficit which reached 5.3 per cent of GDP last year is expected to decline to around 4 per cent in 1987. The growth in money supply, however, appears to be running somewhat ahead of target.

An IMF standby loan worth SDR 218.4m, a further IMF compensatory financing facility, two structural adjustment loans from the World Bank worth US\$150m each and aid from Tunisia's Western and Middle East friends have all contributed to these achievements. But they have been bought at the cost of a sharp fall in domestic demand, which in turn has led to many lay-offs in private and state industries and to the virtual freezing of a number of projects, not least of which is the recently built General Motors truck assembly plant in Qairwan.

The months ahead are not going to be easy, especially for the state enterprises which account for 60 per cent of industrial output and employment and are often grossly over-staffed. Productivity in such state-owned companies slipped badly in recent years as precious resources were diverted to maintain investments and employment in companies which were more often than not making a loss. Private companies meanwhile are being hit by a combination of a credit squeeze and a fall in demand.

and olive oil. It has also encouraged workers abroad who remitted during the first six months of this year TD 128m—56 per cent up.

The growth in GDP this year, which comes after a decline of 0.9 per cent last year, will go exclusively towards promoting exports and servicing the country's foreign debt, which is expected to reach US\$5.5bn by the end of 1987. The debt service this year amounts to just over \$900m—about 30 per cent of all exports.

Investment during the next five years will go to the farming sector (20 per cent) where the aim is to make the country far more self-sufficient in food than hitherto, small projects (27 per cent) and some infrastructural works. Investment in education will absorb TD 270m and undergo major changes aimed at creating more skilled workers and technicians, and fewer lawyers, doctors and arts students.

Creating 2,400 new jobs outside agriculture is a tall challenge and is unlikely to be met if labour is not shed in major state companies. Unemployment is estimated by the Prime Minister and his Minister of Finance to not lack boldness as do they suffer from lack of support in the West. It is more the domestic political climate which could well provide however the key to the relative success or failure of the economic reforms initiated in 1986.

economy may account for as much as 20 to 25 per cent of GDP.

Over the next five years the Government led by Mr Rashid Star is aiming to transfer resources from unproductive sectors such as car assembly plants to productive ones such as agriculture, food processing, tourism and services. Consultancy and engineering advisory companies are springing up for which there is no lack of well educated and enterprising young Tunisians.

However, to unshackle an economy which is over-burdened with rules and regulations more reminiscent of the erstwhile colonial power, France, half a century ago, than of the modern world requires the full confidence of the private sector.

Because of the political turmoil of the past 18 months—the sacking of the former Prime Minister, Mr Mohammed M'Zali, the decision of President Habib Bourguiba to divorce his second wife Mrs Wassila Ben Amar—and the witch hunt for corruption which followed, confidence remains shaky. The policies remain unmet by the Prime Minister and his Minister of Finance and not lack boldness as do they suffer from lack of support in the West. It is more the domestic political climate which could well provide however the key to the relative success or failure of the economic reforms initiated in 1986.

Francis Ghiles considers economic prospects in the context of political uncertainty

Tunisia takes tough IMF medicine



Ismail Kheil: believes growth could reach 5 per cent.

The new economic development plan which was endorsed by the National Assembly at the end of July calls for investments of TD 10.4bn over five years, that is less, in real terms than during the previous plan. Oil exports are expected to grow by 8 per cent annually with tourism consolidating its position as Tunisia's single largest source of foreign currency. This year over 1.5m European visitors are expected to earn the country nearly TD 500m, a 25 per cent increase on last year's figure.

The devaluation of the dinar has provided a boost to the export of textiles, clothing, fish

Former army chief 'took part in June plot'

A REPORT released by the Philippines Government alleged that a former army commander was involved in plots leading to last week's coup attempt, AP writes from Manila.

President Corazon Aquino, in the first official account of casualties from the coup attempt, said 53 people were killed in the fighting. The dead included 12 government troops, 19 rebels and 22 civilians. Hundreds were wounded, including Mrs Aquino's son, Benigno.

In a nationally televised speech, Mrs Aquino said 1,850 troops took part in the midday, although it was unclear whether the figure included those who joined in Cebu City, San Fernando and in southeastern Luzon.

She said 1,083 insurgents were in custody. The military announced yesterday that a third general had been relieved in connection with the uprising.

The search for the coup leader Col Gregorio "Gringo" Honasan had

Pakistan ethnic riots leave 750 in jail

HUNDREDS OF people have been arrested and dozens of weapons seized in southern Pakistan in an operation to quell ethnic riots, police said yesterday. Reuters reports from Karachi.

A government spokesman said about 750 people had been arrested since Friday in house raids and the flag of ethnic groups had been removed.

In Karachi, troops were enforcing a curfew imposed last week after the outbreak of riots between Pashtun and Mohajir groups in the city and Hyderabad. Thirty-five people were killed and 200 were injured in the violence which began when the flag of a Pashtun organisation was raised in the predominantly Mohajir Faizabad colony near Karachi's international airport.

Pashtuns from the North-West, Pashtuns and Mohajirs who migrated from India have a 20-year-old rivalry. About 350 people have been killed in ethnic riots in the past 11 months. Severe drought and floods in India may cut the growth rate of India's national income to nearly 1 per cent in the financial year ending March 1988, from 5 per cent in 1986-87, a Finance Ministry spokesman said, in New Delhi yesterday. National income rose to about Rs 2,000.55bn (295bn) in 1986-87 from Rs 1,905.5bn in 1985-86, according to government figures.

S African mines death toll may rise to 62

Another spokesman, Mr Gary Mazzeo, said it would take weeks to reach the lift cage, which is buried under a mass of wreckage and rubble.

The St Helena disaster, the worst in South Africa's mines this year, was a tragic postscript to the country's biggest and costliest miners' strike, which ended less than 24 hours before the mine explosion.

Meanwhile, one black man died and 15 people were injured in clashes in at least nine areas of South Africa, police said yesterday.

The death occurred on Tuesday near Durban, in Natal province, when police chased a pick-up truck carrying blacks who had robbed a car driver, police said in a terse summary of violence in the past 24 hours.

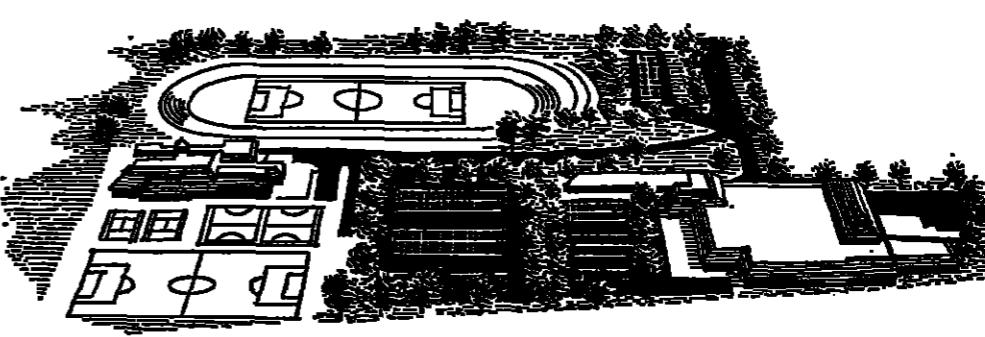
There was no explanation why two days passed before suspicious about 12 more missing people had been aroused.

"One cannot say for certain (how many died) until one has reached the lift," Mr Harry Hill, a spokesman for the mine owners, Gencor, said.



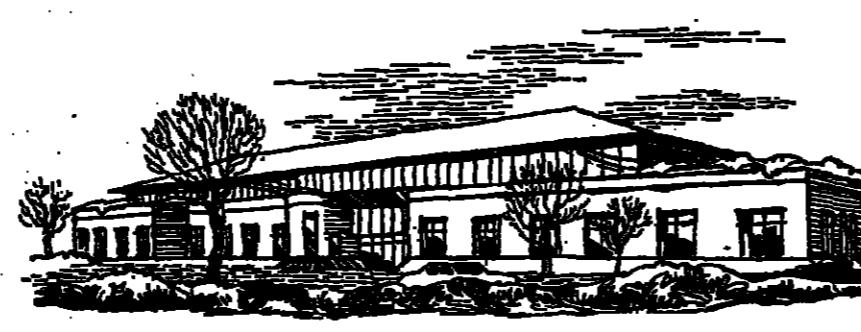
Home, sweet Lesser Homes

Mr & Mrs Watson are very well known to Lesser Homes. They were among the first to see our development at Parklands in Bookham, Surrey and the first to purchase, impressed with the creative use of land and the sense of "belonging"—even in a relatively small site.



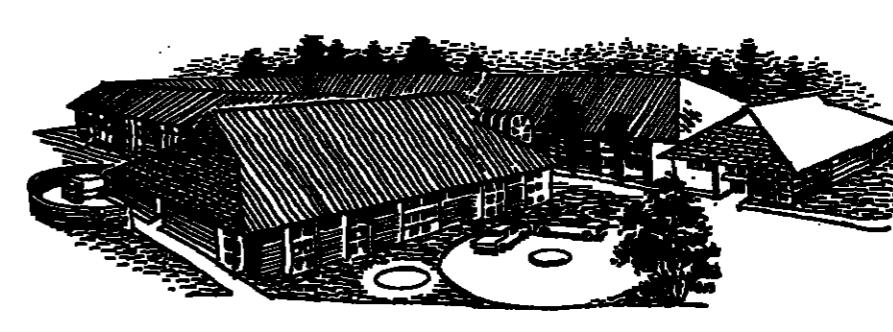
Tesco Superstore, Broadbridge Heath, Sussex

A perfect example of cooperation between a local authority and developer, where Tesco incorporated a superb sports and leisure centre into their supermarket—designed and built by Lesser Design & Build.



Oakdene Court Winnersh, Reading

Owned by Cadbury Schweppes Pension Fund, this development by Lesser Land is on a prime site conveniently situated between Reading and the M4. With 44,000 sq ft of high-tech space on two floors and fully air-conditioned offices, the building is designed to be flexible enough to meet the ever-changing requirements of today's high-tech industries.



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UK NEWS

Lawson says interest rates are high enough

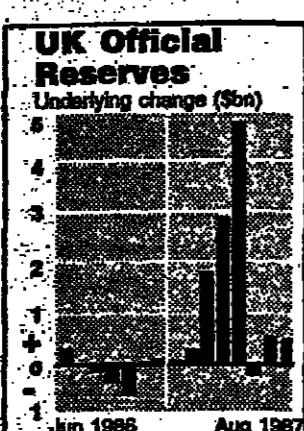
BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

MR NIGEL LAWSON, the Chancellor of the Exchequer, yesterday underlined his commitment to a further period of stability for the pound and said that last month's rise in interest rates would be enough to contain inflationary pressures in the economy.

He was speaking after the publication of official figures showing an underlying fall of \$427m in Britain's foreign currency reserves last month, reflecting Bank of England intervention to support the pound.

In an upbeat assessment of the economic outlook Mr Lawson said that he expected the inflation rate to fall later in the year, probably to below 4 per cent. At the same time the pace of economic growth was now running above the 3 per cent forecast at the time of the budget. Britain, he said, was the "outstanding performer" among the industrialised nations.

The Chancellor dismissed speculation that he could be forced into further interest-rate rises by an unsustainable surge in consumer



spending, saying that most people now agreed that the increase to 10 per cent was sufficient.

Last month's fall in the reserves reflected substantial intervention by the Bank in the early part of the month when sterling came under some pressure against the US dollar.

Mr Lawson emphasised that fall

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Last month's fall in the reserves reflected substantial intervention by the Bank in the early part of the month when sterling came under some pressure against the US dollar.

Mr Lawson emphasised that fall

Major firms favour outsiders buying shares in accountants

BY RICHARD WATERS, ACCOUNTANCY CORRESPONDENT

OUTSIDERS should be allowed to own shares in accounting firms, according to the senior partners of the UK's eight largest firms.

However, they say banks and other financial services firms should not be allowed to buy outright control of firms, at least in the short term. "It's not the start of a great bonanza," said Mr Elwyn Ellidge, senior partner of Ernst & Whinney, yesterday.

The recommendation on outside ownership, agreed at a meeting on Tuesday evening, signals the beginning of the biggest shake-up so far in the development of the accounting firms. A growing commercial awareness and less restrictive professional rules have already turned them, this decade from back-room auditors into wide-ranging professional services firms.

The senior partners, who recently established their own formal lobby

group, agreed to push for outside ownership to be allowed in the next Companies Act. This is due for enactment in the 1988-89 session of Parliament.

The control of accounting firms will remain with professional accountants, at least in the short term. The European Community's Eighth Company Law Directive, which will form the basis of the Act, requires approved auditors to retain management control and majority voting rights in a firm.

The accountants admit, though, that banks and others may eventually be allowed to own accounting firms. "You can never stop the pace of change," said Mr John Bullock, senior partner of Deloitte Haskins & Sells and chairman of the senior partners' group.

The proposal will also raise questions as to how the independence of

auditors is to be maintained. There would be obvious fears of undue pressure being brought to bear on auditors if an audit client owned shares in a firm, said Mr Bullock.

The top eight firms, which are the most keen to see outside ownership, have increasingly dominated the audits of the country's largest companies in recent years.

The senior partners have yet to agree on the proportion of their shares that non-accountants should be allowed to hold. Debate is focusing on whether it should be 49 per cent, the maximum possible under the EC directive, or a lower limit such as 25 per cent.

The lower limit would allow qualified accountants to push through special resolutions, giving them greater control over the business. Under company law special resolutions need a 75 per cent majority.

FT BUSINESS LAW

The UK's Community spirit

By Celia Hampton

THE UK is now well into its second decade of European Community membership. The extent of its adaptation to Community ways is hard to assess, but the feasibility of any alternative to membership is quite impossible to conjecture.

Does the UK behave well in the European context? Does the quality of its consent and compliance with Community ideals make it a good member? Are its inhabitants aware of membership and its implications?

Awareness, participation and compliance are characterised in Brussels as "community" qualities and are welcomed. UK law puts into words the extent of its compliance and participation, and the activities of UK lawyers give some indication of popular awareness of the Community dimension.

On legal compliance, the UK comes out with a generally good "comunitaire" character. Lawyers, meanwhile, seem to be using Europe quite actively and with increasing knowledge of its potential. These may be dangerously hasty conclusions to draw from a cursory examination of the cases involving the UK which are pending in the European Court in Luxembourg.

However, the sample is random, in that cases pending are simply those which have been started but have not yet come to judgment. The Court is the ultimate authority for judging Community legal issues. Community law embodies the consent of the member countries to pursue European goals, and to consider the interests of Europe as a whole in balance with national and sectional interests.

Cases going to the Court hardly represent all Community legal disputes; let alone all contentious Community issues; but they help to give some picture of a country's participation in Community life, and of its objection to the supranational aims, especially on the part of the country's government.

Hold over from the beginning of the Court's summer recess there are 45 cases involving the UK in one of four ways.

• Eight cases concern disputes between a private UK party and the EC Commission.

• Fourteen disputes for a ruling on Community law have been made by UK courts in litigation between private

parties, or between private parties and the Government.

• There are 14 disputes between the UK Government and the EC Commission or Council of Ministers.

• In the remaining nine cases, the UK Government is intervening in actions between third parties and the Commission.

One of these was brought by private parties, the remaining eight being between the Commission and another member country. The UK intervened because it had a particular angle on the issues in the case.

It was appearing with the Commission in five cases and with the other party in four.

The subject-matter of the litigation is diverse.

The largest single issue is agriculture, which is not surprising. Nine out of the 16 agricultural cases involve the Government rather than private interests, although several raise potentially interesting commercial issues.

Three cases involve fisheries, two of them references from the High Court in London. One case concerns grants to the UK from the European Social Fund; three cases concern official pensions, one concerning employment by a nuclear energy project, and one service contract under the London Convention, which provides preferential trade terms with some African, Caribbean and Pacific countries.

Six cases involve tax. Five in the other UK is intervening on the subject of French tax appeals. A case between the UK Government and the Commission concerns corrective spectacles, and one of the four court references asks whether exported racehorses are exempt from VAT.

Six cases involve trade between member states and the free movement of goods between Community countries.

Two of the agricultural cases also raise this issue.

One case concerns classification of fine-cut tobacco for customs purposes.

Three cases involve anti-dumping duties; these involve electronic scales and typewriters imported from Japan.

A number of the litigants are also subject to the Commission's investigation announced on Tuesday under its new powers over screwdriver assembly plants in Europe, which the Commission expects of using imported "dumped" components to avoid

the interests of the private

Williams and Owen clash over future of Social Democrats

BY PETER RIDDELL, POLITICAL EDITOR, IN PORTSMOUTH

THE SOCIAL Democratic Party conference in Portsmouth yesterday ended on a note of sharp disagreement between Mrs Shirley Williams, the party's president, and Mr David Owen, the former leader, over their attitudes towards the future of the SDP.

This was in spite of an attempt by Mr Robert Maclellan, the new leader, to present an impression of unity and to open the way for early negotiations with the Liberals over a merger of the two parties. He stressed the Trident nuclear missile would not be a point of principle in these talks.

His comments will allay the worries of some leading Liberals who fear that an explicit reference to Trident would create an adverse reaction at the Liberal Assembly at Harrogate.

Mr David Alton, the Liberal party manager, yesterday underlined the view of his party that any agreement should concentrate on ideas and objectives and not cover detailed policies. These should be a matter for the new party, he said.

However, Dr Owen and his allies argued that this would fudge the question of a replacement for Polaris. Mr John Cartwright, the party's defence spokesman, and an opponent of merger, said that by the next election it would not be possible to cancel at least three of the four Trident submarines. He said that by then there would be no opportunity for a less expensive alternative to Trident.

In her end-of-conference wind-up, Mrs Williams firmly denied ever having "chickened out of anything." She said the party's negotiators would be "tough."

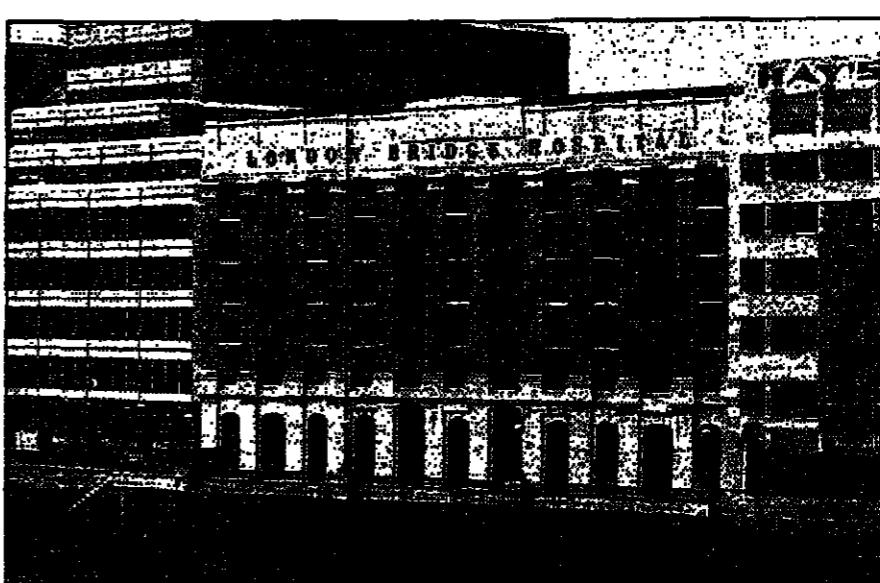
This exchange highlights the depth of feeling and divisions of the conference which ended yesterday evening with many participants expecting that there would be two different parties by next autumn.

This follows the vote on Monday by the conference against the anti-merger group's desire to allow members a choice of joining a new merged party or remaining in the SDP.

The leaders of the majority pro-merger group want to get the talks under way quickly, despite the openly expressed scepticism of Dr Owen that there are many points of difference between the parties.

Mr Maclellan yesterday sought to clarify his speech on Tuesday with its reference of the need for agreement on key policy stances such as the retention of British nuclear weapons.

He told the press conference that "a political party could not be elected upon a particular missile system," such as Trident. He also noted that decisions on individual weapons systems could not be com-

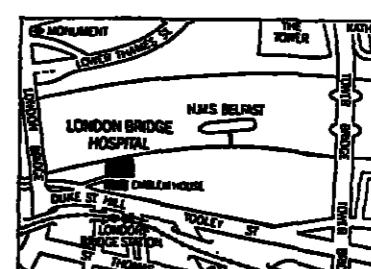


THE HEALTHIEST VIEW IN THE CITY.

You may not be able to see it from where you sit, but the London Bridge Hospital is just across the river, alongside London Bridge.

So the next time you need a check-up, you won't have to spend hours in a taxi sitting in traffic jams, wasting your time and the company's money.

The London Bridge Hospital is part of the St. Martins Hospitals Group. It is fully equipped to give you a full medical



Anglo American Gold Investment Company Limited
(Incorporated in the Republic of South Africa)
Registration No. 05 09084 06

AMGOLD

Interim report and dividend

for the six months ended August 31 1987

Consolidated income statement

| (R million) | Six months ended 31.8.87 | Six months ended 31.8.86 | Year ended 28.2.87 |
|--|--------------------------|--------------------------|--------------------|
| Investment income | 172.6 | 175.4 | 383.2 |
| Interest earned less administration expenses | 2.4 | 2.5 | 6.7 |
| | 175.0 | 177.9 | 389.9 |
| Cost of prospecting | 6.9 | 8.2 | 16.6 |
| Net income before taxation | 168.1 | 169.7 | 373.3 |
| Taxation | 1.5 | 1.2 | 0.7 |
| Net income after taxation | 166.6 | 168.5 | 372.6 |
| Dividends | 153.7 | 153.7 | 351.2 |
| Retained earnings | 12.9 | 14.8 | 21.4 |

Consolidated balance sheet

| (R million) | 31.8.87 | 31.8.86 | 28.2.87 |
|--|---------|---------|---------|
| Shareholders' equity | | | |
| Share capital | 22.0 | 22.0 | 22.0 |
| Non-distributable reserve | 32.1 | 32.1 | 32.1 |
| Retained earnings | 315.1 | 295.7 | 302.2 |
| | 369.2 | 349.8 | 356.3 |
| Investments and loans | 332.9 | 330.2 | 327.1 |
| Mineral rights | 9.5 | 7.8 | 8.2 |
| Debtors and cash | 213.3 | 183.7 | 226.8 |
| Dividend payable and other creditors | 186.5 | 171.9 | 205.8 |
| Net current assets | 26.8 | 11.8 | 21.0 |
| | 369.2 | 349.8 | 356.3 |
| The market and directors' values of investments are: | | | |
| Listed – market value | 9 532.4 | 6 815.9 | 7 657.2 |
| Unlisted – directors' valuation | 209.9 | 213.4 | 213.0 |
| Loans | 21.9 | 34.9 | 30.4 |
| | 9 764.2 | 7 064.2 | 7 900.6 |
| Number of shares in issue (000) | 21 952 | 21 952 | 21 952 |
| Net asset value (after providing for dividend) – cents per share | 44 645 | 32 269 | 36 123 |

Comment

Earnings for the six months were marginally lower than those for the comparable period last year reflecting slightly lower distributions in aggregate by the mines in which the group is invested.

The average dollar price of gold during the period rose by 24.8 per cent to \$428 per ounce, compared with \$343 in the first half of 1986. The rand price increased by 15.4 per cent, from R758 to R875 per ounce, reflecting a strengthening of the rand against the dollar. The trend continued during July and August when the gold price averaged \$450 and \$461 per ounce, respectively, equivalent to R928 and R957.

Following a 21 day gold mining industry strike, wages and conditions of employment for members of the National Union of Mineworkers were finally settled on August 30 1987. The strike demonstrated the strength and flexibility of the industrial relations systems within the industry by finally yielding a settlement accepted by both parties.

The fact that there is only one current case involving illicit state aid by the UK Government is probably evidence of the UK's political distaste for public subsidies, and possibly of its compliance with Community rules about notification of intended aid. It could also be evidence of UK lawyers being unaware of the potential weapon in the legal process offered by the rules against hidden public assistance.

In any event, it is preferable to view this as another example of the UK being a good boy in Europe and a so of being fully committed to the Community.

A great many cases have been brought by the Commission for failure to legislate following agreement between government ministers on Community measures. The defendant has often been Italy and sometimes Belgium, though the Court has not always found the country in default. Greece seems set to become another such defendant.

The conclusion that the UK is a good European citizen is, however, underlined by one significant omission from the list of pending cases: there is no case being brought against it for failure to implement Community directives.

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Docklands rail union call fails despite vote

BY PHILIP BASSETT, LABOUR EDITOR

LONDON'S new Docklands Light Railway declared yesterday that a 4-1 ballot vote by its employees in favour of trade union representation was insufficient for a union to be recognised.

The management's announcement was immediately criticised sharply by unions hoping to win recognition, and one, the EETPU, electricians, said it would now try to talk to the company to move it to the next stage of its balloting procedure on the issue, about which union employees should join.

In a ballot counted by the independent Electoral Reform Society, the DLR said that 101 staff were eligible to vote. Of these, 45 had voted in favour of union representation on the manager's committee, which will meet annually to decide on pay increases, and 11 against.

This is 42.6 per cent and 10.9 per cent respectively, of those eligible to vote, but the unions pointed to the fact that it is 79.6 per cent and 20.4 per cent respectively of those voting.

They claimed this was an overwhelming majority, but the DLR said that the ballot rules

were quite clear in stipulating that union representation depended on 50 per cent of those eligible voting in favour.

Mr Cliff Bonnett, DLR managing director, said: "This is the end of the matter," though he added that the stipulation in the ballot rules that no further ballot on the issue should be held within six months might be waived if staffing levels or other circumstances change. Further staff may be needed now, the DLR, which belatedly started running trains this week, is gearing up for its City Line extension.

But Mr Tim Rice, EETPU national officer, said: "This is a good result for our union. It reflects positive support for collective bargaining; indeed, it is an encouraging result for the trade union movement as a whole when you consider this is a largely non-union workforce in a greenfield site company."

The EETPU would press the company now to ask its employees which union they wanted to represent them, and Mr Rice said he was confident they would choose the EETPU.

Mr Richard Rosser, assistant general secretary of the white-collar rail union TSSA, which with the National Commercial rail union is the Anti-trust driver, formed a consortium bid for recognition, said that the unions had little choice but to accept the company's position, though he said the DLR's view of ballot democracy differed sharply from the unions'.

However, a further factor is that some 35 DLR employees have signed a suggestion that the most appropriate form of representation might be an in-house staff association—an in-house DLR management is now actively considering.

The outcome of the DLR result is of importance not just in creating a non-union operation within a sector—railways—traditionally highly unionised. It may be an indicator that the now largely non-union but growing Docklands area, in which the EETPU and other unions are trying to recruit, may prove resistant to trade unionism.

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The rising star is clearly Mr Charles Kennedy, one of the few SDP leaders to show political judgment this summer. Still only 27, he has emerged as an obvious potential future party leader.

Otherwise, the key figure has been Mr John Cartwright, party whip and vice president, who is leading the charge of communication to Mr Maclellan and other party leaders even though he opposes merger.

However, the other MP, Mrs Rose Barnes, heroine of the Greenwich by-election six months ago, has rapidly lost her halo and is accused by the pro-merger group of being too strident and of showing political inexperience.

It is unclear where this leaves Dr Owen. He is vague about his plans. He will pursue his international interests and encourage supporters in the anti-merger Campaign for Social Democracy.

Dr Owen still hopes for some kind of amicable separation and is critical of the pro-merged party and remaining with an independent Social Democratic group.

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yesterday over the pension policy of their former parent group.

There may be similar knock-on effects at other former Rover subsidiaries such as Leyland Daf, the trucks manufacturer, Iset, the information technology company, and Unipart, the spares supplier. Union leaders say it is unclear what say these companies have had in Rover's pension decisions.

Unions have been growing increasingly active against pension holidays declared by employers as a means of reducing fund surpluses in line with new legal requirements.

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Rover firm on pensions plan

BY DAVID BRUNEL, LABOUR CORRESPONDENT

ROVER GROUP, the state-owned vehicle manufacturer, told union leaders yesterday it would not reconsider its three-year pension contribution "holiday" which began this week.

Mr Graham Day, Rover's chairman, firmly re-stated the group's position as the holiday policy prompted the first industrial action in protest—a one-day strike yesterday by 380 manual and white-collar workers at the Leyland Bus plant at Workington, Cumbria.

Ironically, Leyland Bus is no longer part of the group. But, in common with some other former subsidiaries, its employees remain members of the Rover pension schemes.

Rover acted in May to give three months' notice of its intention to reduce employer contributions to a nominal sum for three years. The notice period expired on August 31. The group's plan is to split

evenly a £250m surplus on the pension side, half is to go into pension development, half is to be used to improve employee benefits, although no details of this improvement have yet been agreed.

Union leaders requested yesterday's meeting with Mr Day to appeal for all the surplus to be used to improve benefits. The chairman made it clear, however, that there was no question of going back on the plan, especially as the holiday had begun the previous day.

Mr Talbot, motor industry national officer with ASTMS, the white-collar union, said after the meeting: "We got absolutely no joy whatsoever. We will now have to consult with the membership on where we go from here."

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Computer poll service launched

By Our Labour Correspondent

COMPETITION for the lucrative business of counting trade union ballots began in earnest yesterday with the launch of Security Ballotting Services, a fully computerised company.

SBS, set up jointly by Nash Broad, chartered accountants, and Lawford, solicitors, will provide the first direct challenge to the service offered by the Electoral Reform Society.

The company, which will charge up to 15p per vote for the most complex ballot analysis, believes it will be able to undercut the society. Mr Robert Elvey, SBS managing director, said yesterday: "Our indications are that our pricing is more economical."

But Mr Owen Thomas, the society's development manager, said later: "We are not a commercial operation, so we are not overly worried. But it would be a surprise if they do work out cheaper."

Mr Webb is investing a total £250,000 in equipment, including optical mark readers. It has already carried out one election count, for the National Communications Union, and says the full voting analysis by branch was ready within days as opposed to within three months under a manual system.

Although the company is hopeful, it remains unclear whether SBS will be recruited by the TUC, which has been planning to participate in creation of a single ballot services agency for unions.

Unity Trust, the trade union bank, is launching its own company—Unity Ballotting Services—next week. SBS says it is on the brink of an agreement whereby Unity Trust will use only SBS as a sub-contractor for ballot counting.

However, the society and other agencies which offer limited manual counting—for example, Hard Dowdy chartered accountants—are likely to be unhappy if the TUC is seen to favour only one commercial company.

ASTMS seeking 'model training agreements'

By JOHN GAPPER, LABOUR STAFF

THE white-collar union ASTMS yesterday launched an initiative to try to force companies with which it has negotiating agreements to undertake extensive training and re-training of employees.

The union published a "model training agreement"—intended to form the core of individual deals—including a right for all workers employed by a company for six months to be offered one senior member of management co-opted on to it.

The union is at the moment holding courses for 90 of its full-time officials to brief them on changes in the labour market and the importance it places on re-training for extending the career opportunities of its members.

Mr Webb said companies in all fields need persuading to invest in the re-training of existing employees rather than buying-in skilled workers from other companies at premium rates.

He said there was a particular need for more re-training resources in industries where new technology was increasingly coming into play, such as electronics, banking and insurance, and engineering.

Acas call in bank dispute

By JOHN GAPPER, LABOUR STAFF

THE CONCILIATION service Acas has been asked to step into a dispute over a 6 per cent pay offer to Midland Bank staff, despite the bank's earlier refusal to go to arbitration on the issue. The white-collar union ASTMS, representing a minority of staff at Midland, has invoked a clause in its recognition agreement with the bank allowing it to call for conciliation if there is a failure to agree in consultative ballots.

The bank said yesterday that it would not add to its offer and it did not expect conciliation to lead to a change in its position. Members of both unions have voted to accept the offer in consultative ballots.

Channel Tunnel strike called off

By OUR LABOUR STAFF

A STRIKE by about 150 construction workers employed on preparations for the Channel Tunnel was called off yesterday after the company involved agreed to talks on a bonus payments claim.

The dispute at Trans Manche

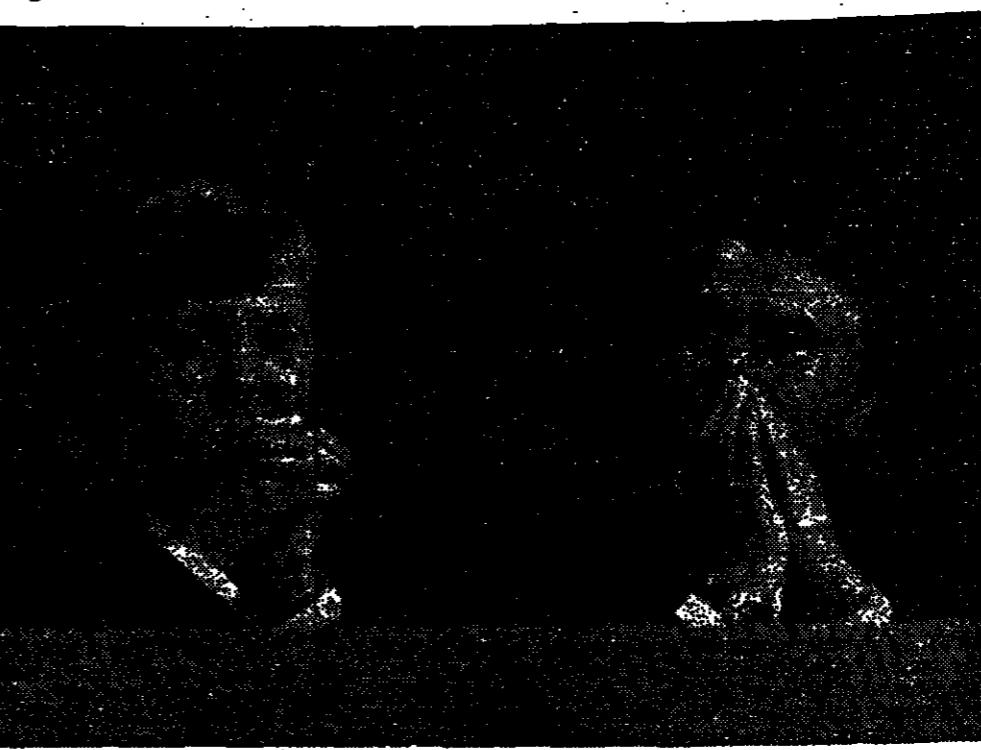
blocks to line the tunnel when drilling starts.

A deadlock over the dispute—the company had insisted that it was called off before talks on bonuses could be held—was solved yesterday in negotiations between managers and a TGWU representative.

SDP CONFERENCE

Peter Riddell sums up the key figures and issues in a conference marked by deep division

The party is decisively over for Dr Owen



Alan Harper

THE SDP's conference in Portsmouth will be remembered not just for its deep divisions, passionate debates and sadness, but more particularly as marking the end of Dr David Owen's personal dominance. The SDP is no longer his party. It is, however, not yet anyone else's. Mr Robert Maclellan has undoubtedly had a successful conference. Not a natural leader, he has gained respect as a conciliator though his real test lies ahead.

Dr Owen's resignation may also allow other prominent Social Democrats to assert themselves and more of a team approach to develop involving Mrs Shirley Williams, the party president, and the elder statesman figure of Mr Roy Jenkins, with his occasional magisterial interventions.

The rising star is clearly Mr Charles Kennedy, one of the few SDP leaders to show political judgment this summer. Still only 27, he has emerged as an obvious potential future party leader.

Otherwise, the key figure has been Mr John Cartwright, party whip and vice president, who is leading the charge of communication to Mr Maclellan and other party leaders even though he opposes merger.

However, the other MP, Mrs Rose Barnes, heroine of the Greenwich by-election six months ago, has rapidly lost her halo and is accused by the pro-merger group of being too strident and of showing political inexperience.

It is unclear where this leaves Dr Owen. He is vague about his plans. He will pursue his international interests and encourage supporters in the anti-merger Campaign for Social Democracy.

Dr Owen still hopes for some kind of amicable separation and is critical of the pro-merged party and remaining with an independent Social Democratic group.

Workers at Lucas Industries won improvements in the group's original plans after they staged limited industrial action. Similarly, revised terms were agreed following a six-month overtime ban at Barr and Stroud, the optical equipment manufacturer.

Yesterday over the pension policy of their former parent group, half is to go into pension development, half is to be used to improve employee benefits, although no details of this improvement have yet been agreed.

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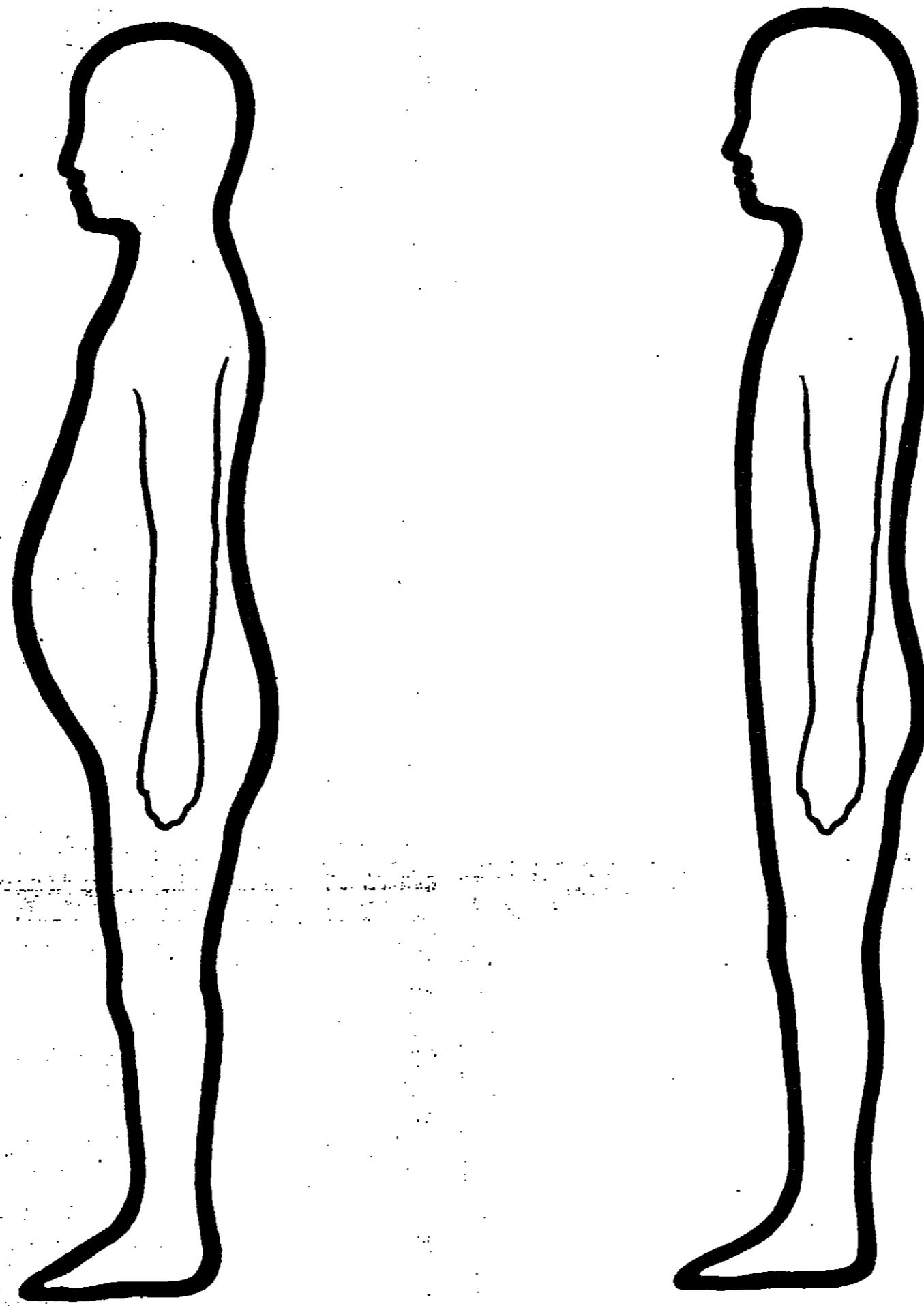
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THIS YEAR

NEXT YEAR

**First we examine the figures.
Then we help to improve them.**

Our auditors have all the virtues you'd expect. Independence. Objectivity. Integrity. (Predictable, but essential.) And a few that might surprise you. Imagination. Flair. Initiative. To us, the audit is not so much a book-keeping exercise, as a business exercise. An opportunity to help management keep the company fit, healthy and in good shape.

Price Waterhouse



UK NEWS

Foreign visitors rise by 16% in first half of year

BY DAVID CHURCHILL, LEISURE INDUSTRIES CORRESPONDENT

THE TOURISM industry is on course for a record year in terms of the number of overseas visitors, according to government figures published yesterday.

In the first six months of 1987 some 16 per cent more people came to Britain than in the first half of last year.

The total of 6.8m was a record for the first six months and was boosted by a sharp recovery in numbers of visitors from North America. Their numbers rose by 24 per cent, although this was in comparison with the slump in North American visitors to the UK following the US bombing of Libya and Chernobyl nuclear disaster.

In the first half of this year overseas visitors also spent some £2.5bn or 16 per cent more than in the first half of 1986.

Mr Duncan Black, chairman of the British Tourist Authority, said yesterday: "We are well on target for a full-year result which will make 1987 the best



Duncan Black: hoping for tourism's best year.

to reach a total of 1.5m. This increase was bolstered by a 60 per cent increase in visitors from North America as well as 27 per cent more from Western Europe.

However, the figures also show that June was not a good month for British travel industry because UK residents made some 3 per cent fewer trips abroad in June compared to the same month last year.

During June this year overseas visitors spent some £810m in the UK, 32 per cent more than in the corresponding month last year. UK residents in June this year spent £635m when abroad, seven per cent more than in June 1986.

After the second quarter of this year the increase in numbers of overseas visitors to the UK was 26 per cent higher than in the second quarter last year.

Visits abroad by UK residents during the second quarter were 4 per cent higher. This included a 20 per cent increase in the number of visits to North America.

Pension fund switches managers

By Eric Short

COURTAULDS, the UK textile group, has switched investments managers handling the Far East equities assets for its £750m pension fund.

The company has moved its 550m Far East portfolio from Barings Brothers, the merchant banker, and split the fund between the small Edinburgh-based fund manager Martin Currie and the Japanese investment house Yamachi International Capital Management.

The company was not prepared to give any further details on the changes.

The Courtaulds pension fund holds a high proportion of its assets in overseas equities—about £140m or nearly 20 per cent.

However, all the assets are managed by an in-house investment team, including the overseas investment portfolio, with the exception of Far East equities division. This fund is handled by outside managers.

The new managers will have full discretion to invest the fund throughout the Pacific Basin. Both are investment specialists in this region.

Their performance will be monitored against the Tokyo Stock Exchange Composite Index, but the wider investment powers beyond the Japanese market will enable the managers to diversify the investment risk and offer the opportunity of outperforming this index.

Courtaulds' move highlights two important developments in pension fund investment management. First, pension schemes are using outside investment managers to look after certain specialist portfolios within the overall assets, particularly certain overseas investments. Second, companies are changing investment managers far more frequently.

Fast-fit car service chain to be expanded

By JOHN GRIFFITHS

SMC, a UK subsidiary of Italy's Pirelli tyres and cables group, is planning a national network of about 270 fast-fit car-servicing and repair outlets.

This is double the number operated by SMC under the name of Standard Motorists Centres, on which 55m has been spent on refurbishment and a new corporate identity.

The expanded network, to be set up during the next two to three years, is likely to increase sharply the already fiercely competitive nature of a sector of the UK automotive after-market worth about £5bn-plus a year.

SMC will be seeking to challenge a number of rivals, notably Kwik-Fit, run by Mr Tom Farmer with headquarters in Edinburgh. With more than 350 outlets, it is the UK's largest fast-fit organisation, and Mr Farmer has spoken of an eventual chain of 700.

In the past three years, however, other major retailing groups have entered the field. They include the B & Q retailing group, which plans a network of 100 parts and accessories superstores combined with "menu" repairs and servicing, and Halfords, part of the Ward White retailing group.

While Halfords has been long-established as a High Street

auctions to supplement its more traditional tender sales of government securities. The final one is scheduled for next January, when up to £1bn of medium-dated stocks (with a maturity of five to 15 years) will be on offer.

If the series is successful it is likely that auctions will become a permanent feature of the bank's funding operations.

Second Bank gilts auction

By PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE Bank of England confirmed yesterday that its second auction of gilt-edged securities this year will take place on September 23.

It will involve the offer of up to £1bn sterling of stock with a maturity of over 15 years. Full details are expected in the week before the sale.

Earlier this year the Bank said it would hold three trial

auctions to supplement its more traditional tender sales of government securities. The final one is scheduled for next January, when up to £1bn of medium-dated stocks (with a maturity of five to 15 years) will be on offer.

If the series is successful it is likely that auctions will become a permanent feature of the bank's funding operations.

Two jailed for computer fraud attempt

FINANCIAL TIMES REPORTER

TWO MEN who nearly succeeded in a £5m computer fraud were jailed by an Old Bailey judge yesterday.

Mr Angelo Lamberti, 26, of North Finchley and Mr John Filinski, 23, of Friern Barnet, both in north London, had admitted conspiracy to defraud Bache Securities by procuring the unauthorised transfer of 18 Eurobonds worth £5m.

Judge Kenneth Machin quashed a charge of making a false instrument, an electronic message, for the transfer of the bonds. Both men denied the charge.

Mr Julian Bevan, Treasury Counsel, said: "In olden days one found people burrowing through the vaults of banks with sweat and toil to get money. Now there is no sweat and no toil, one simply taps instructions into a computer."

Bache managed to convince the Geneva bank the transfer was unauthorised and the bonds

were frozen. Mr Lamberti was jailed for three years and Mr Filinski for 18 months.

Bristol dockers told ports not for sale

DOCKERS at Bristol's three docks—Royal Portbury and Portishead, have been assured that there is no intention of selling the docks, Mr Nasim Ahmad, Port of Bristol Authority chief executive, has told officials of the Transport and General Workers' Union.

However, Tories on the city council, which owns the three docks, are not convinced with Mr Ahmad's assurances and are demanding an investigation. The docks lost £3.6m last year.

Anglia is looking for contestants

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CONTRACT HIRE

IBA studies feasibility of fifth TV channel

By Raymond Snoddy

A WORKING party to examine the feasibility of a fifth national television channel has been set up by the Independent Broadcasting Authority and the TV channel.

Preliminary findings by IBA engineers suggest that another channel, which could be received by 60 per cent to 70

Tax-free profit-related pay scheme guidelines published

By RICHARD WATERS AND PHILIP BASSETT

THE Inland Revenue yesterday disclosed how profit related pay schemes under which employees can receive a tax-free bonus of up to £1,500 each year are to operate.

However, because of the time it takes to register schemes,

many companies may be unable to pay their employees profit-related pay before 1990.

The Revenue reports that 23,000 companies have shown an interest in setting up such schemes. They have all been sent copies of the guidelines.

Up to half an employee's income tax provided the PRP is not more than £3,000 or 20 per cent of an employee's salary if this is lower. This limits the tax-free element of £1,500.

The Revenue says it cannot guarantee to register a scheme

in less than three months although it may be able to process applications in faster than this. Schemes must be registered before the start of the financial year to which they operate.

This means that companies with financial years ending on December 31, which is common, must register a profit-related pay scheme before the end of this month to be sure it will come into effect for 1988.

Otherwise, the first period for which the scheme can operate will be 1989. This would not show in employees' pay packets until well into 1990 when profit for the year has been calculated and verified by an independent accountant.

The Revenue says: "It may not leave enough time for everyone. But the skeleton of

the scheme—the basic relief—has been known for some time. If people are serious about setting up a scheme, they will have thought about it by now."

In theory, registration of schemes has been permitted since the Finance Act received Royal assent last month. But companies have waited for the Revenue's guidance.

The guidelines do not introduce new profit-related pay rules, but explain how the rules will work in practice. However, the explanations may in some cases spell problems for employers.

Tax Relief For Profit Related Pay: Notes For Guidance, Profit Related Pay Office, Inland Revenue, St Mungo's Road, Cumbernauld, Glasgow G67 1YZ, no charge.

Lords praise Thatcher's stance on EC budget

By Robert Maudlin, Diplomatic Correspondent

THE GOVERNMENT is right to insist that European Community spending should be brought under firm control before a decision is reached on increasing the Community's resources but should be prepared to make concessions on the budget rebate the UK receives under the 1984 Fontainebleau agreement.

These are two of the main conclusions of a Lords select committee report on European Community financing. The report tembers approval of the Government's negotiating stance on the European Commission's proposals for reforming EC finances with criticism of its more fundamental attitude towards the Community.

National interests must, of course, be protected, but this should be done in a context which is more recognisably "communitaire," the committee says.

"The Government must emphasise that their refusal to discuss increasing the Community's resources is based not on considerations of national profit and loss but on the desire shared by citizens of all member states to see an end to the excesses of the common agricultural policy."

The Government must stress the positive side of its approach. If it is right in claiming, as it does, that the UK economy is improving relative to that of other member states, some concession on the Fontainebleau financial rebate would be appropriate.

The committee considers that abolishing or renationalising the common agricultural policy would not be politically realistic. Moreover, simply giving free rein to market forces would not be acceptable since it would result in the countryside becoming depopulated or derelict.

In this context, the committee expresses its disappointment with the "limited plan" of direct income support which the commission is proposing and considers that it would still leave large numbers of small farmers in serious trouble when support prices come down. A more enterprising scheme of direct income supplements should be devised.

No-claims home policy offered

BY ERIC SHORT

HOUSEHOLDERS who make no claims on their house contents insurance policy during the 12 months it is in force will get a 25 per cent no-claims discount off the following year's premium under a scheme launched by Municipal General Insurance.

This represents a straightforward yet radical development for government indifference seems to be British Satellite Broadcasting, the direct broadcasting by satellite project due for launch in 1989.

BSB failed to win any formal government guarantees that there would be no extra competition in its early years, but the Government is committed to the success of the £625m project and is unlikely to go out of its way to launch extra channels until at least three years after the launch of BSB.

Some television executives, however, believe that any extra frequencies should be used to create a local television channel in a large number of urban areas.

Channel 4 to launch share show

By Raymond Snoddy

CHANNEL 4 is to launch its own equivalent of The Price Is Right—a Stock Exchange game show to be launched in the autumn.

The programme, made by

CHANNEL 4, will be the first in Britain to recommend particular stocks and shares although there will be clear warnings to "dilettante dabblers" that shares "can damage your wealth."

The programme format, which has been approved by the Independent Broadcasting Authority, will be for a week-long contest between four members of the public who are given a national £10,000

each week.

They will receive professional advice and investment tips from guest financial journalists and analysts. Dealing charges will also be included to add realism.

Contestants then make their share selections from those on offer and some of their own choices. The experts may be invited back to explain themselves if their recommendations go badly wrong.

In the pilot programme, which will not be broadcast, Mr Anthony Hilton, City editor of the London Standard, will be a contestant. It is to be broadcast on Sunday evenings from January. At the end of the series a contest will be held for the title of Young Engineer of the Year and will win a prize.

The pilot scheme will run for six months, during which it will be evaluated and costed with a view to its continuation on a national basis.

Mr John Hill, divisional general manager of Toshiba in the UK, said yesterday that the com-

puter formed part of a product development programme aimed at giving the company a full range of office equipment. These would include local area networks, printers, copiers, facsimile machines and telephones.

The machines have been designed for consumers in Europe, where Toshiba has established a lead in the portable computer market over the last two years. They will fill out the range by offering the power and flexibility of the IBM AT range of desktop computers with full portability.

According to Intelligent Electronics, the marketing consultancy, Toshiba last year captured 32 per cent of the European "laptop" personal computer market.

Although The Stocks and Shares Show will have a popular format, the purpose will be deeply serious—to improve public knowledge about the workings of the Stock Exchange, explain jargon and how to judge market movements.

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UK NEWS

Japanese boost manufacturing output in Wales

BY DAVID THOMAS

TWO JAPANESE companies are expanding their manufacturing operations in Wales, one of the areas most favoured by Japanese companies for inward investment into the UK.

The companies, Brother Industries and Orion Electric, both stressed that their new operations would use a high percentage of local components, the focus of European Commission concern at present in anti-dumping inquiries.

Brother, which began UK production of electronic typewriters in 1985, is investing £1m to manufacture computer printers at its site in Wrexham, north Wales.

The investment will add another 100 jobs to Brother's 400-strong Wrexham workforce, which makes electronic typewriters and microwave ovens.

Mr Malcolm Newman, Brother's general manager for manufacturing, said the EC's decision to launch an anti-dumping inquiry into imports earlier this year had speeded up the decision, which Brother had already been planning partly because of the high value of the year.

He added that by value, more than half the components for the printers, including plastic parts and printed circuit boards, would come from local suppliers, from the outset.

On Thursday, the European Commission launched its first inquiry using a new law which can extend anti-dumping duties to imported components.

Management change at Swan Hunter

BY IAN HAMILTON FAZEE, NORTHERN CORRESPONDENT

SWAN HUNTER, the Tyneside shipyard privatised last year in a £50m buy-out from British Shipbuilders, has restructured its senior management.

The change is to help overcome the problem of having the Royal Navy as the yard's only customer, a situation which puts it at the mercy of Government orders.

Boardroom changes announced last week have created specialised jobs for the four managing directors who comprised the original buy-out team.

Mr Peter Vaughan, who provides the financial input for the buyout negotiations, will be dealing with diversification, procurement and commercial affairs.

Mr Alex Marsh, who has become chief executive, said yesterday that Mr Vaughan would be concentrating on applying Swan Hunter's potential and capability in a wider field.

He added: "We are addressing the wider issue of growth, of adding to the mainstream business of shipbuilding and maritime defence. We are moving into wider areas of business in the UK and overseas and need a new structure to deal with this growth."

Mr Marsh, who is deputy chief executive, will be Dr Roger Vaughan, another member of the buy-out team, refused to specify which areas were being looked at because discussions

were still in progress.

However, they are understood to involve wider areas of maritime defence other than shipbuilding and defence which can use the company's proven skills in general design and project management.

In export markets, Swan Hunter is believed to be looking at collaborative ventures with companies and governments.

Mr Neil Chapman, the fourth member of the buy-out team, takes overall responsibility for market development and sales, while Mr Adrian O'Neil joins that board as finance director. Mr O'Neil, former director of finance at Thames Water, worked previously for Grand Metropolitan and Dagenham.

The shipyard has £200m of winning orders and is negotiating with the Government over an auxiliary oil replenishment (AOE) vessel for the Royal Navy. It expects to have "clarified" its tender in time for a contract to be awarded in the late autumn.

This will be the Navy's second AOE. The first was awarded to Harland and Wolff's Belfast yard last year despite Swan Hunter's claims that private sector constraints made it tender the more competitive.

The decision lost 825 jobs on Tyneside and underlined the need, for the company, which now has 3,600 employees, to specify which areas were being looked at because discussions

Output figures confirm decline in North Sea oil

BY MAX WILKINSON, RESOURCES EDITOR

OIL OUTPUT from the British sector of the North Sea fell by 4.7 per cent to 2.52m barrels a day in the first seven months of the year compared with the corresponding period of 1986, figures published yesterday show.

The Energy Department's Advance Energy Statistics showed: output fell below 2.5m barrels a day in the May to July maintenance period. Average daily output in this period was 2.45m barrels, 125,000 barrels below the level of the corresponding period last year.

The figures confirm that the predicted decline in North Sea production has now set in. A record average of 2.567m barrels a day was reached in 1986, and

this level was almost maintained in 1986 when average output declined only by about 1 per cent.

In spite of recent discoveries and increases in the estimates of existing reserves, the industry now expects output to decline fairly steadily. Oilfields under development are too small to compensate for the decline in output from the largest fields now past their peak.

The rate of decline will depend on the rate of discovery and development of new fields. Recent estimates, however, show output from fields now in production will have fallen to only about a third of current output levels in 10 years' time.

AIDS campaign aims to warn drug addicts

BY CLARE PEARSON

THE GOVERNMENT'S public education programme against AIDS targeted specifically at drug addicts was launched yesterday.

Mr John Moore, Social Services Secretary, said it was not known how many drug users were already affected, but in some parts of the UK as many as 50 per cent could be classed as HIV positive, which meant they were carrying the virus.

"Don't inject AIDS" is the key message of the £2m campaign, scheduled to start last night. An 80-second television commercial shows a drug addict

injecting with an AIDS-infected needle.

The campaign, which runs in tandem with the Government's drug prevention drive, is aimed at discouraging young people who may be tempted to use drugs.

It also aims to discourage existing drug users from sharing needles by pointing out the dangers they face.

Mr Moore said the latest campaign brought government spending on AIDS public information to £12m. A budget of £20m was allocated when the programme started in March last year.

Tokyo welcomes Eurotunnel road show

By CARA RAPPORTE IN TOKYO

BROTHER's electronic typewriter plant in Wrexham was one of the seven plants named in the inquiry.

Brother in Wrexham will start producing 3,000 printers a month next month, building up to 10,000 a month early next year when about 70 per cent of the output is planned for exports. Brother claims about 5 per cent of the UK printer market.

Orion, which opened its video recorder factory in Kengtung Hill, south Wales, last year, is almost doubling the plant's output in a £1m investment which will add 150 jobs to the present 250.

By the end of the year, Orion expects to have increased its video output from 40,000 a month to 70,000 a month, 70 per cent of which will be exported.

Orion is not subject to European Commission anti-dumping duties. Nevertheless, Orion stressed its commitment to using local components in line with British Government expectations.

It said 50 per cent of its components were locally made and this had created a further 400 jobs in the UK.

Orion, most of whose videos are sold by other companies such as Dixons under their own names, is also contemplating further expansion of output next year.

Orion said it was expanding its Kengtung Hill plant, its first European venture, because it was pleased with the capable and enthusiastic workforce.

Richard Evans examines the storm of controversy raging over privatisation proposals

Water flotation plan faces tide of opposition

THE FLOTATION of the water industry, potentially one of the largest and certainly the most contentious of all the Government's privatisation proposals, could prove a damp squib for investors unless a new formula is found.

That is the view of many water industry professionals following the Government's hurried pre-election decision to tear up the Government's original privatisation proposals over a year ago because of implacable hostility from landowners, farmers and some sections of industry.

So Mr Ridley had a problem, but it is one he has compounded by triggering more hostility and suspicion from the privatised authorities to the state-controlled quango, the National Rivers Authority.

The industry fears that this will destroy the much-prized concept of integrated river basin management under which the authorities control all functions from the collection of rainwater to pumping of treated sewage into the sea. This has been universally acknowledged as a highly effective system since its introduction in 1974.

The experience gained has made the UK industry a world leader and there is growing scope for overseas consultancy work.

The Government's critics argue that under the latest plans—which would leave privatised authorities responsible simply for water supply and sewage disposal—scope for growth would disappear and hundreds of millions of pounds would be wiped off the value of the industry, currently put at anything between £5bn and £8bn. The City would also



Strained relationship: Nicholas Ridley (left) and Roy Watts.

have the problem of trying to sell organisations with no proven track record.

Mr Nicholas Ridley, Environment Secretary, felt obliged to tear up the Government's original privatisation proposals over a year ago because of implacable hostility from landowners, farmers and some sections of industry.

His chosen alternative, which appeared without warning in the Conservative Party election manifesto, has largely met the worries of organisations like the Country Landowners Association, but it has shocked much of the industry. It would mean the NRA having responsibility for a whole range of functions now controlled by the 10 authorities in England and Wales, including water conservation and resource planning, pollution control, fisheries, land drainage, flood protection and navigation.

The question now is whether

Mr Ridley will水滸傳over his plan through or whether a formula can be found that

would allow the privatised authorities to retain more of the present structure.

In theory there is time—the main privatisation legislation is unlikely to appear before the

largest authority, has welcomed the 10 authorities in England and Wales, including water conservation and resource planning, pollution control, fisheries, land drainage, flood protection and navigation.

At the other end of the scale, leading the assault on Mr Ridley is Mr Roy Watts, chairman of Thames Water, the biggest and most profitable of the 10.

Relations between Mr Ridley and Mr Watts have become increasingly strained as Thames has mounted an aggressive campaign against the NRA. There

have been none too subtle hints that unless Mr Watts adopts a

lower profile he could find his

term

job in jeopardy.

In the middle are the other eight chairmen, including Mr Gordon Jones, chairman of Yorkshire Water and of the Water Authorities Association.

All are worried by the NRA proposal and appalled at the lack of consultation.

They would like to see a formula that would allow the public sector to concentrate on regulation, leaving the private sector to concentrate on operational management.

The WAA remains convinced

that the original flotation pro-

posals would have provided the best basis for privatisation.

The latest plans, it is argued, would be much more costly because of the large NRA bureaucracy,

and would mean less flexible,

working, slower responses to

emergencies and greater potential for conflict within the industry.

The attack is certain to be spearheaded by Mr Watts and the atmosphere could get nasty.

His solution would be to replace the NRA with a much smaller regulatory authority which would be responsible for the aims and objectives of the industry and licences.

The key to the outcome probably lies with the 147 MPs who represent constituencies in the Thames region, particularly the 119 Conservatives. The prospects of Mr Ridley abandoning the NRA proposal are slender but it will be a miracle if the plan gets through unscathed.

SIEMENS

Architects' earnings up by 10%

By CLARE PEARSON

Architects' earnings rose by 10 per cent on average in the year to the end of April, comfortably outstripping a 7.8 per cent earnings rise in the year as a whole, according to the Royal Institute of British Architects.

The increase, which compares with a 7 per cent rise in the previous year, brings architects' average earnings to £15,500, says an RIBA survey.

The survey also shows a reversal in the trend towards underemployment among architects. This year, only 9 per cent of respondents said they were underemployed for a significant part of the previous 12 months against 14 per cent last year.

Partners in private practice, architects in central government, industry and commerce generally earned more than the average, while sole principals, salaried architects in practices and those in local government mostly earned less.

The differential between men's and women's earnings, although still significant, narrowed markedly. For instance, salaries of male principals in private practice were 44 per cent greater than those of their female counterparts this year, compared with 78 per cent in 1986.

The annual survey is based on a randomly-chosen sample of one in five architects across the UK.

Architects' Employment and Earnings, 1987, RIBA, 65 Portland Place, London WIN 4AD, £15 members, £25 non-members.

British Rail eastern service criticised

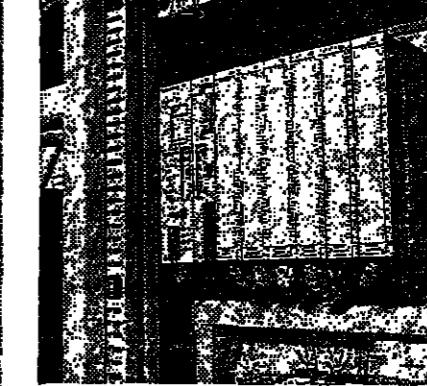
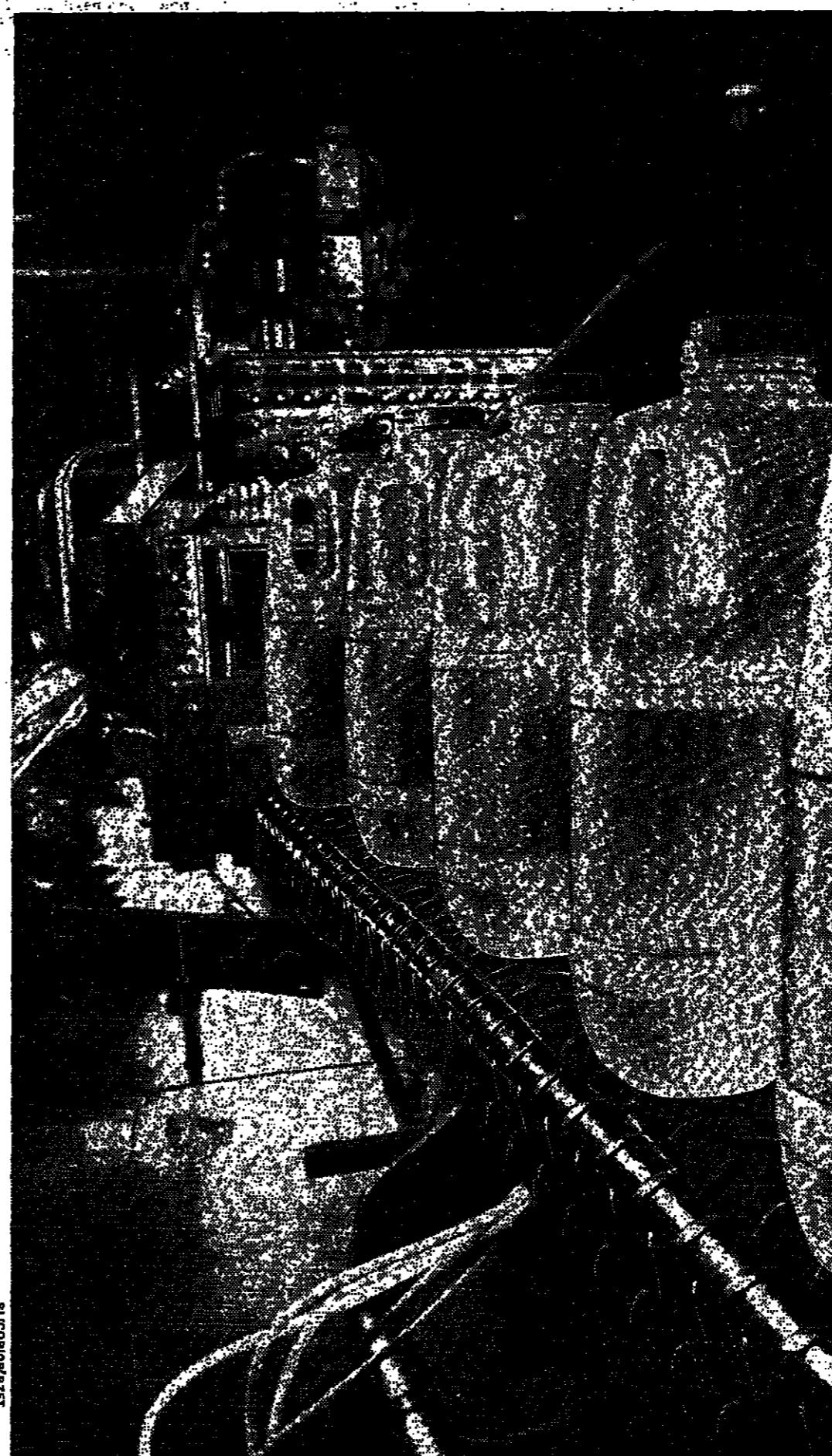
BRITISH RAIL was yesterday accused of running an over-crowded and unreliable service in eastern England.

The Transport Users' Consultative Committee for the region, said in its 1986-87 annual report: "We do not consider that commuters are currently getting sufficient value or consideration for their money."

Mr Barry Flaxman, the committee's chairman, expressed concern for the future of BR as a national system. "A fundamental defect underlying many problems is the steadily diminishing concept of a single railway system where each part integrates its services with the others to the overall good."

The committee said the overall standard of train punctuality was below what the travelling public had a right to expect, and it also criticised the quality of much of BR's rolling stock, singling out the main line between London and Colchester.

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Advanced Micro Devices in organisational switch

BY OUR FINANCIAL STAFF

ADVANCED MICRO DEVICES, the California-based, computer-based concern, has made a series of organisational changes aimed at beginning the integration of the manufacturing, sales and marketing, and administrative functions of AMD and its wholly owned subsidiary, Monolithic Memories (MMI).

The changes involved include: The election of Mr Michael J. Callahan as president and chief executive officer of MMI and senior vice president, programmable products of AMD. Mr Callahan, formerly executive vice president and chief operating officer of MMI, was formerly vice president of AMD.

Mr John East becomes senior vice president, logic for AMD. He was formerly vice president and group executive of AMD's logic group.

Mr John Bourgois is appointed vice president of MMI with responsibility for all high-performance PROMs (programmable read-only memories) and MMI's advanced logic products. Mr Bourgois was formerly managing director of the bipolar PROM and PAL (programmable array logic) directorate at AMD.

The company has appointed Mr George Kara as division vice president of AMD for Sunnyvale-Santa Clara wafer fabrication operations. Mr Kara formerly was vice president manufacturing for MMI.

Mr Timothy J. Propeck becomes vice president, headquarters marketing for AMD, having been vice president of marketing for the division. Thomas Preissler takes on the job of AMD vice president, geographic sales for North America, having formerly served as vice president of sales for MMI.

Mr Jan Prausner is appointed director and manufacturing controller of AMD. Mr Prausner was formerly vice president, controller at MMI. He takes responsibility for the financial management of all manufacturing operations and corporate cost accounting.

Mr Al Fragaletti becomes director of sales, distribution for AMD. He was formerly vice president of distribution sales at MMI.

Advanced Micro Devices and Monolithic Memories have been running on combined revenues recently at an annual rate of some \$1bn. The joint organisation has 17,000 employees worldwide. AMD focuses on producing programmable logic products, high-performance microprocessors, and high value-added integrated circuits for office automation with an emphasis on networking and telecommunications applications.

Amro Bank head widens his scope

By Our Financial Staff

Mr W. G. Jiskoot, 37, has been appointed head of the institutional banking division of AMRO BANK of the Netherlands, in Amsterdam, succeeding Mr M. H. Reuchlin who has been

assumed the post in December at the same time that Mr Jason McManus, the editor-in-chief, was to succeed Mr Henry Grunwald as editor-in-chief upon the latter's retirement. However, as earlier announced, Mr Grunwald pushed forward his retirement plans, because he is under consideration for a government post. This results in both Mr McManus and Mr Cave assuming their new positions earlier than had been planned.

Mr Cave joined Time Inc. in 1969 as writer for Sports Illustrated, and became successively senior editor, assistant managing editor and in 1974 executive editor.

AMERICAN MEDICAL International, the international hospital management chain based in California, has announced that Mr. Keye Dierer will relinquish his post as chairman after the January 21 annual meeting, but will remain director and chairman of the executive committee.

Mr. Walter L. Weisman is to become chairman, while remaining chief executive, and Mr. Gene E. Burleson, the chief operating officer, is to be president.

Editorial director for Time Inc.

Mr Ray Cave, who has been corporate editor of TIME INC., the US publishing house since 1983, has been appointed editorial director of the company.

Mr. Dunham has been scheduled to assume the post in December at the same time that Mr Jason McManus, the editor-in-chief, was to succeed Mr Henry Grunwald as editor-in-chief upon the latter's retirement. However, as earlier announced, Mr Grunwald pushed forward his retirement

plans, because he is under consideration for a government post. This results in both Mr McManus and Mr Cave assuming their new positions earlier than had been planned.

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Shearson Lehman Swiss move

SHEARSON LEBMAN Brothers, the Wall Street investment house, has announced plans to add a trading arm to its capital markets team in Switzerland.

Mr. Jean-Pierre Giroud has been recruited as a director and head of trading, from First Chicago Geneva. Mr. Giroud will build a trading team which is

expected to start trading in January next year, to coincide with Shearson's move to new offices together with the Geneva brokerage unit.

Mr. Alex Bridport, head of Shearson Lehman's capital market operations in Switzerland, hails the move as "an important step forward" in Switzerland.

Japanese Economic Council chief

THE ECONOMIC COUNCIL of Japan, an advisory body to the Prime Minister, is to appoint Mr. Galish Hiraiwa, chairman of Tokyo Electric Power Company, as its chairman at a general meeting on September 10, reports Kyodo from Tokyo.

Mr Hiraiwa, who has been a member of the council since March 1976, is to succeed Mr. Jiro Enjoji, an adviser to Nihon Keizai Shinbun, the economic daily paper, who retired recently.

Mr Hiraiwa, 73, joined a pre-

decessor company of Tokyo Electric Power Company, and became chairman of the company in June 1983, after being president. He has been a vice chairman of the Federation of Economic Organisations (Keidanren), since 1978.

appointed managing director of EMC-AMRO Bank in London.

Mr. Jiskoot has most recently been head of Amro's capital markets group. He remains responsible for this activity which has now been integrated into the institutional banking division.

Amro is the second largest of the Dutch banks.

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Having recognised the need to expand its financial services operations, a challenging opportunity has arisen to develop the dynamic area of Treasury Management. This is a new position which will require proactive management skills to both develop the necessary accounting systems and assume controllership responsibilities.

The role is demanding and progression within the group will be rapid, thus the candidate should be ambitious and highly motivated. As there will be frequent contact with senior management and board members, highly-developed interpersonal skills are also an essential pre-requisite.

If you are a recently qualified ACA with Big 8 experience and would like to investigate this position, please contact Mark Gilbert ACA on 01-930 7850, or write enclosing details to the address below.

ROBERT WALTERS ASSOCIATES

RECRUITMENT CONSULTANTS

66-68 Haymarket London SW1Y 4RF Telephone: 01-930 7850

Tax Accountant

c. £21,000 + benefits

Friends Provident is one of the largest and financially strongest mutual life offices in the UK, with operations also in Australia, Canada and the Republic of Ireland. Funds under management exceed £5½ billion.

Substantial growth and reorganisation have created a new career opportunity within the Finance Division at our Salsbury Head Office.

Reporting to the Tax Manager, you will lead a small team engaged in the production of tax computations for Friends Provident and its associated companies. You will also be involved in the continual review of the affairs and activities of the Group, both in the UK and abroad, to ensure compliance with existing and new legislation.

This is a key appointment in the development of our Finance Division and will appeal to someone with an accountancy or tax qualification who is now looking to make a worthwhile career move. You should be fully conversant with current UK tax

legislation and be able to quickly assimilate and interpret new legislation as it arises. Additionally, you should be highly motivated and have the personal qualities to make a significant contribution to our enthusiastic management team.

We offer a salary in the region of £21,000 with attractive fringe benefits which include a company car, annual staff bonus, non-contributory pension scheme and concessionary house purchase facilities. We also provide a super working environment, a subsidised staff restaurant, flexible working hours and an active Sports and Social Club.

If you are interested in joining a leading life office located in one of the most beautiful parts of the country, please write with a full CV to:

Stuart Patterson, Manager, Personnel and Administration, Friends Provident, 72/122 Castle Street, Salisbury, Wiltshire, SP1 3SH.

Friends Provident

Financial Controller

c. £20K plus car

South Midlands

In order to develop the line of succession in the Finance function of this highly successful £60m turnover, manufacturing business, a Financial Controller is required to control and co-ordinate the development of the management information systems.

Candidates should be qualified, likely to be older than 30 years, have considerable experience in the implementation and development of computerised management information systems and have sufficient ability and confidence to develop further within the senior management structure. As the role develops there will be the opportunity to broaden the responsibilities in line with relevant candidates' ability and potential.

This is a rare opportunity in a successful, old established, market leader in an attractive high quality industry. Longer term prospects are excellent and the location is within easy travelling distance of beautiful countryside.

Applications are welcomed from men and women. Please send full CV, including salary progression, to John Elliott FCA, Director, Overton Management Selection, Monaco House, Bristol Street, Birmingham, B5 7AS, quoting reference 11/1639.

EXPANDING NATIONAL STOCKBROKER MANAGEMENT ACCOUNTANT

CITY

£28,000 + CAR + BONUS

This successful independent stockbroker is a leader in the private client market and currently employs 300 people. The business is growing and has already diversified into other financial services. Future plans include a market listing, providing ample opportunity for career development.

The position arises following an internal promotion. Reporting to the Finance Director, you will be responsible for the provision of meaningful management information involving extensive use of micro and mini computers. You will also be expected to develop performance measures and ratio controls. The company's spectacular growth will demand your

involvement in a number of exciting projects. You should be a qualified accountant in your mid/late twenties with at least two years experience of providing and interpreting management information. Knowledge of the stockbroking industry would be an advantage but is not essential. Good interpersonal skills, initiative and energy will determine your success in this fast moving business.

To find out more, telephone Heather Male on 01-829 8070 or send career, salary and personal details quoting ref L278 to her at Slade Consulting Group (UK) Ltd, Metro House, 58 St. James's Street, London SW1A 1LD.

International Search and Selection

SLADE CONSULTING GROUP (UK)

Chief Internal Auditor

c. £30,000 + benefits

Woking

The excellent remuneration package, which includes a quality company car, reflects the importance of this senior position. Future prospects will ensure rapid career progression.

Please reply to Alison Hawley, in strict confidence, with details of age, career and salary progression, education and qualifications, quoting reference 5031/FT on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultancy Division
P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

BANKING

City £21,000 plus banking benefits

Our client, National Westminster Bank PLC, wishes to strengthen further the group finance function by recruiting a number of high calibre chartered accountants. Excellent career opportunities exist to move into senior management positions.

Assistant to Technical Manager

The successful candidate will assist the technical manager in providing expert advisory services to senior management. The work involves the review of technical statements from regulatory and other official bodies, drafting replies to technical questions, helping to develop the group accounting manual and handling ad hoc enquiries.

Applicants should be recently qualified chartered accountants preferably with experience of US reporting and the financial services sector.

Accounting Managers

Successful candidates will join the group consolidation function within the financial

control division. Responsibilities will cover the processing and further development of the quarterly computerised consolidation exercise and the preparation and submission of information to the Federal Reserve Board, the SEC and US rating agencies regarding the bank's US operations. These posts offer the opportunity to make a recognisable contribution to financial control within the bank.

Applicants should be young chartered accountants with one to two years post qualifying experience, preferably in a larger professional firm.

For each of these posts, the bank is looking for candidates with outstanding potential who wish positively to make a career in an international financial services group. In each instance, the posts offer, in addition to the basic salary package, a generous range of banking benefits including 30 days annual holiday. Stimulating opportunities for career and remuneration progression are offered.

Please write in confidence, with full career details and quoting ref 3506 to John W. Hills.

KPMG Peat Marwick McLintock

Executive Selection and Search

9 Creed Lane, London EC4V 5BR

Careers in Investment Banking

Ambitious ACAs

£22-25,000 + banking benefits

Our client, one of the largest and most innovative US Banking Groups, is offering exceptional opportunities for high calibre, ambitious professionals to make a career move into investment banking operations.

Working with senior management, you will undertake a variety of projects and operations assignments designed to give you experience across the business before moving into a line position within a specific treasury or capital markets area.

Candidates aged c. 24-30, preferably ACAs, must have above average technical and personal skills, be enthusiastic, hard working and prepared to use their initiative.

Interested candidates should contact Suzie Mumme on 01-248 3653 (0932-220151 evenings/weekends) or write, enclosing a detailed curriculum vitae. All applications will be treated in the strictest confidence.

BBM
ASSOCIATES

60, Cheapside, London EC2V 6AX

Telephone: 01-248 3653

C O N S U L T A N T S I N R E C R U I T M E N T

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Consultants

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Central London

£20,000 + Benefits

Interested? Ring Kieran Carter,
on 01-379 6668 (24 hrs), out of hours
on 01-370 7873 or send your CV.

18 Exeter Street, London WC2E 7DU
Telephone 01-379 6668 Telex 965423

FINANCE DIRECTOR DESIGNATE

Tandem Computers is one of the world's most successful data processing companies and is indisputably the world leader in fault-tolerant systems.

Since the first product shipment in 1976, Tandem has grown to be a highly profitable company with a worldwide turnover which will exceed \$1 billion this year and be Fortune 500 company.

We have a major presence in the UK, being the largest subsidiary of Tandem Computers Inc., and sell and support a wide range of high value compatible and expandable computers to the Top 1000 companies.

We are seeking a Finance Director Designate who will report to the UK Managing Director. The successful person will be a member of the management team and will contribute to the development of the business strategy. They will be involved with contract negotiations and customer presentations at a senior level, initiate and implement appropriate control procedures to facilitate high forecast growth and manage an established accounting and administrative department.

The job calls for a professional with sound business judgment who has the ability to set his or her own objectives in this with company goals and excel in achieving them. It is a demanding role in a rapidly changing and developing organisation.

Applicants should be qualified accountants, aged 35 to 45, with proven management experience and business expertise. It will be an advantage to have worked in a high tech environment and to have had exposure to US accounting standards. If your current salary is less than £30K & is unlikely that you will have the necessary depth of experience.

The compensation package will include an attractive salary, company car and all the benefits you would expect from a progressive and successful company. You will be initially based at Northolt but we are planning to relocate to just north of Heathrow next year.

Please write or telephone now for an application form to:
Richard Hockey, Human Resource Manager, Tandem Computers Limited,
Peel House, 32-34 Church Road, Northolt, Middlesex UB5 5AB.
Telephone: 01-841 7381.

TANDEM COMPUTERS
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"Find us an agent of change", they said.

Financial Planning Controller

International Business Services

City

£30-35,000 + car & benefits

This appointment is with the London headquarters of a prestigious business services organisation which has 4,000 staff and fee income approaching £1.50m in the UK. Planning for the future in a high growth, competitive environment has led to the creation of this new position, reporting to the Group Finance Director.

Your job will be to develop and manage long and short term planning activities - not only for finance but for all functions, through annual budgets, 3 year plans, and long term strategies. In this high profile appointment you will deal with top management and contribute to the direction and high growth of the firm.

Age 26-34, with a recognised accounting qualification, you will have significant planning and financial experience gained in a large commercial organisation and, will understand computer modelling.

You have vision and drive, and excellent interpersonal and analytical skills.

Your remuneration and prospects are excellent.

Please reply to Barbara Robertson, in strict confidence, with details of age, career and salary progression, education and qualifications, quoting reference 5027/FT on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultancy Division

P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

Outstanding Opportunities for Finance Professionals

Merrill Lynch is one of the world's major financial services groups with substantial interests in Europe and the Middle East.

To meet the increasing importance of London within its Global market strategy, Merrill Lynch has a number of select openings within the following areas.

● MANAGEMENT INFORMATION ● TREASURY
● FINANCIAL CONTROL ● REGULATORY REPORTING
● GENERAL ACCOUNTING

These positions offer an unparalleled opportunity for self-motivated and confident Financial Managers who are able to display a proven record of achievement.

If you are interested in these opportunities please write or telephone

Martin Krajewski in strictest confidence.

Merrill Lynch
A breed apart.

FIRTH ROSS MARTIN ASSOCIATES, WARDGATE HOUSE, 58A LONDON WALL, LONDON EC2M 5TP. TELEPHONE 01-628 2441

Firth Ross Martin

Financial & Professional Selection Consultants

Cadbury

the first name in chocolate

West Midlands

Finance Manager

£20K + Bonus + Executive Car

Cadbury Limited operates in a highly competitive market and has a record of significant growth in market share and profits.

As part of the Company's continuing commitment to growth and profitability, we have an opportunity for an ambitious Finance Manager.

Working closely with Sales and Marketing Directors and Senior Management, you will have responsibility for the preparation and evaluation of commercial strategies and tactical plans for trade sectors and major trade customers. The key elements of your brief will encompass business planning, performance analysis and the opportunity to contribute to decision making in a dynamic commercial environment.

We are looking for graduate accountants who are aged 27-35, and can demonstrate a creative problem solving approach within the commercial environment. In addition, we are looking for a broad based financial background preferably from within an FMCG/Retail environment which has provided you with significant exposure to marketing and sales functions. Familiarity with mainframe and micro-computer applications is essential.

In return, the Company offers good prospects for further career advancement and a generous remuneration package including an executive car and relocation expenses where appropriate. Interested candidates should write to Dean Gollings BA ACA, enclosing comprehensive CV at Executive Division, Michael Page Partnership, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST.

TP

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FINANCIAL CONTROLLER

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Bushey, Herts

Up to £30K + bonus and Executive Car

europcar
rent a car

europcar are Britain's biggest vehicle rental company and as part of their continuing growth are now seeking a Financial Controller who is ready to take the next major step in their career.

As a member of the Senior Management team, reporting to the Financial Director, with your own staff of 40 you will be responsible for budgetary controls, financial and management accounts plus liaising with all external related bodies.

Aged between 28 and 38 you will be a qualified accountant, preferably chartered, or certified, and will have at least 5 years' experience in a commercial environment.

You should demonstrate strong man-management ability but also have a down to earth approach to problem solving and well developed inter-personal and communication skills. All interviews will be held with the client company but in the first instance please telephone Victoria Philpot on

01-405 9126

PLANNED PRE-SELECTION SERVICES
51-53 GRAY'S INN ROAD, LONDON WC1X 8PP

BP

Financial Controller (Director Designate)

to £30,000 + car

PLASPLUGS

North Midlands

In less than 20 years, Plasplugs has become one of the UK's leading manufacturers of DIY hand tools and fixings. Its rapid growth and continuing commercial success owe much to its high quality, innovative and cost-effective range of products, which have been designed to offer real practical advantages over the competition. Turnover is likely to increase by over 40% this year, output from the American plant is expanding rapidly, and a USM listing is a real possibility in 1988.

To augment the Board the company is now offering this rare opportunity to a dynamic, young, entrepreneurial, financial manager. Aged under 40 years, and a qualified accountant, you will have already spent most of your career in a fast moving consumer oriented environment, where

PA

PA Personnel Services

Executive Search • Selection • Psychometrics • Remuneration & Personnel Consultancy

6 Highfield Road, Edgbaston, Birmingham B15 3DJ.
Tel: 021-454 5791

effective marketing and advertising are crucial to the continued success of the business. You must demonstrate a high degree of intellect along with imagination and enthusiasm, and possess broad commercial and corporate skills. The ability to make a significant contribution to the continued development of the company is essential, along with the ability to communicate well at all levels.

The salary package reflects the importance of this position, and along with a company car, there will be assistance with relocation costs to an attractive part of the Midlands.

Please write or telephone for an application form or send detailed CV to Philip Guy at the address below quoting ref PBM/1665/PG/FL

The rising value of expertise...

Consultancy in Financial Services to £50,000 + Car

We are currently anxious to meet young professionals working in financial services. In the wake of 'Big Bang' our clients (a number of prestigious management consultancies), have needed to respond to the heavy demand for assistance from the major institutions.

If you currently enjoy the "boom like" atmosphere and complexities of the financial sector, but would like a break from the routine and repetitive work, then consultancy will give you the variety and challenge you need. Consultancy also provides a broader, sharper cutting edge to your business capability.

In addition to an excellent track record you will have an accounting qualification

and/or MBA, and have experience of accounting in one of the following areas:-

- * Merchant banking, International banking, Money broking or Insurance
- * Eurobonds, equities, commodities, swaps, futures and options
- * Treasury management - including funding and liquidity management.

If you feel you have an instinctive ability for problem solving and have aspirations to partnership in the near future then you should write to Paul MacLindie ACA at

Michael Page Partnership,
39-41 Parker Street, London
WC2B 5LH, quoting ref. 447.

MP

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London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
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Accountancy Personnel

Placing Accountants First

YOUNG FINANCE DIRECTOR

LONDON £28-£34,000 (neg) + car
USM Listing proposed 1988

This is an outstanding opportunity for an outstanding individual. Our client is a young Software House whose product has established itself as the standard by which the competition is measured. The last four years have seen a 500% profitable growth in turnover, and the company is well poised to capitalise on the financial freedom attendant with USM-status.

This is a new appointment, reflecting the company's ambitions and consequent requirement for skilled in-house financial management.

To complement the young innovative executive team, we are seeking a qualified Chartered Accountant, ideally aged 28-40, to bring a shirt-sleeves approach to an all-embracing role including; financial and management accounting, Company secretarial, cash management, acquisitions, systems development and commercial management. Exposure to USM/Stock market listings will be useful but not essential.

The key to this appointment will be personality as the company operates an open management style demanding a high level of self-motivation and commitment.

Applications will be treated in strictest confidence and should be sent to our consultant, Martin Humberstone. Alternatively telephone him for an early appointment.

Accountancy Personnel
63/65 Moorgate,
London EC2R 6BH
Phone (day) 01-638 8091
(eve) 01-511 6318
Fax No: 01-588 6448

FINANCIAL SERVICES C.£25,000 City

This well-established and highly successful securities house is currently enjoying rapid expansion. Comprising L.I.K. Equity Market and Institutional Broker Dealer operations the company ranks among the top 6 in its field.

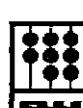
In order to strengthen the accounting function and further develop its Broker Dealer operation, our client seeks a young, motivated individual to join as Operational Accountant.

This broad and challenging role will embrace the preparation of management reports for submission to both the Stock Exchange and for internal use. As a key member of the management team you will become heavily involved in the identification of internal control weaknesses, settlement operations and systems appraisal and development.

Candidates should be aged 25-30 qualified ACA's with 2 years PQE and have a proven track record of career progression. You must be able to demonstrate a high level of technical ability, commercial flair and good communication skills.

The package will include a salary of c.£25,000, a profit related bonus, mortgage subsidy, private health care and non-contributory pension scheme. Please apply directly to Penny Ridge at Robert Half, Roman House, Wood Street, London EC2Y 5BA. Telephone: 01-638 5191. (evenings 01-733 3317)

Financial Recruitment Specialists
London - Birmingham - Windsor - Manchester



**ROBERT
HALF**

FINANCIAL CONTROLLER CAMBRIDGESHIRE

c.£20,000 + car

Our client is engaged in very specialised engineering and the manufacture of high quality advanced products in a technically demanding field.

This is an excellent opportunity to join a growing company and gain first rate experience during an exciting phase in its development. Recently acquired by a major engineering group they are seeking a key individual to participate as a member of the senior management team in the expansion and direction of the company towards corporate goals.

Reporting directly to the Chief Executive, the Financial Controller will assume complete responsibility for the day to day financial management and administrative functions, and must possess the necessary commercial skills to offer a positive contribution to the strategic planning of the company.

The successful candidate will be a graduate qualified accountant of directorship potential who can demonstrate sound technical skills together with good industrial experience and the personality required to relate well in a production environment.

For further information write to Alyn Pearce ACA (Associate Director), quoting ref 875/825FT at Daniels Bates Partnership Limited, Fountain Precinct, Leopold Street Wing, Sheffield S1 2GZ or telephone him on Sheffield (0742) 754015. Interviews will be held locally.

**Daniels
Bates
Partnership**
PROFESSIONAL RECRUITMENT

Leeds, Sheffield,
Darlington, Hull, Manchester.

Financial Director

Manchester
c.£20,000
+ car + bonus

Recently acquired by a successful and rapidly expanding industrial group, this well-established manufacturer has a turnover of £5m. Significant growth is now anticipated and an experienced accountant is being sought for this newly created position.

Reporting to the managing director, the financial director will take full responsibility for the entire financial function of the company and will need to establish and maintain the high level of

information and control expected of all the group companies.

Candidates, aged 28-40 must be qualified accountants with at least 5 years in a financial management position within manufacturing industry. Experience of computer-based financial planning and budgetary control systems is an essential requirement of the successful applicant, who will be energetic, flexible and resilient.

In addition to the basic salary, the remuneration package includes a performance bonus, a fully expensed car and other executive benefits. The prospects for outstanding performers to advance within the group are excellent.

Candidates should send a full CV, detailing current salary and quoting reference MCS 215 to

Peter Jones at:
Price Waterhouse,
Management Consultants,
Executive Selection Division,
York House, York Street,
Manchester M2 4WS.

Price Waterhouse



Managing Controlled Growth

Young Director of Finance (Designate)

£22-£26,000 + Bonus + Car + Relocation Herts

Our client is a subsidiary of one of the largest European groups in its sector involved in specialised electronic components manufacture and quoted on the USM. Employing c250 staff, the company is building upon its success with ambitious and realistic plans for rapid expansion, both by organic growth and acquisition in the UK and overseas.

Reporting to the Managing Director, the successful candidate will play a full part in the overall management of the company, supported by a staff of 9 in finance and computer services. A priority will be to develop systems, procedures, staff and management appreciation

of financial issues so as to ensure that growth is both controlled and profitable.

Candidates for the position should be qualified accountants, probably aged 27-33 with line management experience in a manufacturing operation. Exposure to standard costing, monthly and annual reporting, budgeting and planning, project evaluation, capital expenditure review, systems development and possibly the electronics industry will be useful but not all are essential.

Please send your career and current salary details, including a daytime telephone number, to Barry C. Skates.



Search, Selection & Training

ACCOUNTANT/MANAGER

£35,000 - CITY

Our client, an international merchant bank, is looking to recruit a manager for its central accountancy area.

A minimum of 5 years previous experience within the banking sector is a prerequisite as you would initially be responsible for 7 other members of staff.

For further information of this challenging managerial position please call Michael Williams.

RECENTLY QUALIFIED ACA BANKING - £16,500

If you are a recently qualified ACA or perhaps about to qualify, our client, a major international investment bank would be very interested in meeting you. Initially you would be based within the main Group Finance area with a strong emphasis on general management and statutory accounts. Full banking benefits will be offered with this career position. For full details contact Michael Williams.

18, Eldon Street, Moorgate, London EC2M 7LA. Tel: 01-588 4224

CAPITAL FUTURES
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Head of School/Professor of Accounting and Finance

Salary Grade: Burnham Head of Department
Grade VI: £19,638 to £21,638
(under review)

Application form and further details obtainable, quoting reference: AA/471, from the Personnel Office, Lancashire Polytechnic, Preston PR1 2TG. Telephone: (0772) 262027 (24 hour answerphone).

Closing Date: 2nd October 1987.



Lancashire Polytechnic

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Contact us for an exploratory meeting without obligation. If you are currently overseas, ask for our Executive Expatriate Service. 32 Savile Row, London W1X 1AG - Tel: 01-734 3579

Comnought

Divisional Controller

Thames Valley up to £30K + Bonus + Car

Our client is a growing £650 million plc with three main divisions and over 30 operating subsidiaries in the UK and overseas.

In developing the group reporting structure they now seek to appoint a Controller for one of the Divisions with a turnover of £250 million. This position reports functionally to the Group Finance Director but with a strong relationship to the Main Board Director responsible for the division.

You will be responsible for reviewing and analysing the financial information of the subsidiary companies within this division, in particular:

- * Strategic plans
- * Monthly results and board commentary
- * Capital expenditure
- * Working capital control
- * Acquisition identification/recommendations
- * Competitor analysis



Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

Leading European Bank

Internal Audit Head

City

Our client is ranked among the world's top 100 banks and enjoys impressive annual growth. Established in mid 1970s, the London wholesale branch focuses on corporate and syndicated loans, Eurobonds and foreign exchange services.

The Internal Audit function is being upgraded in response to the Bank of England's proposed internal control regulations. The creative challenge is to review existing policies, procedures and systems, and to recommend future requirements. Working with an assistant the appointee will also conduct operational and financial audit in a sophisticated computer environment.

Candidates, preferably 30-40, should have a recognised accounting qualification and strong analytical and organisational skills, plus drive and independence. Two to four years bank audit experience

c.£30,000 + banking benefits

is needed either within an international or a merchant bank, or – post qualification – in a Big Eight firm.

Prospects to progress into mainstream banking in London are excellent as is the remuneration package.

Please reply to Barbara Robertson, in strict confidence, with details of age, career and salary progression, education and qualifications, quoting reference 5036/FT, on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultancy Division

P.O. Box 150, Millgate House, 26 Old Bailey, London EC4M 7PL

Assistant Group Treasurer

Costain Group plc

Attractive + car + benefits Central London

Best known for its international construction and civil engineering activities, Costain also has interests in mining, property development and house-building. Turnover last year was around £900m with post tax profits of over £60m.

The company has a highly developed and innovative treasury function, and currently seeks a No 2 to work closely with, and deputise for, the Group Treasurer. Aided by a small team, the Assistant Group Treasurer supervises investment of all surplus funds and a wide range of borrowing arrangements. He/she is also actively involved in currency exposure management, and assists with currency and interest rate operations using modern financial instruments. All systems are fully computerised. Candidates should be in their mid-thirties and must possess an appropriate qualification. About five years' treasury experience in an international company is necessary, which must include a good knowledge of the documentary aspects of the work. In addition a good working knowledge of contractors/suppliers bonding requirements would be an advantage. The job will offer excellent prospects for a treasury specialist.

An attractive range of benefits is offered including negotiable salary, 2 litre car, pension scheme, life assurance, subsidised BUPA and Profit Share Scheme.

Please write – in strict confidence – with CV and current salary to Robin Fletcher, ref. B.231/04: MSL Treasurers' File.

MSL International (UK) Ltd, 52 Grosvenor Gardens, London SW1W 0AW.

Offers to Europe, the Americas, Australia and Asia Pacific.

MSL International

FINANCIAL CONTROLLER

Ipswich

Up to £25,000 negotiable + car

A profitable international company with a turnover in excess of £5 million, seeks a Financial Controller who will report to the Chairman.

The Financial Controller will be responsible, with a staff of 5, for the entire accounting function, including improving management information, reducing stock levels and overheads and the further development of existing computerised systems.

Applicants must be qualified accountants and preferably have a degree. They must be commercially-minded and have wide accounting experience and be computer literate. The company is considering going to the USM in the medium term.

Salary is negotiable to £25,000 + car and there are other attractive fringe benefits. Appointment to the Board, based on performance, will be in about two or three years.

Please send a comprehensive career résumé including salary history and daytime telephone number, quoting ref. 2824 to WL Tait, Executive Selection Division.

Touche Ross

The Business Partners

Thavies Inn House, 3/4 Holborn Circus, London EC1N 2HB.

Telephone: 01 353 7361

Group Finance Director

North East

£35,000 + Bonus + Car

Our client is a well established and highly profitable retail Motor Group with a turnover of £50m and a recent history of exceptional organic growth. The company is planning further acquisitions and an imminent Stock Exchange listing.

The position of Finance Director will carry total responsibility for the overall financial management of the group, with particular emphasis on preparing for and successfully achieving the flotation. In addition, the successful applicant will be expected to work very closely with the Managing Director in the areas of business development, acquisitions and liaison with the City.



Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

Financial Controller

Madrid

Ptas 4-5M

Our client, a UK multinational company, leader in its field and operating worldwide, is looking for a Financial Controller for its Spanish subsidiary.

The subsidiary, which is the market leader in Spain, employs 72 people and has all the main functions of a manufacturing company, including sales, marketing, design and production.

Reporting to the Chief Executive of the subsidiary, the Financial Controller will be responsible for the Accounts Department, monthly reporting to the UK, and management of a small team including Data Processing. Applicants, qualified accountants, should have previous experience of Anglo-American procedures

and a thorough knowledge of English and Spanish. The Financial Controller will add strength to the management team and, in particular, form a useful bridge between the Group Accountants based in the UK and the Spanish subsidiary.

The attractive salary package will be negotiable and commensurate with age and experience.

Interested candidates should contact Jérôme Lancron in Paris on 01 331 40 70 00 36 at Michael Page International, 19 avenue George V, 75008 Paris, France. Please enclose a comprehensive curriculum vitae with your application, quoting reference 945/IL.



Michael Page International

Specialists in Finance Recruitment

London Amsterdam Brussels New York Paris Sydney

20 Accountancy Personnel

Placing Accountants First

FINANCE DIRECTOR

£25,000 + Car + Possible Share Option

Cardiff

Our client is a highly successful and rapidly expanding Insurance Group which has now become one of the largest UK retail brokers. This exceptional growth record, achieved through a series of recent acquisitions, has created a challenging opportunity for a high calibre qualified Accountant with personality, ambition and determination, to work closely with fellow directors, and assume full control of the group's finance function with a view to bringing the company to a listing within the next 2 years.

FINANCE MANAGER

£22,000 + Car + Subsidised Mortgage

Sheffield

Our client is a significant component of a major financial services organisation. Due to re-organisation a vacancy has arisen for an energetic and committed accountant in their late twenties – early thirties.

The post will be responsible for the statutory accounting, expenditure monitoring, transfer pricing and purchase ledger activities of the organisation and will head a staff of ten.

Extensive experience in a large commercial or service organisation is a pre-requisite for this post.

CONFIDENTIAL

ACCOUNTANT

c.£20,000

Epson Corporation requires a qualified Accountant to join its European Office, and support the Managing Director in working with the accounts function of Epson's European-based subsidiaries.

The office is currently based in Wembley, but will probably be relocating near to the north-western arc of the M25 in late 1988.

Some overseas experience and a foreign language ability will be advantageous.

The benefits include a pension, life assurance, private health cover and 22 days' annual leave. Please send relevant details in confidence to Mr Roy Whitehead, Human Resources Manager, Epson (UK) Limited, Dorland House, 388 High Road, Wembley, Middx HA9 6UH.

EPSON

Tulip Computers is a young, dynamic microcomputer manufacturer listed at the Amsterdam Stock Exchange.

As part of its purpose-built factory and headquarters in Holland, Tulip Computers designs, develops and builds a range of compatible microcomputers (PC, AT and 386) that have established a dominant market share in the Benelux countries.

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Please write in strict confidence, enclosing a detailed CV and recently taken passport photograph, to: Ian Davidson, Tulip Computers UK plc, PO Box 81, LONDON SE26 4LY.

Tulip
computers

BMI

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BMI requires Chartered Accountants with tax experience to work as assistants to the Directors to carry out financial management work.

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B Elliott plc

National Technical & Training Director

c£35,000

Our client is a National firm of Chartered Accountants, looking to appoint a senior level person to strengthen and coordinate its national technical and training policy. This appointment will be at salary partner level, reporting directly to the national managing partner.

The successful candidate will need to show, in addition to strong personal and communicative skills, a practical and commercial approach to the implementation and monitoring of training and technical standards.

Candidates should write, in strict confidence, to Mervyn Dinnen, Managing Director, or call on 01-638 1711.

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Forestry Commission

MANAGEMENT: Marketing and Advertising

Crossing the cultural divide

Opening eyes to an unexploited market

Andrew Whitley on an opportunistic Israeli advertising agency

"DO ARABS homes have refrigerators?" enquired a big Israeli food processing manufacturer of Mussa Hassadia. Hassadia, one of an Arab family of 11 children from a poor village near Haifa with an MBA from Tel Aviv University, cites this as an example of the ignorance Israeli manufacturers have of the captive billion dollar market right on their doorstep.

Umesh Hassadia, aged 31, set up Al Bustani, his advertising agency, a year and a half years ago, for Israeli companies and any idea how to sell to the 1.5m potential consumers in the occupied Arab territories of the West Bank, the Gaza Strip and West Jerusalem. Yet last year, exports to that market grew by nearly 27 per cent over 1985 and the prospects for continuing growth are good. There are no customs barriers of any sort, no transport difficulties and no payment problems. The customers are citizens of Jordan, but they pay in Israeli shekels.

According to Hassadia, no tame stooge for the occupiers, not only are the Palestinians receptive to Israeli goods, they actually prize them for their quality. "When asked point-blank an Arab will say, 'Yes, he does not like to buy Israeli', he says. But in practice Arab shoppers show no such hesitation.

For example, the best-selling Israeli-made food and drink products in the West Bank and Gaza are usually labelled boldly in English and Hebrew (in Arabic also, but only in small print). Recognising a good sales strategy when he sees one, the owner of one Arab company from Hebron in the West Bank selling canned instant Falafel Mix for local consumption has followed suit.

Civil rights organisations criticise the Israeli manufacturers' practices as examples of their "economic colonialism". Hassadia, owner of the first advertising agency in Israel oriented towards the local Arab market, insists that his people prefer it this way.

Remarkably, despite 20 years of often brutal occupation, there has been no consumer backlash against Israeli goods, no boycott of the enemy's products. Why not? "We Arabs have no choice," is the simple rea-



Mussa Hassadia (left) has recognised the potential purchasing power of Arabs in the Israeli occupied territories. Sensitive to cultural differences, his advertisement (right) for Jewish consumption has as its caption "I wanted it so much", while the model in the Arab version wears a longer skirt and says "That's what I want".

league, Leila Ayoub. A psychology graduate from Nazareth, Ayoub, 27, prepared a booklet about Arab society to distribute to potential clients.

Working simultaneously in Hebrew and Arabic, rubbing shoulders by day with the modern Israeli business world and by night with traditional Arab society, the team at Al Bustani is part of a small but growing trend of Israeli Arabs demanding their share of the economic rewards which Israel can sometimes offer to those with enterprise.

In just 30 months the agency has built up a turnover of \$1.5m; it has taken on the Arabic language accounts of such household names in Israel as Osem (processed foods), TNUVA (dairy products), Dubek (the state-owned tobacco and cigarettes company) and Polgat (textiles).

The two co-founders, Hassadia and Ayoub, explain that a huge cultural chasm between the Jewish and Arab societies has to be bridged before an advertisement can be deemed to be successful. Blatant sex appeal is out; romance, moon and stars on the "Thousands and One Nights" theme are in. Sophistication and jet-set styles appeal, too, in a society where the video recorder is swiftly transforming social behaviour.

They explain that the Arab consumer (the pitch is often aimed at women, the off-preserved half of society) is slow to be convinced. A campaign in



the Arabic press and on the radio might involve three months of hard sell followed by another three months of weekly follow-up.

By comparison, the same results could be obtained in half the time in Israel. The only constraint is that the cost of getting the message over in Arabic - between \$70,000 and US\$100,000 - is a normal campaign budget, considerably more than in Hebrew.

Advertising on state-run Israeli Television, whether in Hebrew or Arabic, is severely restricted. Nor are outdoor billboards common. What is left, therefore, is the Arabic press (particularly weekly magazines), radios and point-of-sale displays.

Unlike their Jewish counterparts, Arab consumers are apparently not as attracted by discount offers or price promotions as they are by the chance to win a prize. A campaign to promote sales of locally grown avocados, for example, was a great hit; a "Queen of the Avocados" competition offered prizes of a week in Egypt, a glamorous holiday destination.

Famous personalities, such as Arab football stars, are always a good draw. But, according to Al Bustani, a sure-fire success with the Palestinian housewife is the tried and trusted formula of good health and winsome children.

THIS WEEKEND, as the Italian Grand Prix in Monza makes Formula One motor racing once again a focus of the sporting world, fans will tune in to the titanic tussle between Nigel Mansell, the champion Britain nearly had and sorely wants, and his talented team-mate and arch-rival, the Brazilian, Nelson Piquet.

Meanwhile, backstage in the paddock, a drama of a different kind will unfold as sponsors - without which the event could not happen - get down to the serious business of winning contracts and influencing clients.

Superficially, this takes the form of pouring drinks and fixing pit-passes for a gathering of hand-picked VIP guests. But at the cost of around \$300 a head, all told, and with up to 250 heads of time, a sponsor's hospitality is every bit as single-minded as the motives of the drivers on the track.

Why, then, do companies willingly hand over lakes of money for the privilege of seeing their corporate logos hurtle round a circuit at blurring speed?

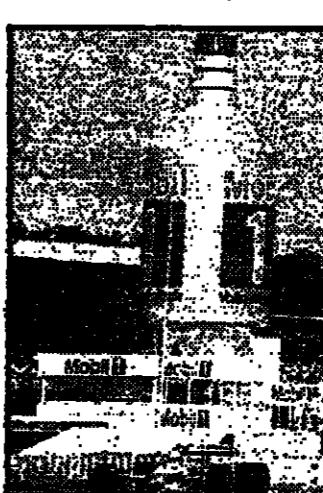
One set of sponsors which believes it can count the benefits, by dint of years of practice, are the names on the pole-hogging Canon Williams Honda cars, whose afore-mentioned drivers have been on the leading edge of the grid all season.

After five years of warm-up, ICI fibre optics (which advertises its Tactel mark on the CWH cars) is under no illusions about its status as a sponsor. At the end of the day, its idea is to get signatures. ICI deals rather than on the next company's.

Business entertainment (as distinct from "kneels-up" hospitality), is, however, just one fraction of the sponsorship equation. On the wider canvas, Formula One offers worldwide visibility, which is ultimately persuades sponsors to part with their money. (It is big money to a Formula One team costs around £20m a year to run.)

Despite the fact that traditional sponsors like the tobacco companies are being eased out by throttling legislation, replacement sponsors are gradually emerging. Drinks companies, such as Fosters and Budweiser, are known to be keen, as are Apple computers, and finance houses like Merrill Lynch are showing interest.

Calculations of audiences watching live and recorded races on television reach up to 75m spread across at least 40 countries. Evaluating



Motor racing

Wheels within wheels

Feona McEwan reports on beneficial avenues for corporate sponsorship

effectiveness of sports sponsorship is no science but Canon, ICI and Mobil are in no doubt that it works for them. Mobil spends around \$3m a year backing grand prix and reports that sales of its synthetic lubricant have risen in Europe by 50 per cent in the first half of 1987. Though racing is only one element in Mobil's promotional mix, "it has made a tremendous contribution," says Hinton.

ICI won't talk finance but admits: "The TV exposure makes it tremendously cost efficient. No one would believe the figures," says David Payne, marketing and sports promotions manager of the fibres division.

Canon will only say that it spends 3 per cent of its European promotional budget on sponsorship in general, but it estimates that in one race, the British Grand Prix, where its cameras first and second, it earned 40 minutes of TV exposure which amounts to half a million pounds of airtime. Each sponsor has its own reasons for being there.

For Mobil, Formula One racing offers "the severest lab in the world. And if it's good enough for high performance racing machines, it's certainly got to be great for the standard sedan the average family uses," says Hinton.

The sponsorship is also part of a new pan-European approach which Mobil admits to adopting. In April it launched an advertising campaign across Europe.

Canon's David Warren admits to having been deeply sceptical about motor sport at first. "I didn't think the money was well spent. But I'm a convert." With expanding markets worldwide, Canon was looking for ways of communicating its products internationally in the tough fields of photocopiers, cameras and typewriters.

"Global advertising is a dream, but we felt sports sponsorship was one of the few international mediums that could work. After all, sex and sport are two favourite topics of conversation the world over." And he's only half joking. "Formula One gets across the image of being fast, dynamic, hi-tech and international."

Contrary to the belief that sponsors must love their chosen sport, Warren remains personally unmoved by the racing itself. "I hate Formula One; I wouldn't pay to come," he laughs.

International Appointments

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CNA

GROUP DIRECTOR OF FINANCE

Negotiable c. £35,000 + car

Our client is the UK operation of an international group of companies in the construction industry. The company is engaged in substantial design and construction projects throughout the UK and overseas and has also established a property development operation. UK turnover in the current year will be about £30 million.

The Group Chief Executive has ambitious plans for growth, both organic and through acquisitions, and has made a number of key appointments to strengthen the management team. A Group Director of Finance is now required to join the main Board of the company and to provide financial and commercial support to the Group Chief Executive.

The position will involve exercising strong financial control over group activities, developing the use of computer systems in the group and performing financial appraisals of potential acquisitions and new development schemes. The role will also entail responsibility for aspects of the international group finances and this will involve some European travel.

Applications are invited from ambitious qualified accountants aged up to 35. Candidates, preferably graduates will have had experience in the construction industry and will be fully conversant with computerized accounting systems.

The benefits package reflects the importance of the position and will include performance related bonus, fully expensed executive car, private health scheme and help with relocation if appropriate.

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THE ARTS



"The Execution of Mary, Queen of Scots," by Robert Herdman, 1857, Scottish National Portrait Gallery

Edinburgh exhibitions/William Packer

Images of a tragic queen

Over many years the so-called Festival Exhibitions have been more with the Edinburgh Festival than of it. By established usage they open before it, sometimes long before, and usually continue long after. This perhaps is not the moment to point out the opportunity of the festival committee for appropriating for its own what would be there anyway, but the major current exhibitions of the National Galleries of Scotland do as much by simple demonstration. Although the festival proper may now be over, there is still plenty left on the walls to see, as always.

In the few years since he took up his appointment, the director of the Galleries, Mr. Timothy Clifford, has made clear his commitment, in principle at least, to their maintaining a more prominent and substantial presence during festivals. This is to be welcomed, but even so, this year again his flagging, as it were, is out to sea in early July and his whole fleet of special exhibitions sails on into October. And coincidently apart, it is hard to see what festival or indeed mutual connection there is.

In the short term none of this matters very much, for one would rather have some good exhibitions in festival time than none. But the harder truth is that no one is ever drawn compulsively to the festival by its visual art.

Whatever the merits of each particular exercise, each institution has been doing exactly what it should and would be doing in its field. Keeping for now only to the several National Galleries, in *The Vigorous Imagination* (until October 23) the Scottish National Gallery of Modern Art addresses the work of some of the younger Scottish imaginative painters. Scottish artists are hardly represented in Scotland, but this is a timely exercise nevertheless, which by its very partiality and incompleteness might even provoke the fuller definition it immediately suggests.

As for the National Gallery of Scotland, it has borrowed 125 French old master drawings from the Nationalmuseum in Stockholm. They are shown in the newly decorated upper galleries, and downstairs, in its own special drawings gallery, it has mounted a smaller complementary selection from its own collections (both until October

have overlaid the actual issues with a rich romantic accretion of myth and legend.

The premise of *The Queen's Image* is the simple contrast between Mary, as she really was in the eyes of contemporaneous artists, and the character she became in the imagination of generations of history painters. It is indeed a fascinating and even moving show, and not least for the real woman it suggests, though teasingly so hard to fix for certain, in the Hilliard miniature and the exquisite portrait drawings by Francois Clouet. And there are the history paintings that say so much, not of their subject as of the artist himself and his own view of history set in his own time. Wilkie's study for the *Escape from Loch Leven* and Herdman's *Forswell to France and Execution* are simply the most memorable examples of fine romantic sentiment.

Upstairs *The Queen's World* supplies something of the 16th-century context to all the action below, through furniture, jewellery and general documentary. But a denser documentary study of the whole House of Stuart, Princes, Poets and Patriots (unfortunately only until today) supplies the fuller context quite splendidly, from Robert II to Cardinal Henry, the last Pretender at the National Library of Scotland.

There, her final savagery seemed for Elizabeth, not for the person, at least the Protestant cause she had worked to defend, it is one of the neatest ironies of our history that it should be from the great enemy, Mary Stuart, through her granddaughter Elizabeth of Bohemia, the Winter Queen and thus to the Electors of Hanover, that our present Queen and Defender of the Faith finds her direct descent.

Mary was evidently a most beautiful and remarkable woman, who enchanted the French court in her youth and worked her personal magic, though so often to questionable advantage, to the end. Certainly the compliments paid her throughout her life cut through the conventions of courtly devotion, while the sheer virulence of the abuse she suffered speaks directly of the power of her personality. She remains a figure of controversy today, complex and contradictory, though the bitterness of her own time has long fallen away. And the circumstances of her tragedy, of her rise and fall,

There are many ways of playing the *Salomé* of Wilde and Richard Strauss; a *Curry Col* *Salomé* was bound to come sooner or later, and with Joachim Herz's revival of his 1975 production it is just a step away. There are bodes of painted supernumeraries; not all of them sexually indeterminate—in the topless stakes the English National Opera is drawing nipple-to-nipple with *Sunday Sport*—but all wildly distracting. Not, I think, *Wilde*: high camp shouldn't slip so laxly into low.

New opera-goers should stop here, undaunted, for this *Salomé* has enough strengths to leave a considerable impression. It moves purposefully, is very well sung, captures the "decadent" violence of the piece in many places. The best elements of the performance fall, however, to combine—they go off in different directions, and the net effect is of an externalized charade with some striking individual turns. Admirers of the opera will have hoped for more.

The central exhibit is Josephine Barstow's cleverly disguised *Salomé* in the *House of the Seven Veils*, which Herz makes all the more elaborate, pre-rehearsed production number, she strips sensationally (and with well-founded pride) to a gilded G-string; in the ensuing final monologue over John the Baptist's severed head she does nervy adolescent pathology. These things belong in different productions. The special Barstow insights were further obscured on Tuesday by Mark Elder's domineering orchestra, idiomatic enough but very hard on the words—there is no good reason why the English text should penetrate less well than the German version Strauss set (a translation of what is perhaps Lord Alfred Douglas's Englishing of Wilde's original French).

All the other leading singers are new. Stuart Kite's Herod is

Salomé/Coliseum

David Murray

an affable, expansive under-figure who shapes his musical line with style; no perverse tremor indicates why he should be surrounded by a court of lubricious grotesques. Felicity Palmer's Herodias, viciously incisive, is denied its deserved dramatic weight by her clown-harridan make-up. Norman Bailey's robust Jokanaan loses most of his words to the orchestra, and is opaque about whether Salomé's fantasies about his may be. There is a properly lyrical new Narraboth from Edmund Barham; Anne-marie Sand looks good as the Page, though her interestingly dressed by Herod's guards. That is of course deplorably sexist—but it's what the opera says.

The remaining performance may well find ways of getting better, given components of such promising calibre. But it would help if Herod would turn down the lights: his insistence (in the programme-book) that all the action is "public" has no validity once Jokanaan is beheaded, and the leering prominence of the extras is a sleazy nuisance at the denouement. Nor does this *Salomé* self-willed demise apparently from frustration, to help; Strauss's music insists too unambiguously that the monstrous snapshot is pounds to the Page, though her interestingly dressed by Herod's guards.

It is a pity that the cast of five within a design scheme by Charlotte Haze, which transforms the apparent of a very homely reality into a hi-tech landscape. The skeletal frame of a rucksack, a deflated supermarket trolley and a series of spokeless bicycle wheels join dismembered tailors' dummies to become the essentials of futuristic society. Drum kit and microphone are used to sometimes ear-splitting effect that society in a sonic context.

The whole is performed by a cast of five within a design scheme by Charlotte Haze, which transforms the apparent of a very homely reality into a hi-tech landscape. The skeletal frame of a rucksack, a deflated supermarket trolley and a series of spokeless bicycle wheels join dismembered tailors' dummies to become the essentials of futuristic society. Drum kit and microphone are used to sometimes ear-splitting effect that society in a sonic context.

In what is billed a science fiction revenge tragedy, we are treated to the quest of one Basso D'Ambois for the person responsible for leaving him adrift in a spacecraft called Elsinoor to die and be resurrected with the image of The Beast tattooed across his face and the wrath of The Beast engraved in his heart.

It is a clever, inventively staged piece, part elaborate literacy pun, part social satire and part metaphysical adventure yarn, in which Bussy confronts the grotesque extension of corporate business interests, grapples with the dreaded secret society of paper men (a sort of cosmic CIA) and overcomes the obstacle of mental blocking, only to come face to face with his own destruction framed in archetypal terms.

It certainly helps to have more than a passing acquaintance with science fiction, just



Josephine Barstow

Alberta Murray

The magic of La Malibran

MARIA MALIBRAN: DIVA OF THE ROMANTIC AGE by April Fidlyon, Souvenir Press, 330 pages, £18.95

Garcia's origins were mysterious. He liked to be thought a gypsy. Others have suggested Jewish or Moorish stock.

Gypsy or not, Garcia was an illustrious singer and prolific composer. He was also a swarthy, bulky who, at whatever price, gave his children splendid vocal training. Maria was terrified and fascinated by him. His feelings for her may well have been incestuous. In New York she married a middle-aged French businessman, Eugene Malibran. The match, as Mrs Fidlyon makes clear, was not forced on her by her father but was a means of escaping from him.

Eugene Malibran ran up debts. She left him and returned to Paris where she fell in love with an eminent but dreary Belgian violinist, Charles de Beriot. They lived together as man and wife. There were inconvenient pregnancies and at least one surviving son. It was some years before her marriage to Eugene collapsed at a bankruptcy hearing.

Maria was an inspiration to the young Romantics flocking to the Theatre Italien in Paris (a partial exception was the cool-headed Delacroix, who thought her acting went too far). She became a cult figure not only to the *coeur-perdu* but to the general public well beyond France. To a surprising extent she has remained one. Fidlyon, Mrs Fidlyon tells us, are still laid on her grave near Brussels.

All this tends to obscure Malibran's exceptional quality as a singer. She was a link between the first wave of

Ronald Crichton

August 28 - September 3

Venice: Palazzo Grassi: Jean Tinguely 1954-1987: The jokey mechanical sculpture of Swiss artist Jean Tinguely. A gentler, but still mischievous, version of Salvatore Dali's *Self-Destructing Sculpture* (all built from refuse iron and steel) as "machines a sentiments" and the complexity and sheer improbability of his works communicate a touching "jole de vivre". Over 300 works are on show, lent by American and European museums, with photographs of his first *Self-Destructing Sculpture*. Homage to New York, which duly self-destructed in the gardens of the Museum of Modern Art in New York in 1960. Ends Oct 18.

NETHERLANDS

Overhaal Museum (Museumplein 4): Roy Lichtenstein retrospective, with 275 drawings from 1961 to 1986, including preparatory gouache and collage studies for murals. Ends Sept 16.

NETHERLANDS

Madrid: Fernando Botero, Colombian painter whose imaginative world is a poetic distortion of reality, 100 works on loan by private collectors, museums and art funds. Centro de Arte Reina Sofia, Santa Isabel 52. Ends Sept 16.

WASHINGTON

National Gallery: A Century of Modern Sculpture, the Patsy and Raymond Nasher Collection, contains major works by Rodin, Picasso, Matisse, Gabo, Giacometti, Ernst, Moore and Serra. Ends Jan 3.

Hirschhorn Museum: One of the Chicago contemporary primitives whose repeated scenes make evocative images has his first major east coast retrospective with 40 paintings and four painted constructions. Ends Oct 14.

Financial Times Thursday September 3 1987

In the Image of the Beast

Claire Armitstead

Among the first of the Edinburgh fringe transfers to make its way south is the latest from Red Shift, a dynamic young company born of a director/designer partnership and doing something rather good with George Eliot's *Mil on the Floss*. It's all change for *In the Image of the Beast* at the Croydon Warehouse in which writer and director Jonathan Holloway plunders an archive extending from scripture to sci-fi, with credits along the way to a scattering of Jacobean dramatists and Shakespeare.

In what is billed a science fiction revenge tragedy, we are treated to the quest of one Basso D'Ambois for the person responsible for leaving him adrift in a spacecraft called Elsinoor to die and be resurrected with the image of The Beast tattooed across his face and the wrath of The Beast engraved in his heart.

Bussy himself is first glimpsed framed in a crag of scaffolding, which leads their equally to a tank of ammonia fluid or rafters from which a snake woman hangs. The style calls for an alien, considerable athleticism from the assembled company, led by David Kendall as a Bussy who is every inch the modern scoundrel, mummylike. Facial contortion focusing attention on discordantly humorous eyes through which we view a landscape that is both with surreal and a chilling reflection of our own.

More Fancies/Elizabeth Hall

Dominic Gill

On Tuesday evening Summer scope offered no less than 14 new or recent works in two substantial concertos played by members of the Endymion Ensemble. It was an early start, and a late finish, and not much to relax the ear or the spirits with in between—the South Bank at 9 o'clock at night with half an hour to kill, is not yet one of London's most inviting or enchanting places; and Harrison Birtwistle's *Toys, Fancies and Dreams* (not altogether unexpectedly) prove a pretty demanding play-ground.

I liked Dominic Gill's *Music of six Bach Chorale Preludes* for solo trombone, which is a "noise" opener ("the composer's own words")—a shade too noisy, and too long as a curtain-raiser for my taste, but played with great presence, and with splendid virtuosity by Simon Wills. Stefan Wolpe's *Second Piece* for solo violin, dating from 1966, had a delicate, wistful charm, and a kind of glassy fragility, poised on the edge of utterance, afraid to break. Salvatore Sciarrino's *L'Addio a Trichon* for solo harp was exquisitely delivered by Imogen Barford — pained this time almost on the empty side. Stravinsky's little *Elegy* for solo viola was dropped into the proceedings as a kind of bonne bouche.

BBC Symphony/Albert Hall

Richard Fairman

As the Proms season enters its final weeks, the big guns are being brought into play. Thursday night's concert featured Shostakovich's *Seventh Symphony*, among similar symphonies one of the mightiest of all. Written in Leningrad during the siege of 1941, it is without reservation a war composition: not a pictorial description of the conditions of war as such, but a piece of music whose every facet—its long endurance, its lack of solace—seems to speak of the star-studded, super-melodic real life scenario which the author so ably unrolls.

What other symphony is there of this size that seems to follow so unwillingly a course? It is virtually a work with tunnel vision, rarely looking back and never looking to either side. When its one digression does occur (the strangely delicate little section for flutter-tongued flutes and harp at the end of the second movement), one senses urgently that precious moments in the main argument are being wasted. That the feeling registered so strongly at this performance was the determination with which David Atherton and the BBC Symphony Orchestra had set about their task. Rhythmic precision was proper, the pulse was always firm. If the sections of the vast first

movement were marked in a more obvious way than the score seems to demand, it was certainly no detriment to the whole, which fought its way up to a truly shattering climax. At this stage of their own siege at the Proms, the BBC Symphony is not perhaps at its freshest to embark on such an arduous undertaking. There were clear moments when those exposed high first violin lines were neither exactly in tune, nor in unison; but few complaints could be made about the players' grasp of style, their resilience, or their commitment as a whole body. The arrival at the final C major, that most hard-won of resolutions to any symphony, was triumphant indeed.

Nothing to dance to there, for sure. But the season's omnipresent dance theme did surface again in the Suite to Bartok's *The Woods Prince*, which had made up the first half. And in a most welcome form, too, for this is a real concert suite: one that conjures visual images in the mind, maybe, but also a piece of orchestral composition that is able to work on its own as melody, as rhythm, as harmony, and—above all—as a blaze of orchestral colour.

The Emperor's Warriors

Clement Crisp

In 1980 the Great Bronze Age of China exhibition at the Metropolitan Museum in New York was a treasure house of artefacts of extreme splendour. Its greatest surprise was to turn a corner in one of the galleries and be faced with the life-size terracotta figures of warriors and horses, a mere sampling of the thousands of funerary soldiers lately discovered near the tomb of the Emperor Qin Shih Huang near the city of Xian.

It is these soldiers which provide the excuse for a dance drama produced by today's Xian Song and Dance Troupe, and brought to the Festival Hall on Tuesday night after a season in Edinburgh.

It would be pleasing to be able to report that this enterprising does anything like honourable drilling performances and the incidental pleasures of a sleeve dance by six women.

Arts Guide

Exhibitions

PARIS

The Painter in Front of his Mirror: A collection of 222 self-portraits from the 18th to the 20th century shows the infinite variety of ways in which an artist regards himself. From a painstaking likeness to a self representation under the traits of a misfit or the devil, from thickly laid brushstrokes to the lightest of lines, painters draw their own image for friends—or for posterity. Louvre des Antiquaires, 2 Place du Louvre Royal (433 72700) Ends Sept 5.

LONDON

The Tate Gallery, Turner in the new Clore Gallery. The Turner Bequest, which amounts to nearly 900 oil paintings, finished and unfinished, and another 19,000 or so watercolours and drawings, has been a source of controversy and dissension ever since it came into the nation's hands more than 130 years ago. Turner had always wished for a gallery to himself which would show all aspects of his work. Whether he would have approved of James Stirling's extension to the Tate as a suitable setting is a nice question. The larger paintings may be hung too low for one who lived in a more or

temperance age, and the tasteful ostentation he desired for the principal galleries is a far cry from the rich plum he is known to have preferred. The vulgar neo-classical

French old master drawings from the Nationalmuseum in Stockholm. They are shown in the newly decorated upper galleries, and downstairs, in its own special drawings gallery, it has mounted a smaller complementary selection from its own collections (both until October

20). Royal Academy of Painting and Sculpture, 6th floor, 100 Avenue de l'Alma. Ends Sept 20.

ITALY

Venice: Ala Napoleon and Museo Correr: *Matisse and Italy*: over 250 works by one of most poetic of 20th century French painters. The exhibition includes paintings, drawings, and Matisse's entire output of sculpture (75 pieces in all), lent by private and public collections in France and America, and the Musee Matisse in Nice. Pierre Schneider, the organizer, has attempted to show how the works of Italian painters such as Mantegna, Pollaiuolo, Giorgione and Veronese may have influenced Matisse. Until September 16.

ITALY

Venice: Palazzo Grassi: Jean Tinguely 1954-1987: The jokey mechanical sculpture of Swiss artist Jean Tinguely. A gentler, but still mischievous, version of Salvatore Dali's *Self-Destructing Sculpture* (all built from refuse iron and steel) as "machines a sentiments" and the complexity and sheer improbability of his works communicate a touching "jole de vivre". Over 300 works are on show, lent by American and European museums, with photographs of his first *Self-Destructing Sculpture*. Homage to New York, which duly self-destructed in the gardens of the Museum of Modern Art in New York in 1960. Ends Oct 18.

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Thursday September 3 1987

Escalation by Iraq

THOSE COUNTRIES which have been working hard to conjure genuine diplomatic progress out of July's United Nations Security Council call for an end to the Gulf war have every reason this week to feel intense frustration with Iraq. If the motives for Baghdad's resumption of attacks on Iranian shipping and offshore oil targets last Saturday after a six-week lull were to some extent understandable, the timing was something short of deplorable. It has already caused an unprecedented escalation in the tanker war, with Iran hitting six neutral ships over the last 48 hours in retaliation, and there is a real danger that further hostilities could suck in some of the numerous foreign warships in the Gulf.

The Iraqis claim to have hit a total of 11 tankers over the last five days. Their explicit aim, set out by President Saddam Hussein on Saturday, is "to destroy all of their (Iran's) economic lifelines with the means of aggression." But in the process they risk scuppering any residual chances of success for the UN ceasefire resolution, and eroding the considerable goodwill they have gathered from Western and other Arab countries in the last few months.

Paradoxically, the US has responded to the latest developments by stepping up the pressure on Iran. But it is now looking very unlikely indeed that Washington will succeed in building sufficient support for an internationally mandated ban on arms sales to Tehran.

Iran prevaricated

President Hussein's impatience with the slow wheels of diplomacy was not entirely without foundation. Although his regime had said it would accept the UN resolution in full provided that Iraq did likewise, the Iranian leadership never waited for weeks, saying that it had accepted not the resolution but the ceasefire call. While Iraq refrained from attacking Iranian ships, the Iranians kept up a modest degree of pressure at sea to ship more oil than they had managed to export since the Gulf tanker war began. None the less, it was by no means certain before the latest

equally, it was Iran's piece of mind approach to the UN resolution which apparently infuriated the Iraqis more than anything. Saddam Hussein said on Saturday that attempts by the international community "to separate the ceasefire issue from the overall resolution" were "dangerous and . . .

If that—or that a Iraq would not emerge spotless from any eventual settlement—was the perception which prompted Baghdad to deliberately to provoke the Iranians, then it was dangerously misplaced. While there is the faintest chance that Iran can be engaged in a constructive dialogue, it should be pursued. That means that the West should continue to exert maximum pressure on Iraq—which has no claim to its "unconditional support"—desist from any action which fans the flames of the war and jeopardises freedom of navigation.

Far from bringing Iran closer to the bargaining table, as some members of the Reagan administration appear to believe, the latest upsurge in the tanker war is only likely to raise the risk of a much wider conflagration.

Privatisation in the Third World

ADVOCATES OF privatisation in the industrialised world frequently urge developing countries to sell state-owned enterprises. The advice has not failed entirely on deaf ears: only last week Mr Turgut Ozal, Turkey's prime minister, unveiled an ambitious privatisation programme for the autumn, declaring that henceforth the people rather than the state would play the leading role in industry. But although there has been a good deal of interest in denationalisation throughout the Third World, substantial sales of state assets are still the exception rather than the rule.

This should not come as too much of a surprise. Privatisation is still viewed with suspicion in many industrialised countries: within Europe, for example, only the UK and France can be said to be fully privatised sellers of state assets. While Germany has dragged its heels despite pressure from the international financial community. When many advanced countries are unwilling (or unable) radically to redraw the boundaries of the state, it is unreasonable to expect bold measures in the Third World.

But this does not mean boldness would not bring considerable benefits. State industrial intervention is extremely heavy in most developing countries: in India and several African countries the public sector account for more than 70 per cent of non-agricultural employment. In Egypt, state-owned enterprises account for 40 per cent of GNP, absorb 45 per cent of total investment and generate 33 per cent of exports. State ownership typically extends far beyond basic utilities and embraces much of large-scale industry as well as financial services from banking to insurance. The private sector is frequently responsible for little more than small-scale manufacturing, personal services and agriculture.

By and large, the performance of state-owned businesses in the developing world has been disappointing. The World Bank argues that they have typically failed to provide the hoped for spur to industrialisation and faster growth; financial returns have often been unimpressive. Publicly owned companies in the Third World are more prone than their counterparts in industrialised countries

In the week that the South African black miners' strike collapsed,

Anthony Robinson talks to Bobby Godsell of Anglo American

The seeds of dialogue

FOR THREE weeks, while 300,000 black miners and the major mining houses engaged in a historic trial of strength, enormous responsibility rested on the shoulders of two 35-year-old South Africans, Cyril Ramaphosa, leader of the black miners' union (NUM), and Bobby Godsell, head of labour relations at the giant Anglo American Corporation.

Given the legacy of apartheid and South Africa's turbulent history, the conflict was inevitably seen by many as a David and Goliath struggle which ripped the veil from the liberal-progressive image of South Africa's most powerful capitalist institution, founded and guided by the legendary Oppenheimer family.

The strike collapsed after Anglo dismissed more than 30,000 miners, closed two marginal shafts and threatened further mass dismissals.

"The strike has proved there is no such thing as a liberal bourgeoisie," declared Mr Ramaphosa. He defended the NUM's decision to return to work as a strategic move to ensure that the union remained intact to fight with even more determination in 1988 and beyond.

Having demonstrated its ability to mobilise and sustain a lengthy strike, and to organise a disciplined return to work, the union has established itself as a power to be reckoned with. By the same token, Anglo has demonstrated that what Godsell calls to commitment to robust liberal pluralism includes a tough defence of its vital economic interests.

The question now is whether the strike has locked the industry into a pattern of damaging and increasingly bitter confrontations, or whether careful post-mortems by both sides could lead to a more creative approach to a shared future.

Interviews this week with the two key figures in the dispute indicate fundamental differences in perception but also the seeds of a potentially fruitful dialogue.

Mr Ramaphosa: "It will not be easy to bring about fundamental changes without using the weapon we have now forged, given the feudal structure of the industry, unfairness in terms of wages and the way workers live and are made to work.

"It is difficult to imagine cooperation with those who have derived wealth and power from workers' exploitation and forged a bloody alliance with the state."

Godsell, a sociologist from Natal, is the main architect of a long-term labour relations strategy which is viewed with suspicion by many in Anglo's more conservative upper-middle management, as well as by both black and white unions. He has problems with what he calls the NUM's "crudely neo-Marxist views."

He openly admits that "aspects of our relationship with the NUM are pure and un-



Bobby Godsell: Our collective bargaining relationship with the NUM has got to mature so we can cope with short-term conflict and long-term common interest.

adulterated confrontation. The issue of wages versus retained earnings and distributed profits is a zero sum game. It is a question of who gets what.

"But our collective bargaining relationship has got to mature to the point where we can cope with both short-term conflict and long-term common interests . . . we want to break out of the sterile debate on ideologies and put the debate on the level of real world economics."

"It is in neither side's interest, for example, to curtail the scope and size of the South African mining industry."

Godsell agrees with Ramaphosa that the mining industry with its migrant hostels and heavily armed mine security personnel contains feudalistic elements which have been exacerbated by apartheid laws. It is a situation which both sides should co-operate in removing.

But he rejects both the NUM's accusations of hypocrisy and charges of a fascist-style alliance between mining companies and the state. "The tolerance of conflict is the hallmark of a liberal democracy. This strike could not have taken place either in a socialist or an organic nationalist society."

"I can't see it having taken place, for example, in Zimbabwe or Zambia. In other societies where institutions are set up to express the national interest there is just not room for crusty groups of unions and employers to bash themselves

on the nose for three weeks as we have just done."

The fact that with one aberration—the arrest of 78 shop stewards early in the dispute—the Government kept out of the strike is also difficult to reconcile with the critique of South Africa as a feudal or even Fascist society, he adds. More accurately, the strike should be seen as part of the learning process in the difficult transition towards a modern industrialised and urbanised society.

In the short term Anglo is paying a high price for its encouragement of black trade unionism reflected in the fact that 88 per cent of the NUM's members are recruited from Anglo mines.

Other companies, like Goldfields of South Africa (GSA) and Anglovaal, which have been far less co-operative in union recruitment on their mines, hardly suffered from this strike—although the union will face a trade-off between wages, job security and skin advancement.

"If real wages are to improve there must be more productive use of labour, not just through new technology but through better deployment and management of people."

Summing up, Godsell concludes: "The strike has shown there is power in black hands. The question is can it be used constructively. The mutual burden of responsibility rests on our shoulders and those of the NUM to create the channels, the processes and the skills to do so."

but what South Africa needs is not a black/white love-in but a situation where blacks and whites have shared institutions and collective bargaining is one of them."

It is premature to talk of trust when the point of collective bargaining is not to eliminate inevitable conflicts of interest but to institutionalise them, Godsell argues.

"Three times during the strike we were party to negotiations to end it. On the other hand we resisted violence and intimidation and acted decisively in the third week to defend our vital interests. That is compatible with our view of robust liberalism."

"I see no irony or even paradox in the fact that conflict is taking place through the collective bargaining system between the NUM and ourselves. But it is a big mistake to think that giving people room to organise means we give up our ability aggressively, assertively and effectively to promote our vital interests."

Up to now unions have developed on the British pattern with strong emphasis on maximising short-term gains. What is needed, Godsell believes, is a shift towards the more long-sighted Japanese and German pattern "where unions are equipped to deal with changing technology and world markets."

As an example of the kind of market-related issue of direct interest to both management and unions, Godsell cites the growing competition from low-cost gold producers which is depressing South Africa's share of the gold market.

"I want to talk to the NUM about the real threat coming from those producers in Latin America and elsewhere. But when we get to talking about these things or about ways of jointly acting as midwives in the development of black urbanisation through co-operation in ending the hostel system, the Hegelian or Marxist confrontation model is not terribly helpful."

Meanwhile he believes the union will now have to face accelerated restructuring of an industry based traditionally on cheap labour and cheap energy.

"Capital-output ratios will move increasingly towards greater capital expenditure and mechanisation at the expense of numbers employed. If the union wants to be involved in real progress for its members it will face a trade-off between wages, job security and skin advancement."

"If real wages are to improve there must be more productive use of labour, not just through new technology but through better deployment and management of people."

Meanwhile there is quiet anger at Anglo over the NUM's public charges of hypocrisy, which Godsell believes are based on false perceptions of what collective bargaining and Anglo's views on liberal pluralism are all about.

"I respect Mr Ramaphosa, his ability, his energy, his drive. He is a formidable opponent,

advice on business strategies linked to technology.

The staff of 50 is increasing at such a rate that Edge confidently expects that the new offices, replacing the current temporary headquarters, will be required in 1989, by which time employees should be up to 300 and turnover above £10m.

The site for the building is earmarked for somewhere in south Cambridgeshire.

Bitter pill

The chances are that the last time you took a pill to numb that feeling even the best of us get the morning after the night before, it came from China.

Cheap Chinese pyridine, however, are giving EC drug companies one of the biggest headaches they can remember.

Cefic, the EC chemicals industry federation, has just recommended the European Commission to re-open an inquiry into allegations that Chinese pharmaceutical companies are dumping large quantities of paracetamol in the Community.

China promised, following similar complaints five years ago, to keep its EC prices for the drug at a fair level; that is, the same as at home. But this treatment has not had the desired effect—and to make matters worse the price agreement ran out in July. Community drug producers maintain that Chinese prices are still well below EC levels and that they are suffering as a result.

China's share of the paracetamol market has doubled from 7 per cent in 1985 to 14 per cent in the following year, they claim.

Now, they hope that the Commission will take a tougher line and impose punitive fines on Chinese exports of the drug.

Groundwork

Six-year-old son of colleague's neighbour, on being told for second time to tidy his bedroom before prospective house-hunters arrived, asked, wearily: "If you've gone downstairs, Mum, why not tell them it's a bungalow?"

Observer



Heseltine: an unauthorised biography

By Julian Critchley
André Deutsch £39.95

WHEN Edward Heath asked Julian Critchley what he was doing during the summer parliamentary recess last year, Critchley replied that he was writing a biography of Michael Heseltine. "That won't take long," said Heath.

"Perhaps it did not, but Heseltine is still a very good subject and was possibly even more so at the time Critchley was writing—before this year's general election, the result of which appeared to the author of *It's not in your right* if the Conservative had lost. Heseltine might now be Leader of the Opposition. Even if he had won only narrowly, he might have been able to offer some constructive criticism of Margaret Thatcher with an eye to the succession. As it is, he seems condemned to the back benches for so long as the present Prime Minister is in charge. He remains, however, a long-distance runner."

Critchley, although a Tory MP, is by no means an objective source on Mrs Thatcher's party. He appears to dislike her profoundly and almost everything that she stands for. He is antipathetic to Leon Brittan—an important figure in the Conservative party which unfortunately culminated in the Westland affair. The irony was that his antagonist, Leon Brittan, had always been equally committed to Europe. As Secretary of State for Trade and Industry when Heseltine was at Defence, he just did not think that the so-called European solution would work in the case of Westland.

Critchley is wrong about all this. Brittan at that stage had no more reason to feel grateful to Mrs Thatcher than Heseltine had, having been removed from the Home Office against his will. Indeed at an earlier stage as Chief Secretary at the Treasury, Brittan had advocated Heseltine for the Defence Minister on the grounds that he was the only man likely to put the place in order. It was only when the rogue broke out that the admiration was tempered.

For the rest, Heseltine has done Mrs Thatcher's party some service. He recognised the problems of the inner cities before the Prime Minister witnessed his attention to Merseyside when Environment Secretary. Some of his proposals for the inner cities in general are only now being adopted. As Defence Secretary, he stood up effectively to the Campaign for Nuclear Disarmament, changing the term "unilateral" to "one-sided" disarmament. And even if, as Critchley suggests, the loyalty is all shown by wearing a mask, by and large he has worn the mask well. Not least, he has thrived the party conferences, often while telling them things they would not normally wish to hear.

Above all, Critchley can write and tell funny stories. One can quite see why this biography is unauthorised since it contains a few indiscretions, most notably an account of Heseltine letting fall his mask in the divisional lobbies of the House of Commons, denouncing Mrs Thatcher as "that bloody woman," then swearing the author to silence. The silence was kept for four years.

Yet for the most part, the stories are in Heseltine's favour. Malcolm Rutherford

our and he comes out as the kind of colourful, able, slightly strange figure of which the present Tory Party is all too short. The only trouble about him is in Lord Whitelaw's phrase (not quoted here, though there is extensive inference in Whitelaw's alleged strong dislike of Heseltine), that "Michael always was a bit of a rogue elephant."

There is something rather endearing about a man who sits down as an undergraduate in an Oxford restaurant, charts his career in terms of decades on the back of an envelope and writes: "1960s—Downing Street." Even if he does not pull it off, he will have been at least one of the contenders.

There is another story, previously unknown to me. In 1984 Heseltine was the Tory candidate for the Labour-held seat of Coventry South. He had no chance of winning, especially in that year when Harold Wilson was supposed to bring in the technological revolution. Still, he printed photographs of people who would be voting for him in local newspapers. One of them was of a black bus conductor. Critchley records that the constituency agency was appalled, but Heseltine said that if the photograph was withdrawn, he would withdraw his candidature.

Consistency has been one of Heseltine's strong points. Concern about the minority communities was to endow him with his speech at the Conservative Conference. He was also consistent in his commitment to Europe which unfortunately culminated in the Westland affair. The irony was that his antagonist, Leon Brittan, had always been equally committed to Europe. As Secretary of State for Trade and Industry when Heseltine was at Defence, he just did not think that the so-called European solution would work in the case of Westland.

Critchley is wrong about all this. Brittan at that stage had no more reason to feel grateful to Mrs Thatcher than Heseltine had, having been removed from the Home Office against his will. Indeed at an earlier stage as Chief Secretary at the Treasury, Brittan had advocated Heseltine for the Defence Minister on the grounds that he was the only man likely to put the place in order.

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He ought to be in the Government, if only for his ability and a touch of colour. The question is where. Obviously not at Trade and Industry, where his views are similar to those of Mr John Smith of the Labour Party and anathema to Mrs Thatcher. Perhaps he could be party chairman as the next general election approaches?

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There is a growing consensus that British companies have neglected training and that they will continue to do so at their peril. Despite high unemployment, skill shortages have increased, exacerbated by the demands of new technology. Critics of Britain's training system have begun to talk about a crisis, warning that it threatens to undermine the UK's competitiveness.

The questions being asked are whether British workers are less well trained than their counterparts in competitor countries; and what can be done to improve the UK system for imparting skills.

Even measuring the shortfall is fraught with difficulties. The Manpower Services Commission (MSC), which is responsible for encouraging employers to conduct more training, does not know how much they spend on it. The MSC's first comprehensive study of such spending will not be ready until next spring—15 years after the commission was created.

One of the most frequently used measures comes from a survey of 500 leading companies carried out by IFF Research for the commission in 1986. It reported that British companies spent on average about 6.15 per cent of turnover on training. This looks salutary compared with the US where leading companies commonly spend 3 per cent of sales revenue on training, and West Germany where some 2.3 per cent of gross national product is consigned for this purpose.

This apparent indictment of British companies has infuriated a group of 14 big engineering concerns, including Ford. They argue that the comparisons are misleading. The aggregate turnover of all UK engineers is well in excess of GNP. Ford, for instance, spends 2.24 per cent of its added value on training but only 0.61 per cent of its turnover. The UK survey covered only the private sector, while the West German figure relates to the entire economy, and IFF considered adults only.

Mr Terry Wilson, Ford's director of education and training, estimates that British public and private sector employers spend about £5.5bn, or 1.85 per cent of GNP, on adult and youth training, compared with the German figure of 2.3 per cent or £9.2bn. He says private UK companies spend more than their West German counterparts on adult training. The shortfall is either in the public sector or in the youth training system, he argues.

Mr Wilson also disputes claims that industry is suffering an acute skills shortage. While CBI surveys show that the number of companies expecting their output to be constrained by skill shortages rose from 2 per cent at the start of 1983

The UK skills shortage

When it's time to stop passing the buck

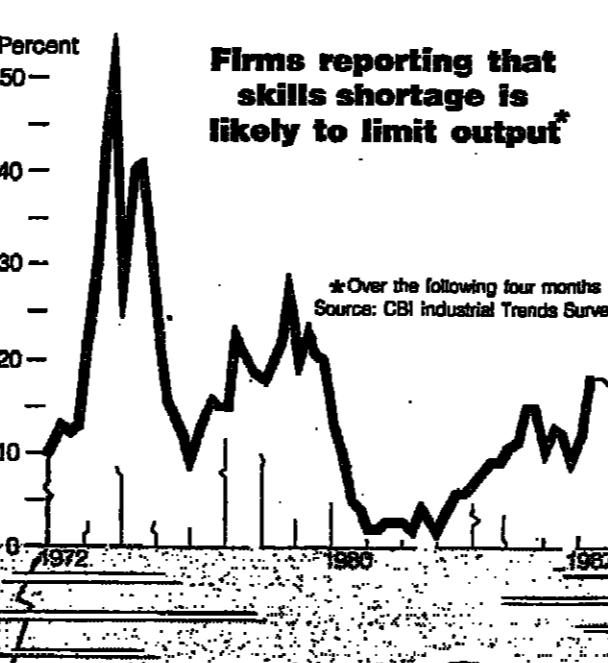
By Charles Leadbeater

15 per cent last year, the present skills shortage is small compared with the late 1970s. Then, more than 25 per cent of companies reported this constraint on their output.

Mr Geoffrey Holland, director of the MSC, agrees that short-term measurements of skill shortages do not capture the extent of Britain's training deficit. The CBI's figures merely record what companies need now, which reflects a lack of training two or three years ago rather than what they need to do now to satisfy future needs. Nor do they cover the overall skills shortage in the economy. The investment in training needed for a return to full employment would be many times the amount required to fill present gaps.

Mr Holland says: "Seven eighths of the problem lies below the surface. The real skills gap is that our country is under-educated, under-trained and under-skilled. And that is because our approach to training has for decades been too little, too narrow, for too few, with too few exceptions and with hardly any follow-through."

A substantial body of evidence, concerning everything from teenage schooling to management training, has been gathered behind Mr Holland's argument by researchers at the National Institute for Economic and Social Research. They found that while some 30 per cent of young West Germans leave school at about 16 with an intermediate certificate—for which they are assessed in an average of 10 subjects including German, mathematics and a foreign language as compulsory—only 12 per cent of English school leavers reach a comparable level. The average German standard for the lower half of



"Seven eighths of the problem lies below the surface. The real skills gap is that our country is under-educated, under-trained and under-skilled."

Geoffrey Holland

British youngsters continue to lag behind their foreign counterparts even after two years of training.

But Mr Holland argues that employers have a considerable responsibility for improving this situation. Two of the most damning criticisms of YTS stem from flaws in the employers' approach.

West German employers provide the entire £7bn spent annually on youth training. In Britain, the Government still foots a substantial part of the £1.1bn a year spent on YTS. Also the scheme remains primarily for unemployed youngsters. Most of those leaving the scheme to go into jobs have to give up their training because their employers do not want to continue with it. Mr Holland sees this as a clear sign that too many employers undervalue training.

This is borne out by comparing the attitudes of British employers with those of their foreign competitors. The IFF survey found that 24 per cent of the 500 employers covered had provided no training at all during the preceding year, and that 65 per cent of employees

had not been given any training in the previous 12 months. For the workforce as a whole, off-the-job training accounted for 1.9 days a year, about a quarter of the average in West Germany.

The gap is also reflected in terms of higher education. In West Germany, 63 per cent of senior managers have a degree. One US survey found that 51 per cent of senior managers had a second degree. A recent report by Professor Charles Handy, for the National Economic Development Office and the MSC, found that only 21 per cent of British managers have degrees. One in five large British companies make no provision for management training, rising to 75 per cent among smaller companies.

Mr Chris Hayes, a leading training consultant and one of the authors of the National Economic Development Council's Competence and Competition, published in 1983, comments: "Most of our companies are having to make good what their competitors take as given. Most management development in this country is remedial to get our managers

to a position that others start from."

As a result of the growing debate about training, most companies now accept the general need for greater investment. But as Ms Veronica Walford, a senior training consultant with accountants Coopers and Lybrand, points out: "The common response is that managers understand the need for training, but they insist they are doing enough for their own company."

Mr John Banham, CBI director general, hopes that the growth in profitability and productivity may mean that companies are ready to stick their heads above the parapet and consider investment in future skills. He welcomes the prospect of a charter for British management development, due to be produced by a group of companies towards the end of the year. It will include a recommendation for 10 days' off-the-job training a year.

But the argument could run the other way. Improved profitability and productivity could be taken as signs that industry is doing as much as is necessary to remain competitive.

According to Mr Hayes, the answer comes in two parts. Studies have shown that the productivity level of British workers, using comparable machines to make comparable products, is 60 to 70 per cent below that of West Germans. Also in that country, breakdowns (which are in any case infrequent) can mostly be sorted out by the operative, minimising downtime.

It is not just undertraining of workers which accounts for lower productivity. A survey published by the British Institute of Management last year found that a quarter of companies spent only one tenth of the time between receiving and completing an order actually working on it.

"This kind of inefficiency is not the fault of Government. There is nothing wrong with the plan of technology and income tax together, the top rate would be 49 per cent, which is not so far off top US rates (if local taxes are taken into account) and a tact recognition that it may be fruitless for the taxman to try to snare more than half of anybody's marginal earnings."

Fiscal neutrality in the taxation of savings and investment appears to present a bigger challenge, having eluded Mr Lawson in four successive Budgets. Standard tax theory says it can be achieved either by moving towards a Meade-style expenditure tax (an income tax with deductions for all forms of savings) or, conversely, by eliminating all deductions and adopting what is known as a comprehensive income tax. The trouble is that Mr Lawson has vacillated between the two: in his 1984

Lombard

The challenge of tax reform

By Michael Prowse

PESSIMISTS EXPECT little in Budget but dismissed expenditure taxes as an academic pipe dream and started eliminating tax concessions for swindlers. But within two years, after opposition from the pensions industry he was moving in the opposite direction: the tax treatment of Personal Equity Plans is pure Meade.

Prof King's brainwave is to recognise that a close approximation to fiscal neutrality is possible within a by tax system—in other words one which adheres neither to expenditure nor pure income tax principles.

The trick, he points out, is to separate the taxation of earnings and the taxation of investment income. He shows (with some slightly complex mathematics) that provided capital gains tax can be taken as negligible, most of the fiscal distortions to savings and investment can be eliminated by imposing a flat rate 25 per cent withholding tax on both dividends and interest income.

Flat rate withholding taxes on investment income could be simple to collect and impossible to avoid, and thus extremely popular in Somerset House. A tax reform which logically requires the abolition of capital gains tax in order to achieve neutrality would also go down well at the Tory Party conference. But it is important to appreciate the radicalism of the proposal: Prof King is saying that you pay on investment income should bear no relation to the size of your other earnings—the pensioner with a small account at the Halifax would thus be taxed at the same rate as a millionaire with a vast share portfolio.

Some will regard this as an unacceptable deviation from egalitarian principles. Prof King concedes that some rich individuals would gain (although most anyway successfully dodge higher rates of tax on investment income), but argues that this proposal—like his suggested reduction of marginal income tax rates—is worthwhile on efficiency grounds. The package is certainly in keeping with the spirit of the times. Might Mr Lawson feel able to command it to the House?

Prospects for tax reform in 1988. From the LSE Markets Group.

Action needed on London airports

From the Chairman, A National Policy for Britain's Airports

Sir, — Many and varied suggestions for the next stage of airport provision in the London system are now being made. The Noise Abatement Society has urged a revival of the Maplin plan (August 20) while the Air Transport Users Committee advocates further runway provision at Heathrow. Some airlines, to overcome existing congestion, are pressing for a relaxation of night flying restrictions and the regions press their own case for development.

In irrespective of the merits of each case, they share the common concern that action to address the lack of long-term capacity in the London airports system needs to be taken, and needs to be taken now.

Harry Greenway (MP, Ealing North) asked the Secretary of State for Transport on May 5 if he would consider an investigation into a long-term strategy for Britain's airports. Mr David Mitchell, replying, said: "No, my Rt Hon Friend is satisfied that the 1985 White Paper, 'Airports', Policy, adequately sets out a strategy for the provision of airport capacity and associated environmental protection." Unfortunately, the White Paper only makes a token up to 1995.

If we are to bring an airport system capable of meeting the anticipated demands at the turn of the century, the Government has to address this issue. Every one in this country must soon accept we need to find the best solution quickly. If we continue to wait, then a bad solution will be foisted upon us.

Douglas Robertson.

29, Trafalgar St, SW1.

Provision of air services

From Mr A. Lucking

Sir—I was surprised by your editorial (September 1) where you argued the case for a period of stability in the value of the US\$.

Manchester can somehow

make a double contribution to congestion there. Six lightly

loaded Qantas 747 movements

each week don't help either!

The problem Mr Thompson overlooks is that of the smaller regional centres (and the 30 per cent of Manchester-Dusseldorf passengers who travel via London) and those Manxmen going to the 100-odd destinations uniquely served from Heathrow for the foreseeable future.

Moreover, the Man-

Letters to the Editor

chester forecasts appear to others to be somewhat optimistic.

The foreign railway engineer buying cranes from Carlisle or Newcastle, or welding plant from Inverness, either goes through London or he will go to Dusseldorf or Zurich. These days, if you can't fly there easily, you can't get there. This is why a third commuter runway must be added at Heathrow.

Several more pairs of the smaller centres could be "twinned" and linked to the major Continental centres. If we can find a formula that will satisfy HM Customs and Immigration, and the airlines, so that domestic passengers can be carried between the two UK cities, thereby boosting the total route revenues.

All this work will be undermined if British Airways manages to re-establish its "iron fist" monopoly. Its profits could be maximised by returning to the traditional strategy of channelling everything through London, rather than "marketing" the present growing "airline leak" to Amsterdam, etc. In 1984, the CAA forecast the current crisis and recommended that British Airways should not be allowed to operate from the regions.

A. J. Lucking.

26, Broad Court, Bow Street, WC2.

Stability of the dollar

From Mr A. Sheran

Sir—Ms King's letter (August 28) reveals how difficult any effective control over the use of guns would be. The tragedy at Hungerford was the work of a member of the "responsible, shooting fraternity." If Mr Roberts applies this description to members of shooting clubs, and it shows how futile would be measures such as limiting gun licences to those who had belonged to a shooting club for six months. Medical certificates would be equally futile; a general practitioner is not a psychologist, and even a thorough psychological examination is unlikely to detect the potential murderer.

The risk of a recurrence of Michael Ryan's murders can only be eliminated if the private ownership of guns is ended. That is the uncomfortable truth that politicians have to face when reviewing the gun laws. So long as guns can be freely bought by those without criminal records, and are freely available for the criminal to steal, they will be used by the unstable and the criminal to kill and to intimidate.

The effectiveness of any changes to the gun laws can be measured by the number of guns they take out of circulation.

The more difficult it is to obtain a gun, other things being equal, the less likely they are to be used to kill; and society depends upon governments to protect its members

makes a comparison with the UK a hypothetical exercise. Net foreign claims on the US as a percentage of the GNP were +0.7 per cent (ie, the US was a net creditor) as recently as 1982. The IMF estimates that this will have changed to a net debt equivalent of about 2.5 per cent of GNP by the end of this year, ie about \$400bn, and will rise at a rate of well over \$100bn for at least the next two years. Hence,

when the problem is analysed in terms of flows (ie, trade deficit, etc), it appears less horrendous than when it is analysed in terms of stocks (ie, the level of net foreign claims) and flows. It therefore seems quite optimistic to suggest a long period of stability in the US dollar as a practical proposition, let alone a solution.

Arif Sheran.

(Senior Economist),

Bank of Paris Capital Markets, 33, Wigmore Street, W1.

Tighter gun controls

From Mr D. Samson

Sir—Ms King's letter

(August 28) reveals how difficult any effective control over the use of guns would be.

The tragedy at Hungerford was the work of a member of the "responsible, shooting fraternity."

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to a shooting club for six months.

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be equally futile; a general

practitioner is not a psycholo-

gist, and even a thorough

psychological examination is

unlikely to detect the potential

murderer.

The answer lies in deep dis-

counting whereby the issue

price is set sufficiently low to

render negligible the risk of

future crime.

T. Walmsley.

Heriot-Watt University,

31-35, Grassmarket,

Edinburgh.

The mail must get through

From Mr G. Darby

Sir—I would refer to the

article regarding the postal ser-

vices in both London and

Moscow (August 25).

Mr Rubin's analysis that the

service in a capitalist country is

better than a communist country is

quite amusing.

I live in New York, which must be regarded

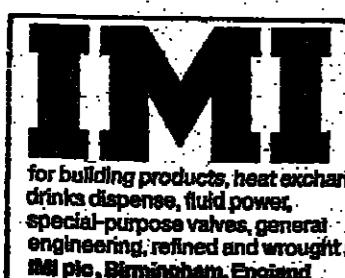
as one of the most capitalistic

cities in the world.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday September 3 1987



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Fletcher Challenge jumps by 48% to NZ\$355.1m

BY DAI HAYWARD IN WELLINGTON

FLETCHER CHALLENGE (FCL), the New Zealand-based international forestry conglomerate, yesterday became the first New Zealand company to achieve a net profit of more than NZ\$280m (US\$179.8m).

Sir Ron Trotter, chairman, said the company earned NZ\$355.1m - a 48 per cent increase over last year.

FCL's North American operations contributed almost NZ\$147m, or 41 per cent, reflecting the group's rapidly expanding international activities.

Fletcher Challenge also set a New Zealand record with direct export sales NZ\$861m, up 47 per cent, and another NZ\$654m in indirect exports. This means Fletcher Challenge is now involved in 112 per cent of New Zealand's total exports.

With its combined New Zealand and North American operations, Fletcher Challenge is now second in world newsprint production and, although there are several other companies of similar size, also second in pulp production.

About NZ\$20m of last year's profits were earned in the second half of the financial year. This was more than the entire record profit for the whole previous year - an indication of prospects for 1988.

Earnings per share were 48.9 cents last year, making an average yearly compound growth rate over the past five years of 22 per cent.

Major offshore expansion included the purchase of 49 per cent of British Columbia Forest Products, a NZ\$50m investment in the

Chinese forest industry, the acquisition of 80 per cent of Pacific Construction of Hawaii and further investment in the Australian construction company, Jennings Industries.

Since the June balance date, the group has also acquired 66.66 per cent of the Seattle-based construction company, Wright Schuchart and lifted its holding in Pacific Construction to 100 per cent. It also acquired 49.9 per cent of the Australian company Kalis and France for Fletcher Fishing.

The company's New Zealand forestry arm, Tasman Pulp and Paper, recorded a loss of NZ\$12.4m.

The company has declared a final dividend of 13 cents making 23.5 cents a share for the year.

Elscint narrows losses but falls short of performance forecast

BY JUDITH MALTZ IN TEL AVIV

ELSCINT, the Israeli manufacturer of medical diagnostic equipment, has narrowed its losses in the 12 months to March 1987 to \$15m, after record losses of \$116m in the previous year.

A major reorganisation programme was implemented in 1985/86 and the company had optimistically forecast a return to the black by the end of 1987. However, it said yesterday that: "There was more to be cleared away than we had anticipated."

Elscint officials said the total loss figure included \$22m in one-time write-offs associated with the discontinuation of its conventional X-ray line, the closing of some facilities in Israel and the US, and the final settlement of outstanding claims.

But they said most of the loss was attributable to the "past operations

of the company," meaning the mismanagement and overexpansion which characterised it several years ago.

To correct this the company had adopted a strategy of focusing on more profitable product lines, such as magnetic resonance imaging systems and ultrasound equipment.

Elscint, whose shares are traded on the New York Stock Exchange, reported a 7.2 per cent increase in its net revenues for the year to \$133m, compared with the previous year.

It also said an agreement had been signed late last month with its bank creditors, providing for additional restructuring of its debts.

Last December, the banks agreed to write off \$80m in debt and reschedule another \$50m. Under the recent agreement a further \$30m in long-term debts has been

cancelled.

As a precondition for signing this agreement, the Israeli consortium of bank lenders had insisted that a foreign investor be actively sought for Elscint.

An Elscint official yesterday justified this demand on the grounds that in order to survive, Elscint needed more capital than it could raise in Israel.

After writing off a significant portion of its investment in Elscint last year, Elron Electronic Industries, its largest shareholder, holds 30 per cent of the company's ordinary shares. Because of the debt restructuring agreement signed late last year, the banking consortium holds another 25m shares in warrants.

Mr Uzi Galil, Elron's president, would not rule out relinquishing control of Elscint to foreign hands.

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Daihatsu Motor helped by brisk small-car sales

BY YOKO SHIBATA IN TOKYO

DAIHATSU MOTOR, the car manufacturer belonging to the Toyota Motor Group, posted favourable sales and profit growth in the year to June 1987, thanks to brisk sales of small passenger cars on the domestic market.

Pre-tax profits were 9.7 per cent higher, at Y3.06bn (S62m). The earnings improvement was attributed to the effects of streamlining and lowering material costs, as well as increased sales.

Overall turnover advanced by 4 per cent, to Y357.63bn. Daihatsu sold 739,000 passenger cars and vans during the year. The company has changed its business year from

July-June to April-March. As a result, its current accounting term will cover only nine months.

The company did not make business forecasts for the irregular accounting term, but Mr Tomonari Eguchi, president, said Daihatsu hopes to achieve the same levels of pre-tax profits and sales as in the preceding year on an annual basis.

● Sunimano Rubber Industries, which took over Dunlop Tyre's European and US operations earlier in the 1980s, reported a 34.7 per cent gain in pre-tax profits to Y2.23bn (\$153m) in the first half of 1987.

Net profits were up by 81 per cent to Y1.1bn. The company attributed

its strong growth in earnings to reduced material costs stemming from the strong yen.

Half-year turnover, however, slipped by 2.7 per cent to Y18.58bn. Sales of car tyres, representing 74 per cent of sales, fell by 8 per cent, reflecting sluggish vehicle exports.

● The interim dividend was unchanged, at Y3 per share.

For the second-half of the current year, the company intends to boost non-tyre sales.

Full year pre-tax profits are projected at Y4.2bn, up by 21.5 per cent from the previous year, on turnover of Y16.2bn, up by 0.8 per cent from the previous fiscal year.

Gencorp to sell drinks bottling division

By James Buchan in New York

GENCORP, the Ohio-based conglomerate which is drastically restructuring its activities, has found a buyer for its soft drink bottling operations for \$395m. However, the company said PepsiCo was seeking to block the sale of the bottling operations, which mainly comprise Pepsi-Cola franchises.

The bottling operations, which had operating profits of \$21m on sales of \$265m last year, are being sold to IC Industries, a Chicago company that owns the Illinois Central Gulf Railroad, a large pet foods business and its own Pepsi bottling companies.

GenCorp said both companies had filed suit to stop PepsiCo from blocking the sale.

GenCorp wants to concentrate on its defence and aerospace operations and a plastics business. It put its original General Tire & Rubber business and its bottling operations up for sale last spring to pay for a \$1.6bn stock repurchase programme to fend off a hostile takeover.

In June, Continental of West Germany paid \$650m for the tyre business.

However, GenCorp is having serious difficulty in shedding its RKO entertainment subsidiary.

Allied Arab Bank profits decline

By Nikki Tait in London

DICKSON CONCEPTS, a Hong Kong group best known as a wholesaler and retailer of luxury fashion accessories and watches, yesterday agreed to pay Gillette for its 98.3 per cent of SKR2.1bn (\$17.7m) in the first six months, compared with SKR1.9bn in the comparable period last year.

The improvement results from

PLM's

restructuring last year which included job cuts, factory closures and improved productivity

measures. These have led to strong increases in the earnings of the metal, glass and plastics divisions.

Group invoiced sales rose by 10.8 per cent to SKR2.1bn compared with SKR1.9bn in the previous year. The increase came mainly from the acquisition of a small West German plastic packaging company at the beginning of the year, while sales

PLM says it expects conditions in its main markets - Scandinavia, West Germany and the Benelux countries - to remain stable, despite the bad summer weather which affected sales of drink containers.

Profits in the second-half of 1987 are expected to be about the same as in the second-half of 1986.

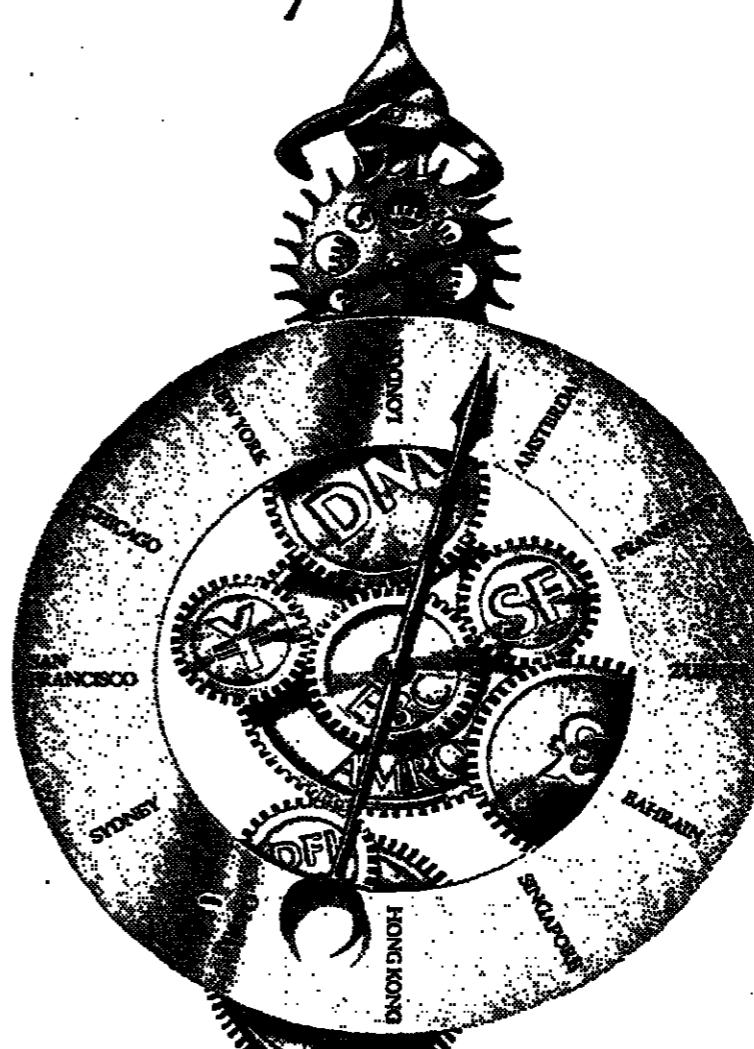
Newmont may reply to bid

By Nikki Tait in London

NEWMONT MINING - the US gold mining and natural resources group for which a consortium led by Texas oilman Mr T. Boone Pickens has announced plans for a \$6bn bid - said yesterday it is discussing the matter with its advisers and does not expect to respond until the end of next week.

Mr Pickens indicated his intention to bid \$6 a share for Newmont on Monday but has yet to make a formal tender offer.

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SVENSKA HANDELSBANKEN
(Incorporated in the Kingdom of Sweden with limited liability)

Danish Krone 700,000,000
10½ per cent. Notes 1992 of which
Danish Krone 350,000,000 is being
issued as the Initial Tranche
Issue Price 101½ per cent.

Svenska Handelsbanken PLC
Copenhagen Handelsbank A/S
Commerzbank AG
Privatbanken A/S
Westendbank Landesbank Girozentrale

Application has been made for the Notes and to Svenska Handelsbanken are available in the statistical services of Erel Statistical Services Limited and copies may be obtained during usual business hours up to and including 7th September 1987 from the Company Announcements Office of The Stock Exchange, London EC2 and, up to and including 17th September 1987 from—

Svenska Handelsbanken PLC
17 Devonshire Square,
London EC2M 4SQ
Cassano & Co.,
12 Tokenhouse Yard,
London EC2R 7AN

Manufacturers Hanover Limited,
7 Princes Street,
London EC2P 2EN
3rd September, 1987

BARCLAYS

**BARCLAYS OVERSEAS
INVESTMENT COMPANY B.V.**

U.S.\$350,000,000

Guaranteed Floating Rate Notes due 2004

Notice is hereby given that the Rate of Interest for the Interest Period from 4th September, 1987 to 4th March, 1988, is 7.6875 per cent per annum and that on 4th March, 1988 the amount of interest payable in respect of each U.S.\$5,000 principal amount of the Notes will be U.S.\$194.32.

Barclays de Zoete Wedd Limited
Agent Bank
3rd September, 1987

US\$125,000,000

First Chicago Corporation

Floating Rate Subordinated Capital Notes Due December 1996
Notice is hereby given that the Rate of Interest has been fixed at 7.5% and that the interest payable on the relevant Interest Payment Date, December 3, 1987 against Coupon No. 4 in respect of US\$100,000 nominal of the Notes will be US\$1,895.83.

September 3, 1987, London
By: Citibank, N.A. (CSII Dept.), Agent Bank

CITIBANK

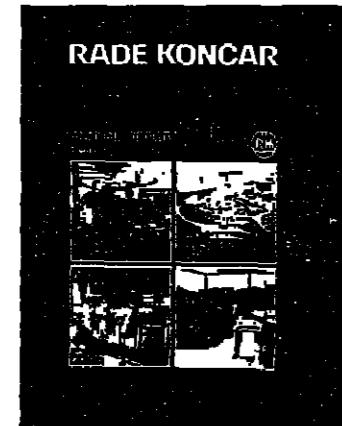
**ANNUAL
REPORT
1986**

Generalexport

GENERAL EXPORT

International Trade Company
The Annual Report for 1986 is the 21st consecutive report prepared during 35 years of Generalexport's operations. Generalexport (Genex) is a diversified group based in Belgrade, engaging in all aspects of international trade. Genex enjoys the backing of 930 industrial enterprises in Yugoslavia and runs 71 commercial/representative offices worldwide, achieving 13% of Yugoslavia's foreign trade.

Genex also operates the Yugoslav travel organisation, the Adriogen tourist airline, the Belgrade Inter-Continental hotel, and a mountain ski-resort in the south of Yugoslavia. In 1986 Genex had a turnover US \$5,706 million, 5% above the previous year's level.



RADE KONCAR

ENERGONVEST

Established as the largest Yugoslav exporter among the industrial companies with over 54,000 employees. Energoinvest's activities include research and development, design, construction and delivery of equipment and plants, equipment production, testing of own products, consulting, engineering, guarantee tests and trial operations, etc.

Energoinvest has constructed in Yugoslavia and abroad a number of thermal and hydro power plants, transmission lines, transformer stations and processing industry plants. Energoinvest's electronic products are incorporated into a large number of projects.

Energoinvest has its own 26 commercial representative offices and trading companies, and several manufacturing and engineering joint venture companies abroad.

During 1986, Energoinvest conducted business with over 50 countries.

Amgold declines and warns on strike

BY JIM JONES IN JOHANNESBURG

ANGLO AMERICAN Gold Corporation (Angold), the gold investment arm of South Africa's Anglo American group, suffered a small drop in investment income in the half year to August 31 even though dollar and rand gold prices were higher. First half investment income dropped to R172.6m (US\$3.36m) from R175.4m in the corresponding period of 1986 and pre-tax profit slipped to R168.1m from R169.7m. Dividend income totalled R88.2m in the year to February 23 1987 and the pre-tax profit was R87.3m.

Sasol income hit by lower prices and rising costs

BY OUR JOHANNESBURG CORRESPONDENT

LOWER CRUDE OIL prices and high inflationary cost increases combined to cut Sasol's profits in the year to June 27 1986. The attributable profit dropped to R526m (\$254m) from R575m.

Prices of Sasol's coal-based petroleum products are controlled and calculated with reference to international crude oil prices. The company does not disclose production details nor does it disclose turnover and operating cost details.

The directors say, however, that production increased at the Sasol Two synfuels plant but that coal mining costs increased

at a high rate and that demand for fertilisers dropped. The Sasol Three synfuels plant is less diversified than Sasol Two and, as a result, suffered a sharp profit drop as liquid fuels prices fell. The directors are cautious on immediate prospects, as crude oil prices remain weak. However, they believe the dividend will not be cut, as the company can draw on reserves. Earnings dropped to 83.5 cents a share in the year just ended, from the previous year's 102.3 cents. However, the total dividend was lifted to 47.5 cents from 45 cents.

Information: Pierson, Helling & Pierson N.V., Herengracht 214, 1016 BS Amsterdam.

However, Trust discloses profits after transfers to or from hidden reserves. Advances rose marginally, to R5.99bn, on June 30 1987 from R5.87bn in the previous year, writes Our Johannesburg Correspondent. The profit increase is proportionately greater than those reported by competitors Standard and Barclays, which have both been affected by little or no growth in demand for credit.

Information: Pierson, Helling & Pierson N.V., Herengracht 214, 1016 BS Amsterdam.

Weekly net asset value

TOKYO PACIFIC HOLDINGS (SEABOARD) N.V.
on 31.8.87 US \$152.01
Listed on the Amsterdam Stock Exchange

Information: Pierson, Helling & Pierson N.V., Herengracht 214, 1016 BS Amsterdam.

Foreign brokers to be offered NTT stake

By Yoko Shikata in Tokyo

The Finance Ministry plans to allocate to foreign brokerage houses about 85,000, or nearly 4.5 per cent, of the 1.95m Nippon Telegraph and Telephone (NTT) shares to be sold by the Government in November as the second tranche of the NTT share offering.

Twenty-one major Japanese brokerage houses will be included in the main underwriting syndicate, with up to 10,000 shares expected to be offered to investors by each of seven foreign brokers—Merrill Lynch, Morgan Stanley, Goldman Sachs, Salomon Brothers and First Boston of the US, as well as S. G. Warburg and Kleinwort Benson of Britain.

The ministry also intends to invite 28 other foreign securities houses with underwriting licences to join a sub-syndicate to sell NTT shares. Some leading foreign brokerage houses express strong dissatisfaction over their exclusion from the main NTT share underwriting syndicate.

Shares were initially to be allocated on the basis of share sales during the first tranche of the offering, last autumn. However, the ministry decided to set aside a special quota of 1.95m shares for foreign brokers, in attempt to forestall renewed trade friction with foreign countries. The NTT law prohibits foreigners from owning NTT shares. However, the Finance Ministry and the Ministry of Posts and Telecommunications interpreted the NTT share underwriting by foreign brokerage houses as a temporary—and hence not illegal—shareholding.

The seven foreign brokerage houses are not allowed to sell NTT shares underwritten by them to foreign investors. They are also unable to sell NTT shares to leading domestic institutional investors but only to individual Japanese investors. This is because NTT has decided to allot shares to such long-term shareholders as financial institutions and business corporations in a bid to stabilise share prices.

Ahead of the second tranche of NTT share sales, due in November, NTT is encouraging institutional investors to buy 390,000 shares, about 20 per cent of the government-held 1.95m share, valued at Y1,000m.

Information: Pierson, Helling & Pierson N.V., Herengracht 214, 1016 BS Amsterdam.

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INTERNATIONAL CAPITAL MARKETS and COMPANIES

Volkswagen profits rise 7% at six-month stage

BY HAIG SIMONIAN IN FRANKFURT

GROUP PROFITS at Volkswagen, Europe's biggest car producer, rose by 7 per cent to DM 304m (\$16.6m) in the first half of 1987 against DM 284m for the same period last year.

VW's group turnover went up by 4.5 per cent to DM 27.5bn, despite slightly lower vehicle deliveries to dealers, thanks to good sales in Europe and the continuing trend towards higher value and better equipped models.

Sales and profits for 1987 as a whole should remain around last year's levels, said VW. New

registrations in Germany seem likely to sustain last year's high level, while second half sales in the rest of Europe should settle slightly above the level already recorded for the first six months of this year.

However, VW's sales to European dealers were 6.1 per cent higher this time round.

Overall production showed a broadly similar trend: VW produced 880,000 vehicles at home

-1.5 per cent up on the first half of last year. By contrast, foreign production fell by 2.4 per cent to 589,000, leaving total output 0.1 per cent lower at 1.48m vehicles.

However, actual deliveries to customers fell by 2.2 per cent to 1.4m on account of lower sales of VW, Audi and SEAT models in north and south America, said the group.

Total deliveries fell by 0.9 per cent to 1.45m against 1.46m in the first half of last year.

Domestic deliveries rose strongly by 16.5 per cent to 483,000 vehicles, while foreign

deliveries dropped 8.1 per cent to 395,000 against a little over 1m in the first half of last year.

Kuwait in Spanish chemical deal

BY DAVID WHITE IN MADRID

THE KUWAIT Investment Office (KIO) has taken up a key position in the Spanish chemical industry through an indirect holding in a second major group in the sector, the Barcelona-based Cros.

Torras Hostenich, the paper company 37 per cent owned by KIO and the spearhead of its latest investment drive in Spain, announced a co-operation agreement with Cros based on the purchase of a 15 per cent holding for an estimated Pta 80m (\$65.6m).

The shareholding, which includes 9 per cent acquired from Cros's previous main

shareholder, Banco de Santander, is identical to the stake Torras Hostenich bought in July in Union Explosivos Rio Tinto (ERT).

ERT and Cros are the two largest Spanish-owned chemical groups, and the move is expected to ease the way towards a merger of their fertiliser activities. This joint company, to be called Fostoco Espanol, will be one of the leading European concerns in the field and is the key element in a government-backed plan for reorganising the fertiliser industry.

The agreement between

Lazard takes stake in Belgian Generale

By William Dawkins in Brussels

SOCIETE GENERALE de Belgique yesterday sold BFr 5.5m (\$15m) worth of new shares to two friendly institutional investors against a background of persistent bid rumours.

Belgium's largest industrial holding company placed 1.5m shares with Groupe Lazard, the Paris-based commercial bank and Artois-Piedboeuf Interbrew, a family-owned brewery based in the Belgian town of Louvain. This gives

Lazard a 4 per cent stake while Artois well received.

The DM 150m ten-year portion had a 6.3 per cent coupon

and a price of 134. The \$75m dollar bond was also for ten years, with a coupon of 9.1 per cent and pricing at 130.

The SFr 100m issue, led by Union Bank of Switzerland, had a 15-year maturity with a coupon of 4.4 per cent and a

price of 127.

Warrants issued with all three shares into Continental stock are interchangeable. They are exercisable at DM 360, the price at which Continental shares closed yesterday, down DM 81 on the day.

The package in the name of Continental Rubber of America, was co-ordinated by Deutsche Bank, though it did not itself lead-manage the Swiss franc portion. All three portions, in D-marks, dollars and Swiss francs were well received.

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UK COMPANY NEWS

Eagle Star helps BAT rise 26%

BY NICK BUNKER

BAT Industries, the tobacco-based multinationals, raised its pre-tax profits by 26 per cent to £695m for the six months to June 30, with nearly 45 per cent of the increase coming from Eagle Star, the British insurance group it bought in 1982.

Tobacco activities contributed almost all the remainder of the advance in pre-tax earnings. That was in spite of a 2 per cent fall in US sales, declining turnover in West Germany and modest profits in Brazil, where BAT has an 80 per cent market share.

Paper-making — where BAT is the world's biggest producer of carbonless-copying paper, via Wiggins Teape in the UK and Appleton in the US — showed a trading profit of £124m (£117m).

Earnings per share were up 27 per cent at 28.21p, and BAT declared an interim dividend of

6.5p, an 18 per cent increase on 1986. The shares closed up 3p at 652p.

Total group turnover at constant exchange rates grew 5 per cent to £3.38bn. Operating profits at closing exchange rates were up 23 per cent at £712m, while investment income was £91m (£86m). Interest payments fell from £122m to £104m.

Profits attributable to share holders were £420m (£390m) after tax of £251m and minorities of £28m.

Mr Patrick Sheehy, group chairman, said a number of special factors had contributed to the earnings result, and he did not expect the rate of increase to be maintained throughout the year.

These included increased investment income from Brazil and a fall in promotional spending by Brown & Williamson,

BAT's US cigarette company, BAT also benefited from £18m of pre-tax profits from Canada Trustco, a Canadian mortgage company purchased in May 1986.

BAT, the world's biggest private-sector cigarette company, said tobacco trading profits grew 22 per cent to £381m. It reported strong gains in export business to Japan, Taiwan and China, which had "grown dramatically" especially since the liberalisation of Japan's cigarette import controls last autumn.

BAT now has an estimated 20 per cent share of the Japanese imported cigarette market, with its Kent brand ranking number one or two in Tokyo.

In financial services, which now make up 28 per cent of group pre-tax profits, Eagle Star's operating profit rose from £36m to £60m after a fall in 1986. See Lex

Collins in £95m US purchase

BY TERRY POVEY

William Collins' £95m acquisition of a half stake in Harper and Row, US publisher, from News America was announced yesterday along with interim pre-tax profits of £7.28m, up from £5.11m last year.

The acquisition is to be financed by a £11.3m one-for-two rights issue of both classes of the publishing company's ordinary shares. 5.15m new ordinary shares, 5.15m new ordinary shares at 761p and 12.1m new ordinary A (non-voting) shares at 637p.

Mr Rupert Murdoch's News International, with 41.68 per cent of the voting stock and 10 per cent of the A shares, intends to subscribe for its full

entitlement at a total cost of £24m. Like News America, News International is a member of Mr Murdoch's News Corp.

Collins intends treating the company as a 50 per cent owned associate, taking in this portion of its pre-tax profits for the last 34 months of 1987 but not accounting for its sales or its balance sheet. It is assumed that News America will handle H&R in the US.

The £17.3m left from the rights, the non-News part of which is underwritten by Schroders, is to be used to finance working capital. Collins' investment in H&R will be shown at £4.94m in its accounts

as £90.4m of goodwill has been written off.

The pro-forma balance sheet following the rights and the acquisition shows net tangible assets of £75.2m, against £53m at December 31. Instead of the year-end net debt of £10.4m, Collins showed a net cash position of £6.92m.

An extraordinary meeting is being held on September 18 to approve the moves.

The interim results showed turnover up 6.2m to £69.2m and operating profit ahead to £3.88m from £3.5m. The pre-tax total was struck after net interest paid of £674,000.

See Lex

Parkway's £2.6m buy

Parkway Group, a London-based company which provides a range of pre-production services for advertising agencies, is to buy Dulio, the reprographic services group which trades as Magnacraft, for a maximum of £2.57m.

The initial consideration for the acquisition will be satisfied by the issue to Magnacraft of 650,000 new ordinary shares, which values Magnacraft at £1.63m.

Fredk. Cooper buy

Frederick Cooper, holding company, has acquired the fixed assets, including the company name, of MAP, for £200,000 cash, together with its stocks at valuation.

MAP makes and distributes a range of plastic products to the hardware trade. Its pre-tax profits for the year to October 31 1986 were £51,017.

The assets are being acquired at a £350,000 discount to their net book value. The stocks to be acquired will be at a valuation not exceeding £350,000.

Westland buys US stake

Westland, the UK helicopters concern which was at the centre of a political storm last year, is paying £4.2m (£2.55m) for a 60 per cent stake in Hermetic Aircraft International Corporation, a Long Island-based aeronautical instruments and repair service company.

The stake is being bought through a Westland subsidiary,

Westland Technologies, and the remaining 40 per cent will be purchased over the next five years with the price dependent on HAIC's future profits.

HAIC has specialised in the service of components used in the Falcon line of business aircraft, the Airbus Industrie A300 and A310 and executive aircraft built in the US and overseas.

Westland's shares have been

swamped since the company

announced its £2.55m stake in

Westland Technologies.

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UK COMPANY NEWS

Sun Alliance profits more than double to £104m

By NICK BUNKE

Sun Alliance, the composite insurer, again outstripped City's forecasts by a wide margin yesterday, with interim pre-tax profits more than doubled at £104.4m. It raised its interim dividend by 33.3 per cent to 10p per share, after a 34 per cent increase at the halfway stage in 1986. The shares gained 39p to close at 1028p. Stockbrokers' analysts had been expecting figures of £60m to £90m for the six months to June 30, with some of their pessimism reflecting the group's heavy losses due to bad weather in the UK last winter.

Sun Alliance benefited, however, from unexpectedly strong recoveries in Australia and in the US, where it participates in underwriting pools run by New Jersey-based Chubb Corporation, one of the nation's best-performing insurers recently.

DIVIDENDS ANNOUNCED

| | Current payment | Corrs. | Total pending for last year | Total |
|--------------------|-----------------|--------|-----------------------------|-------|
| BAT Inds | Int 6.5 | Nov 20 | 5.5 | 14.3 |
| Wm Bedford | Int 11.55 | Oct 22 | 1.5 | 4.5 |
| Brammer | Int 4.5 | — | 4.5 | 12.5 |
| Bunzl | Int 2.1 | Nov 2 | 1.75 | 4.2 |
| William Collins | Int 3.25 | Oct 14 | 2.5 | 9.25 |
| CRH | Int 1.36 | Oct 9 | 1.27 | 3.7 |
| Edinburgh Faci Int | 0.1 | — | 0.1 | 0.6 |
| Guardian Royal | Int 15 | Jan 5 | 10 | 34 |
| Hilldown | Int 1.25 | Dec 31 | 1.05* | 3.8* |
| H. & J. Quick | Int 11.75 | — | 0.75 | 4 |
| Red Brothers | Int 10.65 | Oct 8 | 0.45 | 1.25 |
| Rephar | Int 3 | Dec 31 | 2.5 | 6.5 |
| Sheldon Jones | Int 3.3 | Oct 19 | 3.3 | 4.65 |
| Slough Estates | Int 2.8 | — | 2.5 | 6.5 |
| Stal-Plus | Int 0.75 | Oct 1 | 0.67* | 1.67* |
| Sun Alliance | Int 10 | Dec 1 | 7.5 | 23.5 |
| VG Instruments | Int 1.5 | Oct 23 | 1.2 | 3.6 |
| Wates City London | Int 0.77 | Oct 30 | 0.77 | 1.54 |
| Williams Higgs | Int 8 | Oct 5 | 5 | 14 |
| Wilson (Connolly) | Int 1 | Oct 22 | 0.8 | 2.8 |

Dividends shown per cent per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock. ¶ Third market.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales value (1980=100); registered unemployed (thousands); school leavers; and unfilled vacancies (000s). All seasonally adjusted.

| | Ind. prod. | Eng. orders | Retail vol. | Retail value | Unemp. | Vacs. | |
|----------|------------|-------------|-------------|--------------|--------|-------|-------|
| 1986 | | | | | | | |
| 1st qtr. | 100.1 | 102.5 | 97 | 102.3 | 140.0 | 3,171 | 168.5 |
| 2nd qtr. | 100.5 | 104.0 | 97 | 102.7 | 140.0 | 3,200 | 178.5 |
| 3rd qtr. | 101.5 | 105.0 | 96 | 102.7 | 136.7 | 3,200 | 200.5 |
| 4th qtr. | 101.5 | 107.1 | 94 | 102.5 | 140.2 | 3,141 | 212.8 |
| 1st qtr. | 101.2 | 107.2 | 91 | 102.4 | 137.8 | 3,072 | 210.4 |
| 2nd qtr. | 102.0 | 108.0 | 91 | 102.3 | 136.8 | 3,082 | 220.1 |
| January | 102.4 | 108.4 | 95 | 102.6 | 135.4 | 3,114 | 216.3 |
| February | 102.4 | 105.1 | 93 | 102.5 | 135.5 | 3,065 | 207.1 |
| March | 102.5 | 107.8 | 91 | 102.5 | 137.5 | 3,048 | 211.6 |
| April | 102.1 | 108.2 | 96 | 102.0 | 136.8 | 3,018 | 213.9 |
| May | 102.0 | 108.0 | 98 | 102.4 | 136.3 | 3,038 | 212.1 |
| June | 101.9 | 108.5 | 91 | 102.4 | 137.3 | 3,022 | 212.3 |
| July | 101.9 | 108.5 | 91 | 102.4 | 137.3 | 3,072 | 224.9 |

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

| | Consumer goods | Invest. goods | Ind. prod. | Eng. output | Metal | Textile | Housing starts |
|----------|----------------|---------------|------------|-------------|-------|---------|----------------|
| 1986 | | | | | | | |
| 1st qtr. | 102.9 | 101.4 | 110.0 | 101.5 | 100.3 | 102.1 | 14.5 |
| 2nd qtr. | 102.3 | 101.9 | 115.9 | 102.5 | 110.6 | 104.1 | 19.4 |
| 3rd qtr. | 102.5 | 101.8 | 117.5 | 102.1 | 102.0 | 103.1 | 18.3 |
| 4th qtr. | 102.8 | 102.4 | 116.4 | 104.6 | 115.4 | 104.1 | 15.4 |
| December | 102.8 | 102.2 | 114.5 | 102.8 | 102.8 | 102.8 | 16.7 |
| 1987 | | | | | | | |
| 1st qtr. | 107.2 | 102.3 | 118.4 | 107.8 | 107.8 | 102.8 | 17.2 |
| 2nd qtr. | 102.9 | 102.9 | 112.3 | 102.8 | 102.8 | 102.8 | 22.1 |
| January | 102.4 | 102.4 | 112.5 | 102.4 | 102.4 | 102.4 | 12.7 |
| February | 102.4 | 102.1 | 117.3 | 102.5 | 102.5 | 102.5 | 12.1 |
| March | 102.5 | 107.8 | 101.2 | 102.5 | 102.5 | 102.5 | 20.8 |
| April | 102.1 | 108.2 | 106.0 | 102.0 | 102.0 | 102.0 | 18.2 |
| May | 102.0 | 108.3 | 112.8 | 107.0 | 122.0 | 104.9 | 18.3 |
| June | 102.9 | 104.7 | 116.3 | 107.0 | 126.0 | 105.0 | 20.7 |

EXTERNAL TRADE—Indices of export and import volume (1980=100); visible balance; current balance (£m); oil balance (£m); terms of trade (1980=100); official reserves.

| | Export | Import | Visible balance | Current balance | Oil | Terms of trade | Reserve |
|----------|--------|--------|-----------------|-----------------|--------|----------------|---------|
| 1986 | | | | | | | |
| 1st qtr. | 117.5 | 124.9 | -1,227 | +1,622 | +1,010 | 101.0 | 12.75 |
| 2nd qtr. | 121.0 | 128.1 | -1,711 | +1,782 | +1,025 | 102.5 | 21.95 |
| 3rd qtr. | 122.6 | 129.0 | -1,731 | +1,721 | +1,023 | 102.3 | 22.43 |
| 4th qtr. | 123.5 | 144.0 | -2,255 | +2,250 | +1,725 | 102.8 | 21.92 |
| December | 121.2 | 143.8 | -2,111 | +2,111 | +1,622 | 102.2 | 21.92 |
| 1987 | | | | | | | |
| 1st qtr. | 130.0 | 133.2 | -1,123 | +1,471 | +1,164 | 100.5 | 27.94 |
| 2nd qtr. | 126.2 | 148.7 | -2,261 | +2,611 | +1,623 | 102.7 | 9.36 |
| January | 124.5 | 131.1 | -1,617 | +1,187 | +104.4 | 104.4 | 21.94 |
| February | 128.2 | 132.4 | -115.2 | +104.9 | +107.8 | 102.8 | 12.7 |
| March | 127.2 | 141.1 | -112.9 | +106.0 | +112.8 | 102.8 | 12.2 |
| April | 129.1 | 138.1 | -111.7 | +117.0 | +104.8 | 104.8 | 18.2 |
| May | 128.8 | 133.8 | -105.0 | +107.0 | +122.0 | 104.9 | 18.3 |
| June | 122.5 | 128.1 | -745 | +245 | +102.5 | 102.5 | 20.51 |
| July | 121.3 | 143.7 | -2,198 | +2,496 | +205 | 102.5 | 24.68 |

FINANCIAL MONEY—Money supply M1 and M2 (three-months' growth at annual rate); bank sterling lending to private sector; all seasonally adjusted. Clearing Bank: base rate (end period).

| | M1 | M2 | Bank lending | inflow | credit | Bank | BS | Clearing | Base rate |
|----------|------|------|--------------|--------|--------|--------|-------|----------|-----------|
| 1986 | | | | | | | | | |
| 1st qtr. | 4.1 | 21.4 | 19.2 | +6,282 | 2,220 | +855 | 11.80 | | |
| 2nd qtr. | 5.0 | 22.3 | 21.2 | +6,454 | 2,422 | +922 | 12.05 | | |
| 3rd qtr. | 5.9 | 23.2 | 21.0 | +6,455 | 2,423 | +946 | 12.05 | | |
| 4th qtr. | 7.6 | 23.8 | 19.1 | +6,065 | 1,628 | +782 | 11.95 | | |
| December | 7.6 | 24.0 | 19.1 | +6,156 | 2,814 | +444 | 11.90 | | |
| 1987 | | | | | | | | | |
| 1st qtr. | 12.2 | 26.6 | 22.2 | +6,628 | 1,485 | +932 | 10.80 | | |
| 2nd qtr. | 12.2 | 27.1 | 22.3 | +6,654 | 1,482 | +1,007 | 10.85 | | |
| January | 7.7 | 22.1 | 12.5 | +1,781 | 424 | +1,077 | 11.25 | | |
| February | 7.7 | 22.8 | 12.6 | +1,781 | 426 | | | | |

1987 INTERIM RESULTS — HIGHLIGHTS

Swire Pacific Limited

Results Swire Pacific Limited's profit before extraordinary item for the first half of 1987 was HK\$1,096.3 million compared with HK\$613.1 million in the equivalent period in 1986, representing an increase of 78.1%. There were no extraordinary items (1986, extraordinary profit: HK\$1,282.2 million). The unaudited consolidated results for the six months ended 30th June 1987 were:

| | Six months ended 30th June | Year ended 31st December |
|--|----------------------------|--------------------------|
| | 1987 HK\$M | 1986 HK\$M |
| Turnover | 9,478.0 | 7,050.5 |
| Operating profit | 2,044.8 | 935.2 |
| Net finance charges/(income) | 197.4 | (24.9) |
| Net operating profit | 1,857.4 | 958.0 |
| Share of profits less losses of associated companies | 53.4 | 58.6 |
| Profit before taxation | 1,948.8 | 1,017.6 |
| Taxation | 383.7 | 191.5 |
| Profit after taxation | 1,565.1 | 826.0 |
| Minority interests | 464.8 | 212.9 |
| Profit before extraordinary item | 1,096.3 | 613.1 |
| Extraordinary item | — | 1,382.2 |
| Profit attributable to shareholders | 1,096.3 | 1,995.3 |
| Dividends | 256.1 | 221.8 |
| Retained profit | 800.2 | 1,763.5 |
| Earnings per share: | | |
| 'A' shares | 70.5c | 39.9c |
| 'B' shares | 14.1c | 8.0c |
| | 25.2c | 25.2c |

Earnings per share are calculated by reference to the profit before extraordinary item in each period and the weighted average number of shares in issue in those periods, adjusted to reflect the capitalisation issue made during the first half of 1987.

Interim dividends The directors of Swire Pacific Limited have today declared interim dividends for 1987 of 19.0c per 'A' share and 3.8c per 'B' share.

| | 1987 | 1986 |
|----------------------|---------|---------|
| Dividends per share: | Interim | Interim |
| 'A' shares | 19.0c | 15.0c |
| 'B' shares | 3.8c | 3.0c |
| | 25.2c | 25.2c |

The dividends per share for 1986 have been adjusted to reflect the capitalisation issue made during the six months ended 30th June 1987. The interim dividends are payable on 30th October 1987 to shareholders registered at the close of business on 2nd October 1987; the share register will be closed from 21st September 1987 to 2nd October 1987, both dates inclusive.

The interim dividends will comprise minimum cash dividends of 1.0c per 'A' share and 0.25 per 'B' share, which are being paid in cash or scrip. The balance of the ordinary dividends will be paid in scrip. Holders of scrip dividends will have the option of receiving cash in place of part or all of such scrip dividends. Full details of the scrip dividend procedures will be given in a circular which will accompany the complete interim Report to be sent to shareholders on 8th September 1987.

Prospects Good levels of profitability are expected to continue within Swire Pacific Group and the property division during the second half of 1987. The results of the trading division are expected to be good but constrained in certain areas of the industry and the shipping and offshore services division will remain difficult. Prospects for the Group overall for the full year 1987 are good and the results for the second half year should be relatively close to those achieved in the first half. I expect that the final dividends to be recommended will be at least double the interim dividends.

Hong Kong, 28th August, 1987

H.M.P. Miles
Chairman

Swire Pacific Limited
The Swire Group
Swire House, Hong Kong.

This notice is issued in compliance with the requirements of the Council of The Stock Exchange.
It does not constitute an invitation to the public to subscribe for or purchase any securities.

CHESTERFIELD PROPERTIES PLC
(Registered in England under the Companies Act 1985—Number 400725)

Issue by way of placing and open offer to shareholders by
S. G. Warburg & Co. Ltd.

of

30,000,000 new 5.25 per cent. (net)
Convertible Cumulative Preference shares
of £1 each at 100p per share

ISSUE

| Authorised | Issued and fully paid |
|--------------|--|
| £ 30,000,000 | £ 5.25 per cent. (net) Convertible Cumulative Preference shares of £1 each |

The Council of The Stock Exchange has admitted the whole of the issued 5.25 per cent. (net) Convertible Cumulative Preference shares of £1 each to the Official List. Particulars of the shares are available in the Exetel Statistical Service and copies of the Listing Particulars may be obtained during usual business hours up to and including 7th September, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 17th September, 1987 from:

Chesterfield Properties PLC HSI Samuel Registrars Limited Quilter & Co Limited S. G. Warburg & Co Ltd.
38 Curzon Street 6 Greencoat Place 33 Wigmore Street 33 King William Street
London W1Y 8EY London SW1P 1PL London W1H 0BN London EC4R 9AS

3rd September, 1987

Company Notices

GOLD FIELDS GROUP

ASSOCIATES OF THE GROUP

UNITED KINGDOM CURRENCY EQUIVALENTS

In accordance with the standard conditions relating to the payment of the dividends declared by the aforementioned companies on 11 August 1987, payments from the office of the United Kingdom Representative will be made in United Kingdom currency at the rate of £13.3268 South Africa currency to the United Kingdom currency, this being the fixed available rate of exchange for remittances between the Republic of South Africa and the United Kingdom on 1 September 1987 as advised by the companies' South African bankers.

United Kingdom currency equivalents of the dividends are therefore as follows:

NAME OF COMPANY
(All companies are incorporated in the Republic of South Africa)
Gold Fields Properties Limited
(Registration No. U.D.1072780)

Gold Fields Properties Limited
(Registration No. 050482206)

Gold Fields Properties Limited
(Registration No. 050344003)

By order of the Boards
per pro CONSOLIDATED GOLD FIELDS PLC
London Secretaries
Mrs. G. M. A. Fletcher
United Kingdom Registrars
6 Greencoat Place
HSI Samuel Registrars Limited
London SW1P 1PL

London Office
51 Charles II Street,
St. James's Square,
London SW1Y 4AE
2 September 1987

OFFICE PROPERTY
The Financial Times proposes to publish this survey on
FRIDAY 18 SEPTEMBER 1987
For further information contact:
Jonathan Wallis on 01-236 2825

or your usual Financial Times representative

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

GRANVILLE SPONSORED SECURITIES

High Low Company Price Change div. (p) % P/E

205 133 Ass. Brit. Ind. Ordinary 203 7.3 3.6 12.4

206 145 Ass. Brit. Ind. CULS 203 10.0 4.8 —

40 34 Armagh & Rhodes 39 4.2 10.8 5.5

142 67 BBS Design Group (USA) 110rd 2.1 1.8 17.5

170 105 Bardon Group 170 2.7 1.4 26.1

182 95 Bray Technologies 182 4.7 2.6 14.6

284 130 CCL Group Ordinary 284 + 3 11.5 4.4 6.8

141 95 CCL Group 1p Conv. Pref. 141 18.7 11.1 —

171 136 Carborundum Ordinary 170 1.4 3.1 14.8

102 91 Carborundum 7.5p Pref. 102 10.7 10.5 —

130 87 George Blair 130rd 3.7 2.3 3.3

143 119 Iral Group 120 — — —

78 89 Jackson Group 78 + 1 3.4 4.4 8.6

445 321 James Burrough 445 18.2 4.1 10.1

97 88 James Burrough Spc Pref. 97 12.9 13.3 —

780 500 Multiplax NV (AmstE) 820 + 20 — — 20.8

650 351 Record Ridgeway Ordinary 650 1.4 — 11.1

86 83 Record Ridgeway 10p Pref. 86 14.1 16.4 —

91 69 Robert Jenkins 91 3.7 3.0 —

124 42 Scruttons 124rd — — —

220 141 Torday and Carlisle 220 6.6 3.0 10.7

42 32 Trevian Holdings 42 0.8 1.8 3.8

131 73 Unilock Holdings (SE) 107rd 2.8 2.6 19.7

221 115 Weiler Alexander 221rd 5.9 2.7 16.4

198 180 W.S. Yeates 198 + 1 17.4 8.9 18.6

176 99 West Yorks. Ind. Hsps. (USA) 122 2.5 4.2 14.0

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UK COMPANY NEWS

BICC expands in US with \$96m purchase of Cablec

BY STEVEN BUTLER

BOOSTED by its overseas expansion, CRH, formerly Cement - Roadstone Holdings, reported interim pre-tax profits up by 32 per cent. And directors said they expected the full-year results would show good growth on last year's record.

In the first half of 1987 the Irish-based construction materials group saw turnover rising to £123.5m (£29.1m), against £110.7m to £114.25m.

Earnings per share came out at 4.37p (3.76p) and the interim payment is being raised from 1.25p to 1.35p net.

Directors said that cash flow remained strong and with net debt of £15.5m, growing at the end of the period was about 35 per cent. "The thrust towards further expansion abroad continues at an accelerated pace," they added.

Trading profit was £17.8m (£14.1m) and interest charges were higher at £4.09m (£3.65m).

The pre-tax figure included a higher contribution from associates of £44.000.

The tax charge was £3.85m (£1.62m). After minorities this time of £16.000, preference dividends of £21.000 (£26.000) and £5.59m (£3.1m) for the ordinary dividend, £7.7m was taken to reserves, against £6.02m last time.

Profits in the US were ahead of last year, directors said. Operations in the country were affected by the energy-related recession but in the Pacific states the dividend is raised from 2.5p to 2.5p net — last year's total was 6.5p.

UK rentals rose from £26.4m to £28.3m, but overseas rentals were little changed at £8.8m compared with £8.6m. Sales of utilities were lower at £7.5m; merchandising sales were £28.8m (£8.1m) and sales of trading properties totalled £31.6m (£1.5m).

Tax for the period was higher at 27m (£8.7m). After a minority debit of £1m

(£300,000), profit attributable to shareholders was up from £17.2m to £20m. Stated earnings per 25p share improved from 6.8p to 7.4p.

The directors said the pre-tax figure included a currency profit of £2m. The 1987 earnings include the group's 52.2 per cent interest in Bredero Properties, acquired at the end of 1986.

comment As corporate names go, Slough Estates is not the most romantic moniker on the Stock Exchange and despite the company's impressive long-term growth record, it has failed to attract the whiz-kid image of

BICC has additional options to purchase shares at a price related to Cablec's performance, with between \$10m and \$54m payable the maximum based on annual profits of between \$14m and \$17m over the period 1990 to 1992.

If these profits are realised, BICC says the ratio of price to fully taxed earnings would be 14 or about 10 after taking into account tax losses to build.

This compares to BICC's historic price to earnings ratio of 23.

Lifting the stake to 90 per cent is important so that BICC can consolidate the company in order to take advantages of tax losses on earlier BICC operations in the US. BICC had failed in earlier efforts to build a US presence from scratch.

Sumitomo Electric Industries, will retain a four per cent stake in Cablec and would maintain technical and related sales and distribution agreements.

Mr Biggarn said a combination of the manufacturing

VG rises by 14% to £8.6m midway

VG Instruments, maker of scientific instruments, reported pre-tax profits in the first half of 1987 up by 14 per cent at £8.56m against £7.53m last time. The result was achieved on turnover up from £39m to £44.63m, a rise of 14 per cent.

Earnings per 10 share came out at 10.25p (9.

UK COMPANY NEWS

Ropner falls 8% to £2.55m halfway

A SHARP improvement in the garden products division helped Ropner to slow its interim profits fall with an 8 per cent drop compared with last year's 33 per cent slide.

The pre-tax figure fell from a restated £2.77m to £2.55m, with lower turnover of £26.1m (£32.22m) for the six months to June 30, 1987. Attributable profits rose from £1.26m to £1.14m and earnings per share climbed from 2.5p to 2p.

Garden products benefited from higher turnover and profit margins over a growing range of products for the home and export markets, directors said. Profits rose 94 per cent from £1.02m to £1.87m.

The volume of Ministry of Defence work at Airtech fell sharply as the Pumaigan contract neared completion and engineering profits fell from £1.9m to £572,000.

Insurance broking in the UK, which rose from £262,000 to £463,000, included £246,000 from the part sale of a trade investment. In the US the loss was reduced from £292,000 to £266,000 after the sale of the business. Brokerage expected in the second half should reduce the first half loss.

Property profits remained flat at £303,000 (£312,000) with the sale of only one property in the first half.

Increased income earned by Salmonpool on the spot market was more than offset by a weak dollar, said the directors, and saw shipping profits fall from £263,000 to £57,000.

Net interest payments fell from £1.24m to £1.01m following repayment of loans and lower interest rates. The rest of the greater part of the company's holdings in Cameron, Richard & Smith resulted in an extraordinary credit of £420,000.

The directors have declared an increased interim dividend of 3p (2.5p). Interim figures for 1986 were restated to include the result of Sinclair Radio Laboratories as a related company.

comment

The trouble with Ropner is that success in one subsidiary has invariably been offset by disaster in another—or so well demonstrated in yesterday's figures. After two dull years garden products showed a spectacular 84 per cent increase in profits, but this was counterbalanced by a 70 per cent decline in the engineering division. Airtech, the manufacturer of communications equipment, has not been able to find new contracts to replace its work on the now concluded Pumaigan project with Plessey. Unfortunately, Hozelock, the UK's leading purveyor of nozzles, sprinklers, etc, has had to weather competition from Nature in the form of an exceedingly wet summer, and it seems unlikely that the company's strong performance will be sustained in the second half. With the ordinary shares up 10 yesterday to 165p, the shares are trading at over 12 times earnings if Ropner makes 8m in the full year. High—but the prospective yield of 6 per cent is attractive.

Hillsdown's £42m beats forecasts by over £3m

BY NIKKI TAIT

Hillsdown Holdings, the acquisitive food and drink group, yesterday beat City expectations with first half figures more than doubled from £19.6m to £41.6m pre-tax—some £3m ahead of most analysts' estimates.

The company says that about half the increase at the pre-tax level comes from organic growth and the remainder from the impact of acquisitions. In terms of operating profits, the organic growth was about 38 per cent.

At the earnings level, the first half profit of £11.4m translates into a 38 per cent improvement up from 6.14p to 8.58p. Helped by a lower-than-expected share of £6.3m (15 per cent), which the company says is indicative of the full year figure. Sales during the six months to end-June were virtually double the previous year's figure at £1.32bn. The largest division in sales terms remains food processing and distribution—now boosted by the Clearwater fish processing businesses: turnover here rose from £159.2m to £289.7m and operating profits from £4.7m to £10m.

The fresh meat and bacon business saw a more modest property, meanwhile, showed larger-than-expected profits advance to £12.5m on sales of £196.2m (£154.6m). Property was particularly lumpy deals distort results from the poultry division were marred by the effect of competition on the animal feeds interests, but still managed to show a 21 per cent advance to £12.5m on sales of £196.2m (£154.6m). Hillsdown says there were no particularly lumpy deals distortions.

See Lex

Rugby in £36m cement sale

BY MIKE SMITH

Rugby Group, the cement and joinery group, is to sell its stake in the cement companies through which it first entered the US at the start of the

nil by the year-end. Proceeds would also be available for the company's expansion programme.

During the last three years Rugby has gradually reduced its reliance on cement, largely by building up its joinery and mill-work businesses in which it has invested more than £100m.

The latest acquisition, also announced yesterday, is of SDG, a wholesale distributor of mill-work products in Richmond, Virginia, for which it is paying \$1.5m cash.

Mr Teare said that, by selling RC, Rugby was withdrawing from a company where it had board room representation but no management control. "It was a bit of a dead end," he said.

"We like to manage our interests."

The three companies had, however, provided Rugby with useful experience in the US. "When we started in other areas we were able to move very quickly," said Mr Teare.

In 1986 Rugby made pre-tax profits £35.6m, up 62 per cent on the previous year. RC contributed £2.6m.

The acquisition by Rugby's US millwork subsidiary, Winter Distributing, of SDG continues the offshoot's expansion from its New England base into Washington, Maryland and Virginia.

Shares in Rugby closed at 268p, up 12p.

GKN in £8.3m purchase

BY STEVEN BUTLER

GKN, the automotive components and engineering company, is expanding its Australian industrial services operation with the £2.8m purchase of Macro Rental by its 65 per cent owned Australian subsidiary, GKN Kwikform Industries.

Macro is active in the hire of general plant, tradesmen's tools and "do it yourself" equipment, with sales of £2.9m and pre-tax profits of £1.1m in the year to the end of June 1987. It operates from seven sites in Sydney and Canberra.

The consideration is to be satisfied by a cash payment of £1.15m (£2.5m), and issue to the vendor of 800,000 new ordinary Kwikform shares, valued at 2.8m. Additional performance

Philip Harris to raise £1.6m for expansion

By Fiona Thompson

Philip Harris, the Staffordshire-based supplier of medical and educational supplies and equipment, is to raise £1.6m in a one-for-five rights issue. Up to 1.3m new ordinary shares will be issued at 13.8p each.

In addition, the company is making a one-for-one scrip issue. These scrip issue shares will be taken into account in the rights issue.

Directors plan to use the increased funds to strengthen and expand the group's market base. More acquisitions, following the successful purchase of Scientific Supplies last year, are planned.

Mr John Haller, chairman and managing director, said yesterday the company was looking for the right mixture of organic growth and acquisitions, which would be mainly of smaller

Stat-Plus up 52%

Stationery retailer Stat-Plus Group yesterday reported a 52 per cent rise from £1.15m to £1.73m in pre-tax profits for the half year to June 30 against a 35 per cent increase from £2.65m to £4.92m in turnover.

It is anticipated that sales in the second half will be maintained at the level achieved in the first six months, the directors said. The interim dividend goes up from an equivalent 6.57p to 7.75p from earnings of 5.1p (3.3p adjusted). Tax took £60,000 (£44,000). The consideration is to be satisfied by a cash payment of £1.15m (£2.5m), and issue to the vendor of 800,000 new ordinary Kwikform shares, valued at 2.8m. Additional performance

AMEV Worldwide

AMEV is an international insurance and financial services group based in the Netherlands. Its shares are quoted on the Amsterdam Stock Exchange and options on AMEV bearer certificates are traded on the European Options Exchange. Total assets exceed Dfl 26m.

AMEV operates in 13 countries: Belgium, Denmark, Eire, France, the Netherlands, Spain, Switzerland, the United Kingdom, Australia, New Zealand, Hong Kong, Singapore and the USA.

AMEV in the UK

AMEV (UK) offers a comprehensive range of financial services through its operating companies, Gresham Assurance Group and Bishopsgate Insurance.

Gresham is engaged in all aspects of life assurance, pensions, mortgages and unit trusts. Bishopsgate, together with its subsidiary Leaderhall Insurance, is a general insurance company operating in marine and non-marine business through the London market as well as in travel, motor and other personal insurances.

N.V. AMEV, Utrecht, The Netherlands

Wates City acquisitions as profits rise 12%

Wates City of London Properties reported interim pre-tax profits up by 12 per cent to £4.24m, against £3.83m and the acquisition of two City properties for a total of £40m cash.

The company said that the purchases represented important steps towards the completion of the company's land assembly programme in respect of two of its future developments at the City Plaza and 30 Cheapside.

The figures for the six months to the end of June 1987 were boosted by higher net interest received of £859,000 (£216,000), but did not have the benefit of last time's exceptional credit of £625,000 resulting from the issue of 25,000 warrants at 22.5p each. Net rental income rose from £1.58m to £4.11m.

Earnings per share were 2.2p (2.43p) and a maintained interim payment of 0.7p has been declared. The comparative earnings before the exceptional item were 2.06p. Operating profit, including management fees of £28,000 (£297,000), was £3.48m (2.04m).

NORTH WEST ENGLAND

The Financial Times proposes to publish this survey on

Friday, October 9, 1987

For a full editorial synopsis and details of available advertisement positions, please contact:

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPERSUN ALLIANCE
INSURANCE GROUP

INTERIM STATEMENT

The estimated results for the six months ended 30th June, 1987 are set out below with the comparative figures for 1986.

| | 6 months to 30th June 1987 (unaudited) | 6 months to 30th June 1986 (unaudited) | Year 1986 (audited) |
|--|--|--|------------------------|
| Premium Income | | | |
| General Insurance | 1,047.9 | 958.3 | 1,994.4 |
| Long-term Insurance | 393.7 | 305.6 | 704.5 |
| | 1,441.6 | 1,263.9 | 2,698.9 |
| General insurance underwriting loss | (30.2) | (73.0) | (78.3) |
| Long-term insurance profits | 14.1 | 11.5 | 27.3 |
| Investment and other income | 120.5 | 104.5 | 231.4 |
| PROFIT BEFORE TAXATION | 104.4 | 43.0 | 180.4 |
| Taxation | 29.8 | 9.9 | 43.3 |
| PROFIT AFTER TAXATION | 74.6 | 33.1 | 137.1 |
| Minority interests | 4.8 | 3.5 | 10.5 |
| PROFIT ATTRIBUTABLE TO SHAREHOLDERS | 69.8 | 29.6 | 126.6 |
| EARNINGS PER SHARE | 35.4p | 15.0p | 64.2p |

TERRITORIAL ANALYSIS OF GENERAL INSURANCE RESULTS

| | Premium income £m | Under- writing result £m | Premium income £m | Under- writing result £m | Premium income £m | Under- writing result £m |
|---------------------------------------|-------------------------|-----------------------------------|-------------------------|-----------------------------------|-------------------------|-----------------------------------|
| United Kingdom & Ireland | 573.5 | (27.7) | 498.5 | (35.8) | 1,001.8 | (16.1) |
| Europe | 138.5 | (8.9) | 122.8 | (12.5) | 257.4 | (25.7) |
| U.S.A. | 111.2 | 4.1 | 106.4 | (3.9) | 234.2 | (7.4) |
| Canada | 56.4 | 0.9 | 49.5 | (0.5) | 110.0 | 0.2 |
| Australia | 69.6 | (2.8) | 28.2 | (9.8) | 63.6 | (17.6) |
| Other overseas | 70.6 | 4.8 | 78.4 | (8.5) | 162.8 | (13.9) |
| Marine and Aviation (worldwide) | | | | | 164.6 | 2.2 |
| | 1,047.9 | (30.2) | 958.3 | (73.0) | 1,994.4 | (78.3) |

GENERAL INSURANCE UNDERWRITING RESULTS

Premium income increased by 9.4% in sterling terms; the underlying growth after allowing for currency fluctuations was 8.3%.

At Home a significant underlying improvement in results was largely offset by the impact of the exceptionally heavy winter weather claims in the first quarter which amounted to £74m. There was a small underwriting profit in the commercial sector and, following last year's increases in rates, a marked reduction in motor losses.

In Europe better results were achieved in most countries with the exception of Holland which again accounts for the major part of the underwriting losses.

The consequences of strong rate increases in the U.S.A. last year are now reflected in an underwriting profit with particular improvement in the liability and commercial property classes.

The improving trend has continued in Canada with fewer weather claims in the early part of the year.

In Australia there was a sharply reduced underwriting loss. More favourable weather experience and savings on reserves for claims from previous years were significant factors.

2nd September, 1987.

Elsewhere there have been encouraging developments with good results from a number of countries.

The Marine and Aviation accounts are both showing satisfactory profits with particularly good results from marine business in the U.S.A. and from the London market aviation account.

LONG-TERM INSURANCE

New business in the U.K. reached record levels. Annual premiums increased by 28%, with strong growth in mortgage business, and single premiums rose by 74%.

INVESTMENT INCOME

Investment income increased by 15.3%. The underlying growth, allowing for the effect of exchange movements, was 13.7%.

DIVIDEND

The Directors

Some highly respected figures in the city.

Ladbroke Interim Results
for the half year to 30th June 1987

| | £m | |
|-------------------------------------|--------|--------|
| Pre-tax profit | 55.2 | up 81% |
| Group turnover | 969.7 | up 24% |
| Profit attributable to shareholders | 54.4 | up 38% |
| Earnings per share | 11.17p | up 40% |
| Dividend per share | 6.05p | up 10% |

Pre-tax profit up by 81%. Profit before taxation for the first six months of 1987 was a record £55.2m, an 81% increase on the £30.5m reported for the same period in 1986.

Turnover increased to £970 million. Sales for the period were 24% higher, creating another record for the group.

Profit attributable to shareholders amounts to £54.4m. Including extraordinary profit of £19.7m (£20.2m), the profit attributable to shareholders, after providing for tax at 37% and minority interests, amounted to £54.4m (£39.3m). The extraordinary profit was achieved through the sale of peripheral interests at peak prices.

Good growth in earnings per share is being achieved. Earnings per share for the first six months of 1987 were 11.17p, an increase of 40%, after adjustment for the rights issue in April this year. The increase reflects strong organic earnings growth and the effective replacement of non-core activities which cumulatively were low first-half contributors.

The interim dividend is being increased by 10%. The interim dividend for 1987 is being raised to 6.05p per share and is payable on 13th November 1987 to shareholders registered on 16th October 1987.

Ladbroke's strategy for growth is proving highly successful. The group's core divisions, hotels, property, racing and retailing, operate major businesses in their respective industries; all are prospering in growth markets.

Investment in hotels has resulted in increased sales and margins. Ladbroke Hotels is fast establishing itself as a leading operator of 4-star hotels in London and the provinces. Occupancy and tariff levels are higher as a result of the investment which has been made to upgrade accommodation and public areas to luxury standards, and by ensuring services of high quality.

The current development programme of 1,000 additional bedrooms is being achieved through the building of new

hotels and extensions in locations where demand is consistently high.

Ladbroke's property businesses are all expanding. The property division, with its prime office, shopping and apartment developments, is expanding its operations in the USA and Europe. In the USA a further 1 million square feet of developments is planned by the end of 1988 to add to the 2 million square feet already completed or under construction.

In London, the division's major office properties are highly reveresional, in particular the developments at the Savoy, on Piccadilly and in Wigmore Street. The latest scheme is a 130,000 square foot development at Angel Gate, a few minutes from the City. The city centre shopping development in Birmingham has begun and the major retail scheme in the heart of Bristol will commence shortly.

The trading performance of the racing divisions continues to be outstanding. The group's retail betting business has enjoyed excellent trading in a first half which also saw credit betting produce outstanding results. In a highly competitive industry, the UK betting business maintains its pre-eminent position.

The new Satellite Information Service will be on stream in at least 400 Ladbroke shops by the end of this year.

Texas Homecare is benefiting from its strong position in a fast growing market. Sales at Texas have been consistently good throughout the period. The performance since its acquisition in April 1986 is due in large part to the strengthening of its management team, a continuing objective.

Texas, which is twice the size of the country's third largest DIY retailer, will have expanded its selling space to 5 million square feet by the end of the year and to more than 6 million square feet by the end of 1988.

The group thrives on its management strength in depth. Another very good year is in prospect.

Ladbroke Group PLC

The half year figures are unaudited. For a copy of the Interim Report please contact:

The Secretary, Ladbroke Group PLC, Chancery House, London NW10 2XE. Telephone: 01-459 8031.

GOLD RUSH

FINANCIAL TIMES BUSINESS INFORMATION

MONEY MANAGEMENT

25th Anniversary issue

This month Money Management celebrates its 25th year as the leading monthly magazine for professional financial advisers. To mark the occasion, the September issue of the magazine carries a special Silver Anniversary Silver Supplement with £25,000 of prizes to be won. Money Management is the leading monthly magazine for serious financial professionals published by the Financial Times. Our authoritative reporting has earned us the reputation as the financial 'bible' of professionals. Every month we have the facts and information to help you give the best advice every time.

In addition there is a competition to win £25,000 of prizes. Answer 12 questions relating to the financial services industry over the last 25 years correctly and you could be one of the lucky 25 people to win £1,000 worth of prizes.

Even if you don't win, your £2.75 cover price for Money Management will still have been well spent - on many in-depth articles and performance tables invaluable to the serious financial intermediary.

Ask your newsagent to order you a copy. For just £2.75 our Silver Anniversary could be the start of your Gold Rush.

UK COMPANY NEWS

Williams Holdings comes back with record £18m

BY CLAY HARRIS

Williams Holdings more than doubled pre-tax profits to a record £18.1m in a first half which saw the acquisitive industrial conglomerate bounce back from narrow defeat in its largest takeover bid, to secure the scarcely less ambitious purchase of Reed International's paint and DIY division.

Turnover doubled to £152.4m (£75.1m). At the trading level, profit more than trebled, as the 1986 pre-tax figure of £5.5m included an exceptional profit of nearly £3m on the sale of Williams' shares in McKechnie Brothers, an erstwhile takeover target.

Williams' shares in McKechnie bid for Norcross, another industrial holding company, accounted for most of £5.45m in extraordinary costs. A success-linked fee structure underpinned underwriting costs to £3.9m, against £12.3m if Williams had won and £7.4m if it had been undertaken on conventional terms.

The first half did not include any contribution from the former Reed units, which entered the group in mid-July. But Williams got the benefit of its Fairley Dupont and Ladd acquisitions, of which none was won in for the full 1986 period.

Fully diluted earnings per share before exceptional and extraordinary items rose to 23.5p (15.4p). Williams will increase the interim dividend to 8p (5p). It forecast a final of 12p (6p).

Williams' shares failed to hold all of early gains after the results were announced, and closed 5p higher at 82.7p. It

plans a two-for-one bonus issue to bring the price level closer to comparable shares.

• comment

Williams has not yet put a foot wrong—at least with any acquisition that actually went through—and it has begun to set itself apart from the litter of so-called mini-conglomerates created by the early 1980s shake-out of British engineering. Any purchase from a large acquisition should be temporary and will not bar smaller in-fills and add-ons to Fairley and Crown, for example. Success will seem even more polymorphous when new "Poly" prefixed products begin to emerge from a Polycell thoroughly pasted by Williams' hit-squad. Profits from the unit should double within a year. Now delivering steady increases in earnings per share, with dividends to match, Williams is set to breach £50m pre-tax for the full year, for a prospective p/e of just over 15. Looking ahead to 1988, the multiple drops to 13, considerably below its potential. In the short term the shares should get a psychological nudge from the bonus issue and from next week's major presentation to institutions.

The group had a one-for-three rights issue in June and has £2.1m for motor trade acquisitions and the purchase of more sites for used car sales. Investments this year have included £100,000 in a customer care programme for all employees, which is aimed at building customer trust and loyalty.

Fully diluted earnings per share were 17.23p, compared with 8.6p last year on the smaller number of shares.

Without the rights issue, the comparable earnings figure would have been 22.42p.

Parts and trucks help Quick to £1.55m

By Ian Hamilton Fazey, Northern Correspondent. H. and J. Quick Group, Britain's largest Ford-only franchise, has reported trebled interim pre-tax profits to £1.55m, against £506,000 last year. Turnover was £21.4m, compared with £10.1m last year.

Announcing a 1.75p interim dividend (0.75p), Mr Norman Quick, chairman, said that the 2.2 per cent return on sales was comparable to the performance of other volume motor retailers.

Quick, based in Manchester, has five car dealerships and two truck outlets. During the first six months of 1987 car sales had steady while the truck division, boosted by Ford's new Transit van, put on 11 per cent. Quickco, parts distributor, reported sales up by 20 per cent and profit up 15 per cent.

The group had a one-for-three rights issue in June and has £2.1m for motor trade acquisitions and the purchase of more sites for used car sales. Investments this year have included £100,000 in a customer care programme for all employees, which is aimed at building customer trust and loyalty.

Fully diluted earnings per share were 17.23p, compared with 8.6p last year on the smaller number of shares. Without the rights issue, the comparable earnings figure would have been 22.42p.

Sheldon Jones up

Sheldon Jones, animal feed manufacturer and supplier of crop products, produced a marginal improvement in pre-tax profits to £753,000.

Turnover rose from £15.1m to £15.3m for the year to May 31. Earnings per share rose from 9.7p to 9.9p. A final dividend of 3.5p makes 4.65p for the year.

The company has acquired Flaked Animal Ration Manufacturers (Somerset) of Keynsham, manufacturers of pet food, dog and cat foods, for £75,000.

Operating profit of £757,000 (£765,000) included £161,564 exceptional income from a property sale, and closure costs of £100,000 at Mertonford Mill, resulted in an extraordinary debit of £29,000 (nil).

Wm. Bedford ahead

William Bedford, USM—quoted antique dealer and restorer, lifted pre-tax profits by 38 per cent in the six months ended June 30. Although the comparable period benefited from the inclusion of £82,134 capital gains on investments, profits this time were £322,665 against £87,547.

The interim dividend is stepped up to 1.65p (1.5p), to be paid from earnings 2p ahead at 7.1p per 5p share.

The second half, not unusually for the trade, has started slowly, directors said. Tax took £183,000 (£135,000).

Black Arrow

Remarks by Black Arrow shareholders to Mr Arnold Edward, chairman, about the company's performance were made in the annual report and not at the annual meeting as reported in yesterday's edition. The annual meeting is scheduled for September 30.

NOTICE TO HOLDERS OF

THE DAIICHI INC.
(Kabushiki Kaisha Daiichi)

6 1/2% Convertible Bonds
Due 1994

Pursuant to Clause 7(4)(D) of the Trust Deed dated as of October 16, 1978 relating to the 6 1/2% Convertible Bonds Due 1994 (the "Bonds"), notice is hereby given as follows: Holders of the Bonds shall make a free distribution of shares of its Common Stock to shareholders of record as of August 31, 1987 in Japan (August 30 in London and elsewhere) in the amount of 0.17 new shares for each one share held.

2. Accordingly, the conversion price at which the Bonds may be converted into shares of Common Stock in Japan has been adjusted effective as of September 1, 1987, Japan Time, from Yen 845.00 per share of Common Stock to Yen 723.00 per share of Common Stock.

THE DAIICHI INC.
By The Stock of Japan
Trust Company
as Trustee

Dated: September 3, 1987

LIVES LIMITED
(incorporated with limited liability
in the Cayman Islands)
U.S. Subsidiary

Secured Floating Rate Notes due 1992
Interest Rate 7.5075% p.a. Interest
Period September 3, 1987 to March 3,
1988. Interest Payable per US\$100,000
Notes US\$22,500.00.

Secured Floating Rate Notes
By Citibank N.A., ICSTI Corp., Agent Bank

Rea Brothers profits down in first half

A NUMBER of factors continued to cause Rea Brothers to suffer a £733,000 setback to £5.36m in pre-tax profits for the first six months of 1987, compared to 1986.

Reduced net margins were also seen in the rental division.

Turnover for the period was down from £51.2m to £49.0m and the operating profit from £5.7m to £5.62m. Net interest payable was lower at £280,000 (£477,000). The tax charge was £1.91m (£2.11m) and minorities took £1,000 (£3,000 credit).

Stated earnings per share were 8.1p (8.3p) for the unchanged 4.5p interim dividend. The directors said the company was incurring substantial costs concerned with the expansion and development of new product ranges in the UK and US, while at the same time developing the systems and physical market presence of rental service centres across Western Europe.

• comment

Rea Brothers' management cannot be accused of short-termism. Having rejected a

Atlantic Computers agrees \$3m US distribution deal

Atlantic Computers, the computer leasing company, has agreed a tie-up with Wall Data Incorporated of the US which will give Atlantic the right to distribute Wall Data's communication products outside the US and Canada.

As part of the deal, Wall Data will acquire the manufacturing rights for Atlantic Network's Oracle voice/data product, as well as IBM compatible personal computers.

Atlantic Network will inject \$3m (£1.85m) into Wall Data over the next year and will be given the option of taking a 30 per cent stake in the company.

Further details of the deal were not available.

BOARD MEETINGS

FUTURE DATES

| | |
|-----------------------|---------|
| Interim— | Sept 22 |
| Bluebird Toys | Sept 22 |
| Computer People | Sept 22 |
| Davidson Parfitt | Sept 22 |
| Davidson Vans | Sept 22 |
| Kearlaid | Sept 22 |
| Lancaster | Sept 22 |
| Menzies (I.) | Sept 22 |
| Menzies (UK) Holdings | Sept 22 |
| Morrison Supermarkets | Sept 22 |
| Neil (James) | Sept 22 |
| New Darrien Oil | Sept 22 |
| Padlin and Peacock | Sept 22 |
| RTA | Sept 22 |
| Rockit & Colman | Sept 22 |
| Tronox Mines Malaysia | Sept 22 |
| Wilkes (James) | Sept 22 |

| | |
|-------------------------------------|--------|
| Finals— | Sept 4 |
| Canson (F.) | Sept 4 |
| Execution House | Sept 4 |
| FT Group | Sept 4 |
| Interim Express | Sept 4 |
| United Gold Mines, Winkleback Mines | Sept 4 |
| Zambia Copper Inv. | Sept 4 |

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TECHNOLOGY

Marijuana proves to be the solution for glaucoma sufferers

By Canute James in Jamaica

SUFFERERS from glaucoma, an ailment of the eye which can lead to blindness, will soon have a chance to obtain treatment based on a medicine derived from an unusual source. A decade of research in the Caribbean to find a treatment for the disease has resulted in the commercial marketing of a drug prepared from the marijuana plant.

The treatment is now being marketed in the Commonwealth Caribbean, following the start of commercial production last month by American Chemicals, a Jamaican company.

Richard Wells, American's general manager, says a major hospital in Britain, which he does not name, has asked for samples of the marijuana extract, and a request for approval of the drug from the US Food and Drug Administration will be made when the manufacturers are able to finance it.

Glaucoma, which cannot be cured, is brought on by high intraocular pressure which damages the optic nerve and leads to blindness if untreated, and is one of the leading causes of blindness in many parts of the developing world. The pressure is caused by a build up of liquids in the eyeball, and impaired vision is usually the first sign of the problem. It is traditionally treated by drugs which temporarily reduce intraocular pressure, or by eye surgery.

The research and identification of an active agent in marijuana which significantly lowers intraocular pressure was done by Professor Stanley West of Jamaica, head of the pharmacology department of the University of the West Indies, and Dr Albert Lockhart of St. Vincent, a former head of the ophthalmology department of the Kingston Public Hospital.

The treatment is applied as ophthalmic eye drops from bottles of five millilitres each. But the active ingredient of the marijuana derivative represents 0.1 per cent of the treatment.

"There is no danger of patients becoming addicted to marijuana by using this treatment," explains Wells. "The narcotic component of the marijuana is taken out altogether, and one advantage of this treatment is that it is not absorbed into the bloodstream."

The development of the treatment from marijuana was based on a long held belief in Jamaican folk medicine that marijuanna, extensively and illegally cultivated and used on the island, has valuable medicinal properties not admitted by modern science.

One persistent claim has been that people who use marijuana rarely need to wear spectacles. Despite legal sanctions, backed by scientific research, which indicate that the drug is generally bad for health, there are those that hold the view that there is something in marijuana that is good for the eyes.



Ferrets at play in the MoD

David Fishlock examines a route into UK defence research

COMPANIES searching for new products, but with insufficient research and development (R and D) facilities, may be able to get help from the UK's Ministry of Defence.

As payers of corporate taxes, companies contribute to the ministry's £2bn-a-year R and D programme. The innovative output of its 23,000 scientific staff includes products or processes with commercial potential - and there is a way to gain access to them.

The brokerage which companies can brief to ferret for them is called Defence Technology Enterprises. Backed by eight City institutions, it has staff inside four of the six MoD research centres. DTE "ferrets" liaise with Government scientists in trying to identify and separate out ideas with potential beyond the ministry's needs.

Barclays Bank, BASE International, British Technology Group, Citicorp Venture Capital, Electra Investment Trust, Lazard's, the merchant bank, the Prudential insurance group and bankers Robert Fleming are the eight shareholders. And DTE has recruited more than 200 associate members: companies paying £1,000 a year - less if their turnover is under £250m - for a window on about half of Britain's publicly funded R and D.

The researchers were also hampered by a lack of technical and financial support. They were eventually allowed to obtain quantities of marijuana under the supervision of the police.

"The raw material which we use in our production process is obtained under similar controlled conditions from the Ministry of National Security," says Wells.

Rabbits and dogs were used to test the treatment after the first extracts from marijuana were produced in 1976. Their intraocular pressure was measured and compared before and after applications of the treatment. When they showed no ill effects from the use of the eye drops made from marijuana, tests were done on humans, and the treatment proved successful.

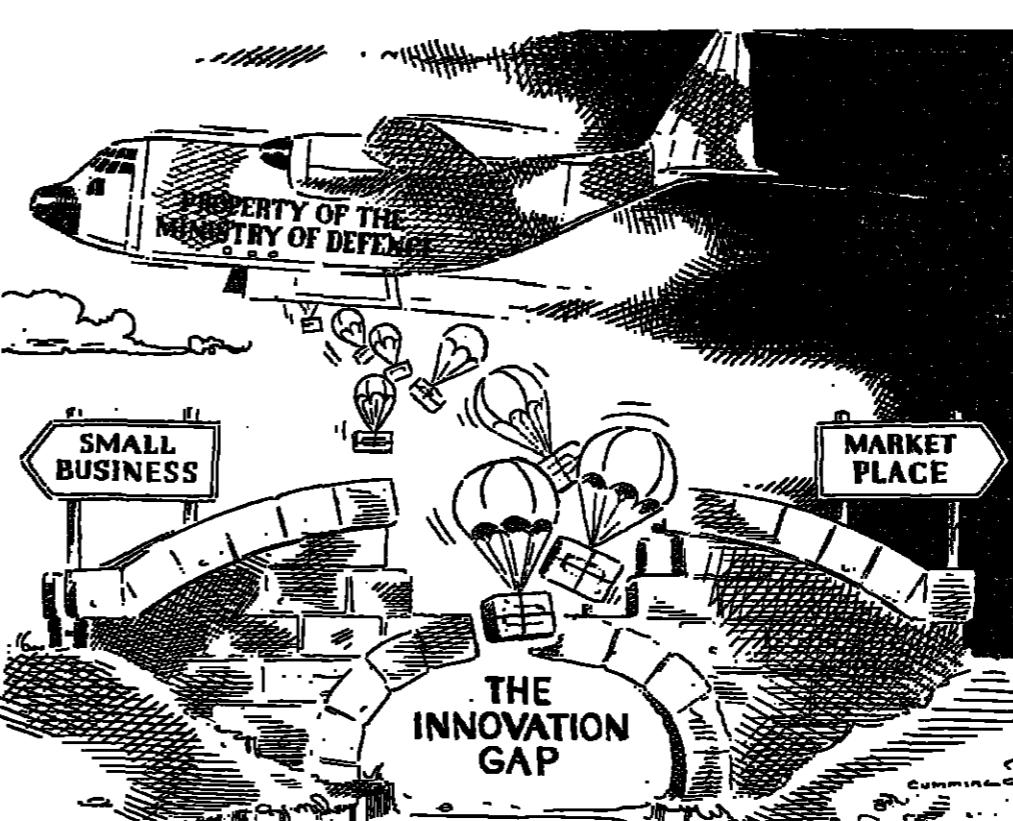
The formula is a closely guarded scientific and commercial secret. "It is protected under patent," reports Wells.

As word of the success of the research spread through the medical community, unsuccessful efforts were made by drug companies to purchase the formula for the treatment. And the work of the two Caribbean researchers is likely to increase interest in other possible medicinal qualities of marijuana.

With the success of efforts to find a treatment for glaucoma, there are already suggestions within medical circles in the Caribbean that the marijuana plant could eventually provide the basis for an even more important development - a cure for cancer. There are also indications that extracts from the plant can be used to treat terminal cases of cancer.

Jamaican folk medicine, vindicated by the breakthrough in the treatment of glaucoma, also holds that tea made from the marijuana plant can cure asthma, flu and diarrhoea.

The products do not come



ready-made, he says. "There is always a gap." His job is to find partners with cash and patience, who are willing to try to build a bridge to the market.

The eight shareholders, who have put up cash for DTE as an unsecured loan, are looking for an investment opportunity of the order of £1m or more. They have contemplated options, but have yet to take the plunge, says Burrell.

So far the ferrets have mostly found potential products which can be made more saleable with relatively modest spending.

About 25 ideas have gained financial backing from companies. Each commitment averages only a few tens of thousands of pounds, explains Herdan.

Liabilities have been negotiated for, among other things, laser-based instruments, surveillance technology and chemicals.

That the way has been cleared for the ferrets - both the MoD and the Government want to see defence technology more widely used - the problems are more of finding the right kind of partners and identifying enough "market pull".

Bernard Herdan, DTE's managing director, accepts that there was too much initial worry about access to the core of the business when technology transfer and licensing.

The products do not come

About 70 per cent of the licensees are medium or small manufacturers, including ones started up, and many have no R and D of their own.

For half-cooked ideas, DTE can either try to persuade the MoD scientists to do the extra work or place it with an associated contract R and D laboratory - Fulmer and Frazer-Nash are among its associate members. In two cases, it has an option to take equity in the business if further R and D is successful.

Several companies have asked DTE to meet more specific requirements. Through the ferrets, it can mount a directed search and then manage whatever additional R and D is needed. It has a staff of about 20 and a larger corps of freelance consultants under contract, who work for a percentage of the revenue.

This summer it negotiated its first joint venture, with Real Time Consultants, a computer software company in Luton, Bedfordshire. For the first time, it is committing itself to the search for civil uses for powerful software developed at the Royal Signals and Radar Establishment

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COMMODITIES AND AGRICULTURE

Harvest gloom in Argentina

By TIM COONE IN BUENOS AIRES

ARGENTINA'S private sector grain analysts are taking a much more gloomy view than their Government of the country's 1987-88 harvest prospects. While agreeing that substantial increases are on the cards for oilseeds crops they expect production of wheat and coarse grains for animal feed to continue the recent slide.

Latest estimates by Carap, a leading farmer's association in the main grain-growing regions of Buenos Aires and La Pampa provinces, contrast sharply with upbeat estimates made earlier this week by the Agriculture Ministry, which predicted a substantial increase in all plantings this season.

"On the basis of seed sales total plantings of cereals and oilseeds can be expected to increase by between 10 and 15 per cent this year," said a Ministry official. He added that wheat sowings had grown by 2 per cent to 5.1m hectares.

Carap estimates, however, that while areas sown to soya and sunflower should increase by 10 and 20 per cent respectively this season, wheat plantings are down by between three and 5 per cent and maize plantings by between 10 and 15 per cent. It expects sorghum plantings to remain at the depressed 1986-87 level of 1.1m hectares.

According to Mr. Marcelo Fielder, a director of Carap, "unless there is an exceptional crop this year, total grain output will be around 9m tons." On the same basis maize production can be expected to fall to between 10m and 11m tons. Mr. Fielder said that wheat plantings were almost complete, apart from 200,000 hectares in the south which have been delayed by damp weather, while the 15 per cent taxes on sunflower and soya beans are to be reduced to 10 per cent and 11 per cent respectively. Also to be eliminated are the export taxes on sunflower seed oil (6 per cent) and soya bean oil (3 per cent). Farmers are sceptical, however.

So July's announcement by

the Government that export taxes are to be substantially reduced, in many cases to zero, seems to have come too late to make a substantial impact on the coming year's grain output.

Export taxes on wheat (5 per cent) and maize and sorghum (both 15 per cent) are to be eliminated altogether, while the 15 per cent taxes on sunflower and soya beans are to be reduced to 10 per cent and 11 per cent respectively. Also to be eliminated are the export taxes on sunflower seed oil (6 per cent) and soya bean oil (3 per cent).

LME prices supplied by Amalgamated Metal Trading.

LONDON MARKETS

ALUMINIUM PRICES continued to slide on the London Metal Exchange yesterday with the cash standard grade quotation adding \$16.50 to Tuesday's \$40 fall at \$644.50 a tonne, despite rallying during the afternoon as speculators who had sold earlier covered their short positions. Demand for the rally was based on charter factors but added that a substantial self-off could emerge if a support point, a little way below the market's present level, was breached. Zinc prices also continued under pressure, particularly in sympathy with aluminium and partly on sterling's firmness against the dollar.

The same factors helped to maintain the downward trend in lead prices, which also continued to be affected by the settlement at the weekend of the long-running Comincio strike in British Columbia. Meanwhile the cocoa market was depressed by pessimism ahead of the International Cocoa Agreement talk's outcome. The pact, butler stock price supports were lifted.

LME prices supplied by Amalgamated Metal Trading.

ALUMINIUM

50.7% Unofficial + or - 5 per tonne

Cash 1042.5 -15.5 1042.5

3 months 1042.5 -19 1042.5

Official closing (am): Cash 1040.50/10

(1,040.50), three months 1,040.50/10

Final Karb: 1,040.50. Ring Turnover: over 800 tons.

50.5% Unofficial + or - 5 per tonne

Cash 1042.5 -15.5 1042.5

3 months 1042.5 -19 1042.5

Official closing (am): Cash 1,040.50/10

(1,040.50), three months 1,040.50/10

Final Karb: 1,040.50. Ring Turnover: 38,475 tonnes.

50.5% Unofficial + or - 5 per tonne

Cash 1042.5 -15.5 1042.5

3 months 1042.5 -19 1042.5

Official closing (am): Cash 1,041.15

(1,041.15), three months 1,040.50/10

Final Karb: 1,040.50. Ring Turnover: 20,420 tonnes.

50.5% Unofficial + or - 5 per tonne

Cash 1042.5 -15.5 1042.5

3 months 1042.5 -19 1042.5

Official closing (am): Cash 1,041.15

(1,041.15), three months 1,040.50/10

Final Karb: 1,040.50. Ring Turnover: 20,420 tonnes.

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WORLD MARKETS

FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

| NATIONAL AND REGIONAL MARKETS | | WEDNESDAY SEPTEMBER 2 1987 | | | | TUESDAY SEPTEMBER 1 1987 | | | | DOLLAR INDEX | | | |
|-------------------------------|--------|----------------------------|----------------|----------------------|----------------------|--------------------------|------------------|----------------------|----------------------|--------------|----------|-------------------|--|
| | | US Dollar Index | Day's Change % | Pound Sterling Index | Local Currency Index | Gross Div. Yield | US. Dollar Index | Pound Sterling Index | Local Currency Index | 1987 High | 1987 Low | Year Ago (approx) | |
| Australia (93) | 166.15 | +1.5 | 149.45 | 152.49 | 2.40 | 143.61 | 147.91 | 151.59 | 164.15 | 93.02 | 71.69 | 97.00 | |
| Austria (16) | 97.88 | +0.8 | 97.95 | 97.92 | 1.24 | 97.21 | 97.79 | 97.41 | 101.62 | 93.55 | 91.35 | 91.17 | |
| Belgium (49) | 133.22 | +0.2 | 130.70 | 123.85 | 3.81 | 122.90 | 120.15 | 124.22 | 134.89 | 96.19 | 91.17 | 91.17 | |
| Canada (129) | 122.55 | +0.1 | 122.45 | 130.88 | 2.27 | 123.71 | 124.49 | 131.32 | 141.78 | 100.00 | 99.73 | 99.73 | |
| Denmark (37) | 122.55 | +0.3 | 110.11 | 115.67 | 2.41 | 122.88 | 111.09 | 114.58 | 124.21 | 98.18 | 94.36 | 94.36 | |
| Finland (12) | 116.53 | +0.0 | 102.91 | 108.42 | 2.59 | 114.50 | 108.51 | 112.82 | 121.28 | 98.39 | 99.21 | 99.21 | |
| France (122) | 104.72 | -0.2 | 94.10 | 98.16 | 1.92 | 104.93 | 94.86 | 104.93 | 109.43 | 84.00 | 97.54 | 97.54 | |
| West Germany (92) | 146.97 | -0.1 | 131.97 | 147.20 | 2.38 | 147.06 | 132.95 | 147.40 | 147.06 | 96.89 | 76.18 | 84.23 | |
| Hong Kong (45) | 144.14 | +0.6 | 129.51 | 137.57 | 3.24 | 143.31 | 129.51 | 137.46 | 145.41 | 99.50 | 98.23 | 98.23 | |
| Ireland (14) | 89.30 | +0.0 | 80.24 | 87.10 | 2.08 | 89.20 | 80.07 | 87.10 | 89.20 | 84.20 | 77.12 | 77.12 | |
| Italy (76) | 151.91 | -0.1 | 146.49 | 152.47 | 1.09 | 150.28 | 147.49 | 151.27 | 161.26 | 100.00 | 99.56 | 99.56 | |
| Malaysia (36) | 120.05 | +0.7 | 112.02 | 126.26 | 2.22 | 121.70 | 115.40 | 126.34 | 131.54 | 98.24 | 94.85 | 94.85 | |
| Mexico (13) | 127.20 | +0.2 | 123.54 | 107.97 | 0.49 | 127.08 | 123.01 | 107.97 | 127.20 | 99.72 | 61.77 | 61.77 | |
| Norway (37) | 128.12 | -1.0 | 115.12 | 118.71 | 3.76 | 129.44 | 117.02 | 120.64 | 131.41 | 99.65 | 101.75 | 101.75 | |
| New Zealand (24) | 126.28 | +1.3 | 113.47 | 108.79 | 2.71 | 124.69 | 112.72 | 108.59 | 126.28 | 83.92 | 72.25 | 72.25 | |
| Norway (24) | 175.24 | +0.7 | 157.46 | 157.34 | 1.72 | 174.00 | 157.30 | 157.29 | 175.24 | 100.00 | 108.42 | 108.42 | |
| Singapore (27) | 167.57 | +1.5 | 131.57 | 147.20 | 3.24 | 165.10 | 149.25 | 147.20 | 174.25 | 99.25 | 91.80 | 91.80 | |
| South Africa (61) | 184.37 | +1.2 | 175.45 | 184.37 | 1.02 | 184.37 | 175.45 | 175.45 | 184.37 | 100.00 | 97.17 | 97.17 | |
| Spain (43) | 120.05 | +0.5 | 114.84 | 147.44 | 2.47 | 120.05 | 125.44 | 144.36 | 147.45 | 100.00 | 100.99 | 100.99 | |
| Sweden (43) | 128.05 | +0.6 | 115.05 | 120.32 | 1.92 | 127.30 | 113.08 | 120.10 | 130.84 | 98.85 | 96.10 | 96.10 | |
| United Kingdom (333) | 151.94 | -0.2 | 136.52 | 136.52 | 2.79 | 152.50 | 137.68 | 137.68 | 148.82 | 100.00 | 101.56 | 101.56 | |
| USA (589) | 131.42 | -0.6 | 131.88 | 131.42 | 2.79 | 132.14 | 119.45 | 131.42 | 137.42 | 100.00 | 104.30 | 104.30 | |
| The World Index (2405) | 138.30 | -0.2 | 124.26 | 130.20 | 1.95 | 138.62 | 125.31 | 130.98 | 139.73 | 100.00 | 100.59 | 100.59 | |

Base values: Dec 31, 1986 = 100
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Market was closed for Pacific Holiday September 1.

EUROPEAN OPTIONS EXCHANGE

| Series | Nov 87 | | Feb 88 | | May 88 | | Stock |
|----------|--------|------|--------|------|--------|-------|----------|
| | Vol. | Last | Vol. | Last | Vol. | Last | |
| GOLD C | 5440 | 36 | 12,028 | 32 | 12 | 44.50 | 564.90 |
| GOLD C | 5480 | 49 | 9,510 | 32 | 40 | 23 | — |
| GOLD C | 5520 | 52 | 10,000 | 32 | 41 | 23 | — |
| GOLD P | 5370 | 50 | 0.50 | — | — | — | — |
| GOLD P | 5420 | 50 | 20 | 9.50 | 20 | 9.50 | — |
| SILVER C | 5700 | — | — | — | — | — | — |
| SILVER C | 5100 | — | — | — | — | — | — |
| SILVER P | 5750 | — | — | — | — | — | — |
| SILVER P | 5150 | — | — | — | — | — | — |
| SFT C | FL190 | 200 | 13.50 | — | — | — | FL203.35 |
| SFT C | FL195 | 17 | 9.00 | — | — | — | — |
| SFT C | FL200 | 17 | 9.00 | — | — | — | — |
| SFT C | FL205 | 51 | 2.50 | — | — | — | — |
| SFT C | FL210 | 16 | 9.50 | 1 | 10.70 | — | — |
| SFT C | FL215 | — | — | — | — | — | — |
| SFT C | FL220 | — | — | — | — | — | — |
| SFT C | FL225 | — | — | — | — | — | — |
| SFT C | FL230 | — | — | — | — | — | — |
| SFT C | FL235 | — | — | — | — | — | — |
| SFT C | FL240 | — | — | — | — | — | — |
| SFT C | FL245 | — | — | — | — | — | — |
| SFT C | FL250 | — | — | — | — | — | — |
| SFT C | FL255 | — | — | — | — | — | — |
| SFT C | FL260 | — | — | — | — | — | — |
| SFT C | FL265 | — | — | — | — | — | — |
| SFT C | FL270 | — | — | — | — | — | — |
| SFT C | FL275 | — | — | — | — | — | — |
| SFT C | FL280 | — | — | — | — | — | — |
| SFT C | FL285 | — | — | — | — | — | — |
| SFT C | FL290 | — | — | — | — | — | — |
| SFT C | FL295 | — | — | — | — | — | — |
| SFT C | FL300 | — | — | — | — | — | — |
| SFT C | FL305 | — | — | — | — | — | — |
| SFT C | FL310 | — | — | — | — | — | — |
| SFT C | FL315 | — | — | — | — | — | — |
| SFT C | FL320 | — | — | — | — | — | — |
| SFT C | FL325 | — | — | — | — | — | — |
| SFT C | FL330 | — | — | — | — | — | — |
| SFT C | FL335 | — | — | — | — | — | — |
| SFT C | FL340 | — | — | — | — | — | — |
| SFT C | FL345 | — | — | — | — | — | — |
| SFT C | FL350 | — | — | — | — | — | — |
| SFT C | FL355 | — | — | — | — | — | — |
| SFT C | FL360 | — | — | — | — | — | — |
| SFT C | FL365 | — | — | — | — | — | — |
| SFT C | FL370 | — | — | — | — | — | — |
| SFT C | FL375 | — | — | — | — | — | — |
| SFT C | FL380 | — | — | — | — | — | — |
| SFT C | FL385 | — | — | — | — | — | — |
| SFT C | FL390 | — | — | — | — | — | — |
| SFT C | FL395 | — | — | — | — | — | — |
| S | | | | | | | |

UNIT TRUST INFORMATION SERVICE

UNIT TRUST INFORMATION SERVICE

LONDON STOCK EXCHANGE

Chancellor's comments lift bonds but equities slip on overseas influences

| Account Dealing Dates | | Last Account | |
|---|---------|--------------|---------|
| Option | Deals | Deals | Day |
| First Declarer | | | |
| Deals | | | |
| Aug 24 | Sept 10 | Sept 11 | Sept 21 |
| Sept 14 | Sept 24 | Sept 25 | Oct 5 |
| Sept 28 | Oct 8 | Oct 9 | Oct 19 |
| • New time dealing may take place from 9.00 am two business days earlier. | | | |

UK security markets moved in sharp contrast yesterday. Government bonds were reviewed as short-term interest rates fell back from the recent high levels, which had provoked fears of still higher base rates, but leading shares finished the session lower.

Illustrating the diverse trends, the FT Government Securities index rose 0.68 to 25.66 while the FTSE 100 share index fell 2.3 to 2249.5. Both main investment areas had languished initially but the Gilde-edged sector, along with other financial markets, received a tonic through remarks made by the Chancellor of the Exchequer. He said in an afternoon radio interview that last month's one percentage point rise in base rates to 10 per cent was sufficient and had been vindicated by subsequent news of the economy.

In many sectors, the key three-month interbank rate dropped to 10.4 per cent, sterling retained its strength and the bullion theme immediately pervaded Gilf futures, which in turn drove the cash market higher. The authorities were soonable to reactivate the short tap, Treasury 9 per cent 1981, selling 500 at 92.24—effectively a 4-point cut on the last operating price. The offer was withdrawn.

Inter-market dealing was again considerable as traders covered short book positions but domestic retail interest also improved on recent levels, although investors were operating on both the buying and selling tack. Prices eventually eased from the best, this coinciding with a fall in activity, and later in the session the gains were more markedly reduced. However, the average yield on the longest-dated stock slipped to 10.40 on 10-year Gilts, though the spread to 10-year UK official reserves was deemed of little importance.

Leading shares successfully negotiated Wall Street's eleventh hour plunge on Tuesday only to fall prey to Japanese influences. Reports, later confirmed, that chemicals manufacturer Tateho has suffered heavy losses in Japanese bond futures, bringing the group's demise, directed attention to the recent shift downwards in the Tokyo market.

Many groups, both financial and industrial, were trading lower.

Only 17 months after the launch of the group at £180m, the offer was withdrawn.

Since then, the company's three-month interbank rate dropped to 10.4 per cent, sterling

rose when Wall Street resumed on a weak note and, although New York rallied later, London was not impressed.

BAT Industries, which has interests ranging from tobacco to financial services, rose strongly before closing only 3 up on balance at 652p on interim figures well above market expectations. Some 6.6m shares changed hands.

Profits of £288m easily exceeded best market estimates and justified Kleinwort Grievson's recent strong "buy" recommendation.

Early last month sector analyst Paul Burke advised clients that the shares were undervalued and due for a re-rating.

Since then market sentiment in BAT has been helped by favourable product liability rulings to the US tobacco industry.

Rugby Portland Cement provided the building sector's outstanding movement, rising 12.4 to 265p on the announcement that the company had secured a 10-year late.

EC Composites Incorporated for 85.7m; EC is the holding company of River Cementation, Hercules Cement, and Sigma Mountain Cement, which operate cement plants in Missouri, Pennsylvania and Tennessee. The proceeds of the disposal will be used in Rugby's ongoing expansion programme and reduce borrowings.

Ladbrokes was under selling pressure and fell 2 to 450p following the news that the company's intention to acquire both the Del Mar racetrack and the Del Mar racetrack could prove a big initial drain on resources.

Only 17 months after going public, film and lighting group Lee International intends a return to private ownership. The move follows the acquisition of US camera manufacturer Panavision for \$100m (£61m). Lee is forming a new company, Westview Communications, which will make a recommerce offer to acquire the share capital of Lee; the offer may be about to sell his near 15 per cent stake in the bank to a possible predator.

Merchant banks showed Morgan

Grenfell 13 lower at 523p ahead of today's interim figures—BZW are going for 241m pre-tax and Savory £35m to 243m. Peel Holdings' acquisition of a 3.9 per cent stake in Leopold Joseph jump 15 to 150p. An erratic session in the clearing banks saw the big four both with minor falls despite the reported 380m by Barclays to 4 to 56p—but Standard Chartered moved up 7 to 812p following rumours that Sir Yeo Kong Pao may be about to sell his near 15 per cent stake in the bank to a possible predator.

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

| 12 Month | High | Low | Stock | Div. | Yld. | Per | 12 Month | High | Low | Stock | Div. | Yld. | Per | 12 Month | High | Low | Stock | Div. | Yld. | Per | 12 Month | High | Low | Stock | Div. | Yld. | Per | 12 Month | High | Low | Stock | Div. | Yld. | Per |
|----------|------|-------|-------|------|------|----------|----------|------|-------|-------|------|------|----------|----------|------|-------|-------|------|------|----------|----------|------|-------|-------|------|------|----------|----------|------|-------|-------|------|------|-----|
| High | Low | Stock | Div. | Yld. | Per | 12 Month | High | Low | Stock | Div. | Yld. | Per | 12 Month | High | Low | Stock | Div. | Yld. | Per | 12 Month | High | Low | Stock | Div. | Yld. | Per | 12 Month | High | Low | Stock | Div. | Yld. | Per | |
| 575 | 225 | AAR | 3 | 1.42 | 24 | 572 | 352 | 312 | SAIC | 1.28 | 5.1 | 21 | 325 | 61 | 24 | 561 | 44 | 2.00 | 45.0 | 9.2 | 2120 | 482 | 482 | 561 | 17 | 2.1 | 21 | 520 | 62 | 100 | 100 | 5.64 | 5.64 | |
| 221 | 105 | ABAC | 3 | 1.25 | 10 | 651 | 521 | 421 | SAIC | 1.28 | 5.1 | 21 | 325 | 61 | 24 | 561 | 44 | 2.00 | 45.0 | 9.2 | 2120 | 482 | 482 | 561 | 17 | 2.1 | 21 | 520 | 62 | 100 | 100 | 5.64 | 5.64 | |
| 141 | 85 | ABG | 5 | 1.15 | 10 | 651 | 521 | 421 | SAIC | 1.28 | 5.1 | 21 | 325 | 61 | 24 | 561 | 44 | 2.00 | 45.0 | 9.2 | 2120 | 482 | 482 | 561 | 17 | 2.1 | 21 | 520 | 62 | 100 | 100 | 5.64 | 5.64 | |
| 104 | 63 | AMCA | 3 | 2 | 10 | 520 | 312 | 212 | SAIC | 1.28 | 5.1 | 21 | 325 | 61 | 24 | 561 | 44 | 2.00 | 45.0 | 9.2 | 2120 | 482 | 482 | 561 | 17 | 2.1 | 21 | 520 | 62 | 100 | 100 | 5.64 | 5.64 | |
| 65 | 47 | AMC | 1 | 1 | 10 | 520 | 312 | 212 | SAIC | 1.28 | 5.1 | 21 | 325 | 61 | 24 | 561 | 44 | 2.00 | 45.0 | 9.2 | 2120 | 482 | 482 | 561 | 17 | 2.1 | 21 | 520 | 62 | 100 | 100 | 5.64 | 5.64 | |
| 502 | 304 | AMG | 2 | 12 | 12 | 125 | 73 | 52 | SAIC | 1.28 | 5.1 | 21 | 325 | 61 | 24 | 561 | 44 | 2.00 | 45.0 | 9.2 | 2120 | 482 | 482 | 561 | 17 | 2.1 | 21 | 520 | 62 | 100 | 100 | 5.64 | 5.64 | |
| 121 | 81 | AMG | 2 | 12 | 12 | 125 | 73 | 52 | SAIC | 1.28 | 5.1 | 21 | 325 | 61 | 24 | 561 | 44 | 2.00 | 45.0 | 9.2 | 2120 | 482 | 482 | 561 | 17 | 2.1 | 21 | 520 | 62 | 100 | 100 | 5.64 | 5.64 | |
| 84 | 54 | AMR | 5 | 11 | 10 | 520 | 312 | 212 | SAIC | 1.28 | 5.1 | 21 | 325 | 61 | 24 | 561 | 44 | 2.00 | 45.0 | 9.2 | 2120 | 482 | 482 | 561 | 17 | 2.1 | 21 | 520 | 62 | 100 | 100 | 5.64 | 5.64 | |
| 21 | 13 | AMT | 1 | 1 | 10 | 520 | 312 | 212 | SAIC | 1.28 | 5.1 | 21 | 325 | 61 | 24 | 561 | 44 | 2.00 | 45.0 | 9.2 | 2120 | 482 | 482 | 561 | 17 | 2.1 | 21 | 520 | 62 | 100 | 100 | 5.64 | 5.64 | |
| 121 | 73 | AMT | 1 | 1 | 10 | 520 | 312 | 212 | SAIC | 1.28 | 5.1 | 21 | 325 | 61 | 24 | 561 | 44 | 2.00 | 45.0 | 9.2 | 2120 | 482 | 482 | 561 | 17 | 2.1 | 21 | 520 | 62 | 100 | 100 | 5.64 | 5.64 | |
| 121 | 73 | AMT | 1 | 1 | 10 | 520 | 312 | 212 | SAIC | 1.28 | 5.1 | 21 | 325 | 61 | 24 | 561 | 44 | 2.00 | 45.0 | 9.2 | 2120 | 482 | 482 | 561 | 17 | 2.1 | 21 | 520 | 62 | 100 | 100 | 5.64 | 5.64 | |
| 121 | 73 | AMT | 1 | 1 | 10 | 520 | 312 | 212 | SAIC | 1.28 | 5.1 | 21 | 325 | 61 | 24 | 561 | 44 | 2.00 | 45.0 | 9.2 | 2120 | 482 | 482 | 561 | 17 | 2.1 | 21 | 520 | 62 | 100 | 100 | 5.64 | 5.64 | |
| 121 | 73 | AMT | 1 | 1 | 10 | 520 | 312 | 212 | SAIC | 1.28 | 5.1 | 21 | 325 | 61 | 24 | 561 | 44 | 2.00 | 45.0 | 9.2 | 2120 | 482 | 482 | 561 | 17 | 2.1 | 21 | 520 | 62 | 100 | 100 | 5.64 | 5.64 | |
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| 121 | 73 | AMT | 1 | 1 | 10 | 5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

FINANCIAL TIMES

WORLD STOCK MARKETS

Downturn takes hold as jitters hit bond trading

WALL STREET

THE DOWNWARD correction on Wall Street, begun with a vengeance in the final hour of Tuesday's trading, was slowed but not halted yesterday as an early rally failed to gain support, writes Gordon Cramb in New York.

The Dow Jones industrial average closed 8.93 lower at 2,602.04, extending a 5.18 loss the previous session. Declines led advances on the big board by 1210 to 422 as the NYSE composite index fell 1.09 to 180.12.

A loss of confidence in the bond market was a big depressant all round, amid persistent pressure on the dollar. Fears were aired that the Federal Reserve might act to settle the currency by boosting the discount rate, and some analysts pointed out that debt traders had brought prices down so far that such a move was already being reflected.

Few wished yet to be authors of any obituary for the five-year bull market, though Ms Hilde Zagorski at Prudential-Bache identified the credit market as "the operating factor" on equities yesterday. The mood was defensive, but she said she remained convinced that "this is just another shake-out... there may be another few days of correction, but then we expect the market to go to new highs."

Technology stocks showed some resilience, although IBM moved 5% lower at \$162.50. Digital Equipment, currently an analysts' darling, advanced \$2% to \$187.75 after being pulled \$4 lower in Tuesday's melee. Hewlett-Packard was \$2 better at \$85.

The counterpart to this was Gray Research, which plunged 57% to \$103.40. It announced that Mr Steve Chen, one of its key designers, was to leave, taking with him the company's now aborted project to build its most advanced supercomputer yet.

AT&T, heading the active stocks, put on 5% to \$334 after announcing new desktop and midrange products. Control Data, up 5% to \$334, introduced a management system for small businesses. Unisys, unveiling a new range, at \$434 let go \$14.

Elsewhere Merck's launch of its lovastatin cholesterol agent was well received and the shares, after managing to hold \$1 higher against the previous session's sell-off, continued \$4 upward to \$209. Eli Lilly shed \$2% to \$85. Upjohn at \$434 was \$4 improved.

The recently recommended SmithKline Beckman shed \$1 to \$39.

Alberto-Culver, the hair-care and health company, added \$4 to \$254 as it instituted moves to demand a shareholders' meeting of Lamair, its takeover target, which itself shed \$4 to \$27.

Among other consumer stocks Kellogg was unmoved at \$62 despite a view from the company that it expects at least a 10 per cent sales and

profits growth from its North American business in the current year, based on the popularity of its breakfast cereals.

McDonald's at \$564 was lower by 5%. Coca-Cola was that amount higher at \$514 and Pepsi eased 5% to \$399 - it is attempting to prevent a large bottling franchise from changing hands.

The Detroit automotive sector showed a mixed to weaker tone as wage talks continued. Ford, which the United Auto Workers are targeting in this round, fell \$15 to \$163. General Motors was down 5% to \$88 but Chrysler, among which the partially Canadian negotiations are due to centre, was up \$3 to \$434.

Airlines were softer: many are discounting autumn fares within the US to fill seats. Texas Air, an initiator of the price war, slid \$24 to \$242 while Delta at \$35 was just 5% down. AMR, which said that it by contrast was toughening conditions and lifting prices on certain Maxxair cheap deals, none the less lost 5% to \$574.

Fairchild Industries dropped 5% to \$134 as it announced the \$75m disposal of its aircraft side. Litton Industries was up \$1 to \$399 on its full-year results.

In the financial sector Morgan Stanley showed up well with a 5% jump to \$623, although volume in the stock was on the thin side. Merrill Lynch at \$384 was unchanged and Salomon was up 5% to \$334. Citicorp shed \$2 to \$624.

Credit markets were weakest of all at the end and, with the benchmark 30-year government bond, the 8% coupon issue, showing a 1% point loss to 94% where it was yielding 9.43 per cent. Closer in, the 7% of 1990 was 7% off at 98% to yield 8.40 per cent.

With a federal funds rate of 6% per cent the authorities stepped in with an offer to buy bills of all maturities. Three-month Treasuries came back six basis points to yield 6.26 per cent.

CANADA

A PEAKER market in New York pulled stocks in Toronto lower after an early advance led by metals and mining.

Against lower industrials and utilities, gold stocks climbed higher as world bullion prices rose on increased tensions in the Gulf. Placer Dome gained 3% to \$274.21, Echo Bay surged 5% to \$387 and Hemlo Gold improved 3% to \$264.

Non-precious metals followed gold higher, with Inco ahead 5% to \$327.75. Noranda firming 3% to \$335.4 and Cominco gaining 3% to \$321.4.

Banks also weakened. Bank of Nova Scotia slid CS14 to CS17 and Royal Bank of Canada CS14 to CS34.

Some resource issues also followed Wall Street's decline. In energy stocks Imperial Oil class A lost 3% to CS18. Texaco Canada dipped 3% to CS36.4 and Gulf Canada Resources fell CS14 to CS24.

Financials performed best, with the insurance index climbing 7.75 to 362.90. Storebrand was up NK11 at NK12.4. Among banks, Christiania added NK11.50 to NK12.33 and Den Norske Creditbank was NK11.50 ahead at NK11.84.

Frankfurt was depressed by Wall Street's poor overnight performance and the dollar's fall against the D-Mark to its lowest level since June 12. After Tuesday's gains, foreign interest was minimal.

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